

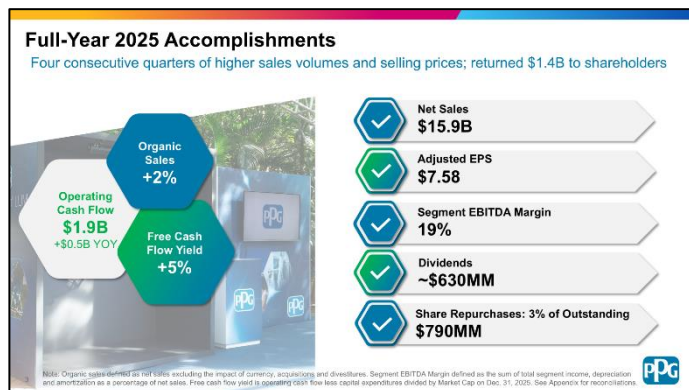


# PPG Fourth Quarter and Full-Year 2025 Financial Results

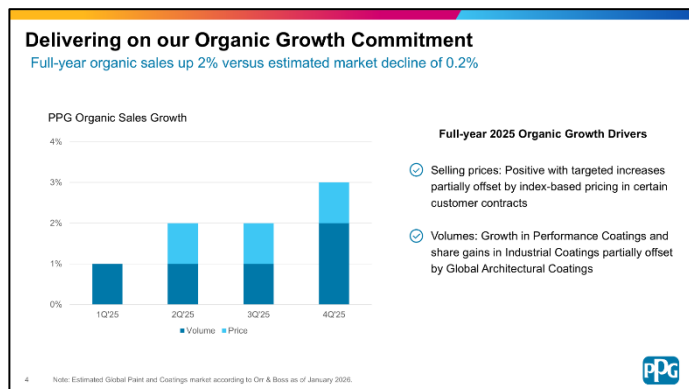
Earnings Brief – January 27, 2026

These prepared remarks should be read in conjunction with PPG’s earnings press release and related presentation that were posted on PPG’s website at [investor.ppg.com](http://investor.ppg.com) on January 27, 2026. In addition, these detailed remarks supplement the commentary that the company makes on its fourth quarter 2025 earnings conference call on January 28, 2026.

## Full-Year 2025 Accomplishments and Delivering on our Organic Growth Commitment



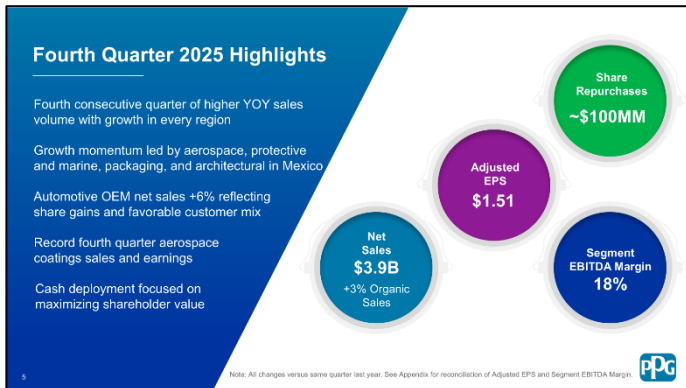
In 2025, we demonstrated resilience in a challenging macro environment, delivering sales volume and selling price growth all four quarters resulting in an organic sales<sup>(a)</sup> increase of 2%. We generated \$1.9 billion in operating cash flow and a free cash flow yield of 5%. During the year, we repurchased approximately \$790 million of stock, which represented approximately 3% of our outstanding shares. Combined with our dividend, we have returned \$1.4 billion to our shareholders in 2025.



Full-year 2025 net sales were \$15.9 billion, flat compared with 2024 with higher sales volumes and selling prices and favorable foreign currency translation offset by the impact of business divestitures. Sales volumes increased by 1% year over year with growth in the Performance Coatings segment in the aerospace coatings, protective and marine coatings, and traffic solutions businesses and share gains in the Industrial Coatings segment in automotive original equipment manufacturer (OEM) coatings,

industrial coatings, and packaging coatings more than offset by declines in the automotive refinish coatings business and the Global Architectural Coatings segment. Selling prices increased 1% as targeted price increases were partially offset by lower index-based pricing.

Full-year 2025 EPS was \$6.92 and adjusted EPS was \$7.58 which declined 4% year over year. Segment EBITDA margin was 19%. Results reflect the sales of our technology-advantaged products and strong brands, as we delivered record results in several of our businesses, including aerospace coatings, protective and marine coatings, and packaging coatings.



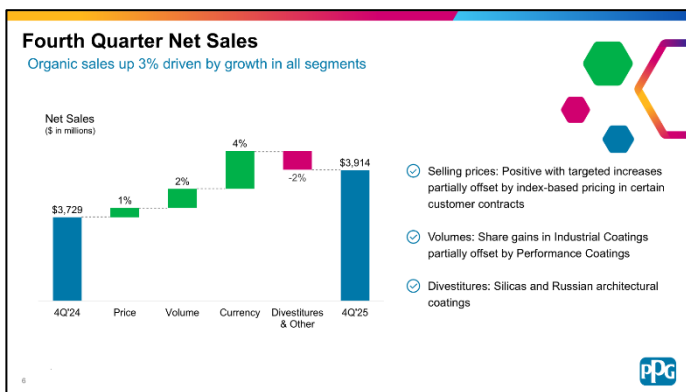
## Fourth Quarter 2025 Highlights

PPG fourth quarter net sales were \$3.9 billion, an increase of 5% compared with the fourth quarter 2024. Organic sales grew 3% with increased sales volumes in all regions and higher aggregate selling prices. Our growth momentum was led by aerospace coatings, protective and marine coatings, and architectural coatings in Mexico along with share gains in our Industrial Coatings segment which more than offset declines in the automotive refinish coatings and architectural

EMEA coatings businesses. Automotive OEM coatings net sales improved 6% with growth outpacing the industry for the second consecutive quarter, and we achieved record fourth quarter net sales and segment income in aerospace coatings.

Reported earnings per diluted share (EPS) was \$1.34 and adjusted EPS was \$1.51. PPG's combined operating segments delivered an aggregate segment EBITDA margin of 18%, 40 basis points lower than the prior-year fourth quarter, driven by margin expansion in the Industrial Coatings and Global Architectural Coatings segments, offset by margin compression in the Performance Coatings segment.

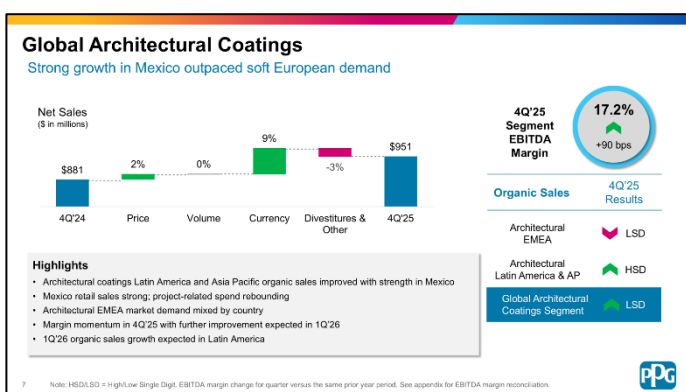
Our balance sheet remains strong, and consistent with our heritage, we remain focused on shareholder value creation. During the quarter, the company paid dividends of \$160 million and repurchased approximately \$100 million of stock.



## Fourth Quarter Net Sales

Organic sales increased 3% year over year, our highest performance in any quarter this year, driven by growth in all three segments. Aggregate selling prices increased 1% year over year as structural price increases were partially offset by declines in certain indexed-based customer contract pricing. Overall company sales volumes improved 2% compared to the prior-year fourth quarter. Net sales also included a 4% benefit from foreign currency translation and a 2% decline due

to business divestitures.



## Global Architectural Coatings Segment

Fourth quarter 2025 net sales for the Global Architectural Coatings segment were \$951 million, an increase of 8% compared to the prior year. Organic sales grew 2% due to higher selling prices. Favorable foreign currency translation of 9% was partially offset by 3% due to the divestiture of the architectural coatings business in Russia.



Segment EBITDA increased by 14% versus the prior year and segment EBITDA margin increased 90 basis points year over year primarily due to higher selling prices, favorable foreign currency translation driven by the Mexican peso, and cost-control actions partially offset by inflation.

**Architectural coatings – Europe, Middle East, and Africa (EMEA)**

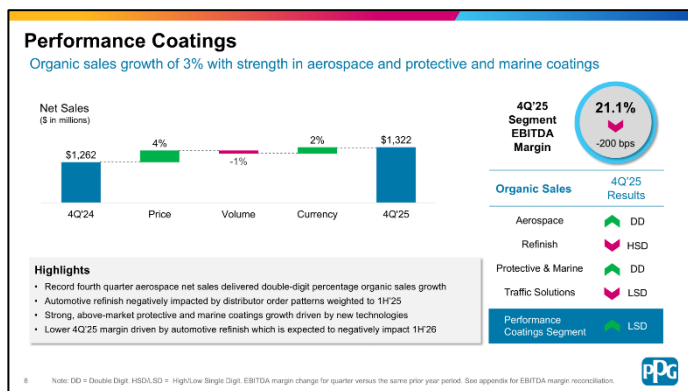
Fourth quarter organic sales for architectural coatings – EMEA decreased a low single-digit percentage compared to the prior year with higher selling prices more than offset by lower sales volumes. Overall demand for architectural coatings in Europe was lower and mixed by country.

**Architectural coatings – Latin America and Asia Pacific**

Organic sales for architectural coatings – Latin America and Asia Pacific increased by a high single-digit percentage compared to the prior-year quarter driven by strength in Latin America. In Mexico, retail sales volumes were strong in the quarter, reflecting improving consumer demand, and project-related spending improved sequentially for the second consecutive quarter.

**Outlook**

In the first quarter 2026, the company expects demand in Mexico to be strong and consumer sentiment in Europe to remain tepid. We expect increased segment EBITDA margin and higher aggregate organic sales in the range of a low single-digit percentage to a mid-single-digit percentage compared to the first quarter 2025.



**Performance Coatings Segment**

Fourth quarter 2025 net sales for the Performance Coatings segment were \$1.3 billion, an increase of 5% compared to the prior year. Organic sales increased 3% with higher selling prices of 4% partially offset by 1% lower sales volumes. Foreign currency translation was 2% favorable year over year.

Segment EBITDA decreased by 4% versus the prior year and segment EBITDA margin declined

200 basis points year over year to 21.1%, driven by lower automotive refinish coatings sales volumes and higher growth-related investment spending in aerospace coatings and protective and marine coatings, partially offset by higher selling prices and improved manufacturing productivity.

**Aerospace coatings**

Aerospace coatings sales were a fourth quarter record with organic sales increasing by a double-digit percentage compared to the fourth quarter 2024, led by higher selling prices and sales volume. Demand remains strong, and customer order backlogs increased to approximately \$315 million, even with improved production and other productivity gains. Global international and domestic air travel improved year over year, and passenger air traffic is forecasted to grow 5% in 2026. As demand for our technology-advantaged products grows, the company remains focused on debottlenecking and further expanding manufacturing capabilities to drive additional volume and earnings growth.

**Automotive refinish coatings**

Fourth quarter organic sales for automotive refinish coatings decreased a high single-digit percentage versus the prior year. Results were impacted by lower organic sales in the U.S., as demand has been suppressed by lower collision claims and as distributors managed their order patterns for PPG products



toward the first half of 2025. U.S collision claims declined by a high single-digit percentage in the fourth quarter, improving compared to the double-digit percentage decline in the first half of the year. In the fourth quarter, the company grew the number of PPG LINQ™ subscriptions and PPG Moonwalk™ installations, which now total more than 3,200, further supporting customer productivity and related share gains.

**Protective and marine coatings**

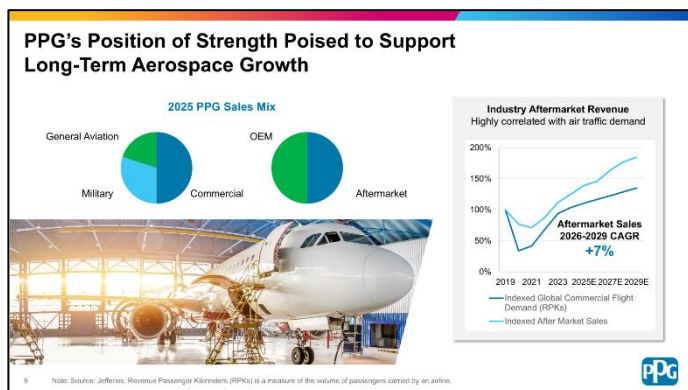
Organic sales for protective and marine coatings increased a double-digit percentage compared to the prior-year fourth quarter driven by higher sales volumes in Europe and the Asia-Pacific region. The fourth quarter was the eleventh consecutive quarter with positive year-over-year sales volume growth. Increased sales volumes were driven by share gains in both protective and marine, reflecting demand for PPG's sustainably advantaged products.

**Traffic solutions**

Fourth quarter organic sales for the traffic solutions business decreased a low single-digit percentage compared to the prior-year fourth quarter. Seasonally, first and fourth quarter sales in the business are typically lower, about half of the second and third quarter levels, due to the difficulty of applying traffic markings in colder temperatures.

**Outlook**

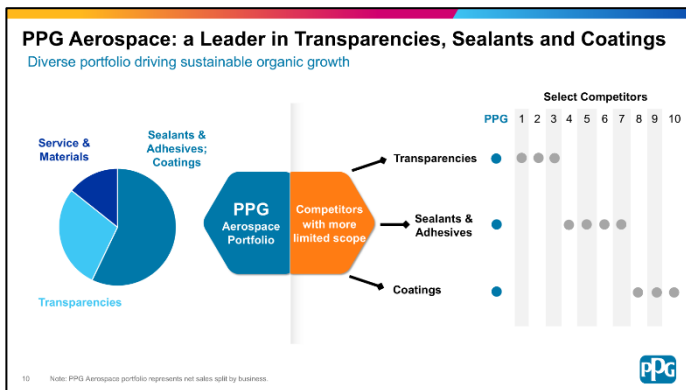
Looking ahead, we anticipate continued strength in aerospace coatings. Protective and marine coatings will begin to lap strong prior year share gains resulting in growth rates that more closely resemble the industry. In automotive refinish coatings, we anticipate lower organic sales due to customer order patterns and industry demand trends, partly offset with improved pricing. Traffic solutions is expected to follow typical seasonal trends. We expect lower segment EBITDA margin and organic sales within the range of down a low single-digit percentage to flat compared to the first quarter 2025.



**PPG's Position of Strength Poised to Support Long-Term Aerospace Growth**

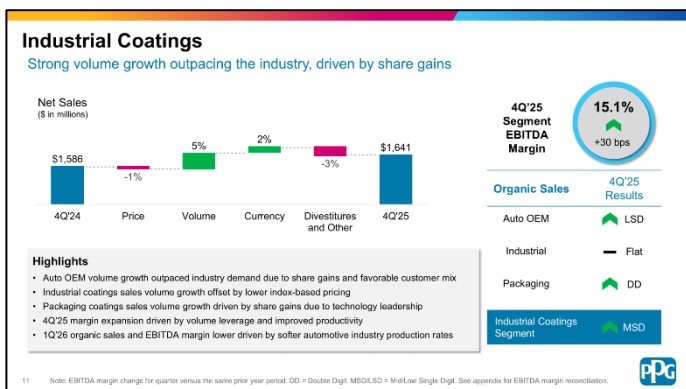
The Aerospace business is an important growth engine for the company driven by the momentum stemming from both industry growth and demand for our highly specialized and qualified products. This business is equally weighted OEM and aftermarket customers, with margins that are accretive to the overall reporting segment, and has a strong presence in commercial, military, and general aviation.

The expected OEM growth is significant given the increased builds forecast for the next several years. This also drives growth in aftermarket sales which is forecasted to deliver high-single digit growth for the next four years.



**PPG Aerospace: a Leader in Transparencies, Sealants and Coatings**

The PPG aerospace business consists of various subsegments: transparencies, sealants and adhesives, coatings, and service and materials. In each one of these verticals, we compete with different players that do not have a strong presence in certain other technologies. This makes our business unique with a much stronger segment presence and customer offering compared to any other competitor in our spaces.



**Industrial Coatings Segment**

Fourth quarter net sales for the Industrial Coatings segment were \$1.6 billion, an increase of 3% versus the prior year. Organic sales improved 4% compared to the fourth quarter 2024. Sales volumes increased 5% as share gains supported our outperformance compared to the industry. Selling prices declined due to certain index-based customer contracts.

Segment EBITDA increased 6%, and segment EBITDA margin improved by 30 basis points compared to the fourth quarter 2024, driven by higher sales volumes and improved productivity, partially offset by lower selling prices and the absence of earnings due to the divestiture of the silicas products business late in the fourth quarter 2024.

***Automotive OEM coatings***

Organic sales increased by a low single-digit percentage compared to the fourth quarter 2024 driven by higher sales volumes partially offset by lower indexed-based selling prices for certain customer contracts. Sales volume growth outpaced industry production due to share gains and customer mix. In China, automotive industry retail sales decreased 6% for the quarter compared to a strong prior year fourth quarter. Chinese exports have grown more than 20% year to date compared to the prior year.

***Industrial coatings***

Fourth quarter industrial coatings organic sales were flat compared to the prior year with higher sales volumes offset by lower indexed-based prices. Industrial production remained mixed with strong growth in the Asia-Pacific region, slight year-over-year improvement in the U.S. and Europe and a decline in Latin America. PPG sales volumes were higher mostly in Europe and the Asia-Pacific region, but were partially offset by a decline in the U.S. and Latin America. Sales in several product categories were above prior-year levels, including solid growth in transportation, heavy-duty equipment and extrusion. The most pronounced weakness was in consumer electronics and kitchen and bakeware.

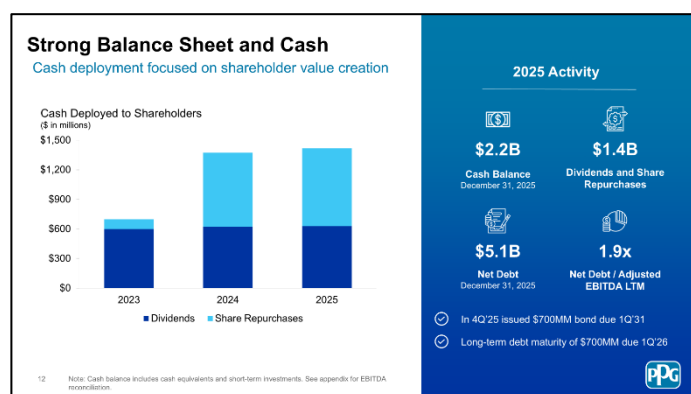
***Packaging coatings***

Fourth quarter organic sales in packaging coatings increased by a double-digit percentage compared to the prior year, with higher sales volumes partially offset by lower index-based prices. Results reflect the positive momentum from share gains in the U.S., Asia Pacific and Europe, aided by expanding European regulations. Globally, beverage packaging demand is solid, and PPG sales volume growth is outpacing the market.



## Outlook

Looking ahead, global industrial production is expected to remain at a low relative level in the first quarter with the potential for slight improvement in the U.S., Europe and the Asia-Pacific region offset by lower demand in Latin America. Global auto industry production in the first quarter is expected to decline a mid-single-digit percentage compared to a strong prior-year quarter with year over year declines in Asia Pacific, the U.S. and Europe, partially offset by growth in Latin America. We expect lower sales volumes to impact margins in the quarter, but that we will outpace the automotive industry production growth rates in all regions driven by further share gains. Packaging coatings is also anticipated to deliver strong growth as we benefit from new share gains. As a result, aggregate organic sales for the segment are expected to be in the range of down a low single-digit percentage to flat compared to the first quarter 2025.



## Balance Sheet, Cash and Other

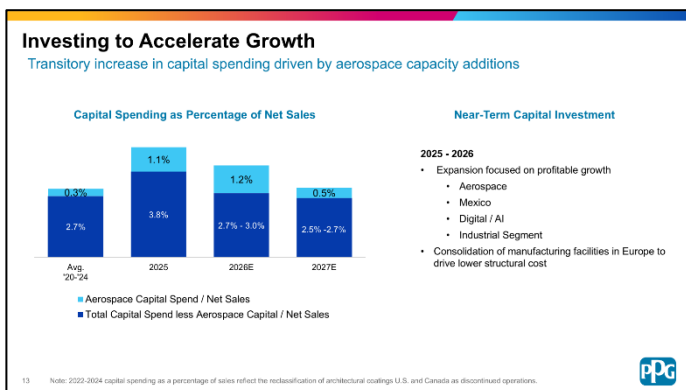
Cash and short-term investments totaled \$2.2 billion and net debt totaled \$5.1 billion at the end of the fourth quarter, which is about \$630 million higher than the same quarter last year. 2025 operating cash flow was \$1.9 billion, an increase of approximately \$500 million year over year.

## Additional financial highlights:

- The company issued a \$700 million bond in the fourth quarter 2025 with a maturity date in 2031, and the company has a \$700 million debt maturity due in the first-quarter 2026.
- Restructuring actions from previously announced programs delivered about \$20 million of incremental structural cost savings in the fourth quarter.
- Corporate expenses were \$114 million in the fourth quarter, higher than the prior year primarily due to higher medical claim expenses and the true-up of incentive-based compensation due to higher organic growth and strong cash generation in the fourth quarter.
- Net interest expense was \$34 million in the fourth quarter.
- In the fourth quarter, the reported effective tax rate was approximately 20% and the adjusted effective tax rate was approximately 24%.

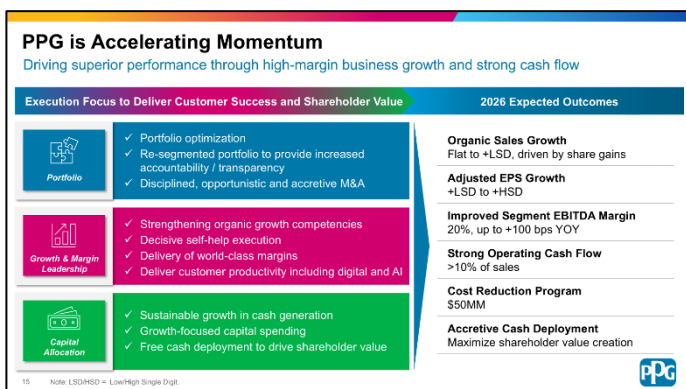
## Fourth quarter and full-year 2025 uses of cash were as follows:

- Capital expenditures were \$301 million in the quarter and \$778 million for the full year.
- Dividends paid were \$160 million in the quarter and \$628 million for the full year. PPG has paid uninterrupted annual dividends since 1899 and raised its annual dividend for 54 consecutive years.
- Shares repurchased were approximately \$100 million in the quarter and \$790 million for the full year. The company ended the year with \$2 billion remaining on its current share repurchase authorization.



## Investing to Accelerate Growth

Capital expenditures for the year totaled approximately \$780 million, reflecting our investment in growth initiatives, including expansion in Aerospace, Mexico, and our Digital and AI capabilities. 2025 represents the high-water mark of these growth investments, and we expect to sequentially pace back to our historical levels of approximately 3% of sales by 2027.



## 2026 Outlook

Looking ahead, we anticipate that demand in Europe and in global industrial end-use markets will remain challenged. Despite the macroeconomic environment, we expect PPG organic sales growth will be driven by aerospace coatings and architectural coatings in Mexico as well as share gains in our Industrial Coatings segment, resulting in aggregate organic sales growth in the range of flat to a positive low single-digit percentage. This reflects the strength of our focused organization and our sharpened portfolio

of technology-advantaged products and services.

The decisive actions we have taken to reduce costs, including global structural costs and European manufacturing consolidations are expected to provide an additional \$50 million in pre-tax savings in 2026. The combination of organic sales growth and cost savings actions is targeted to improve aggregate segment margin up to 100 basis points year over year.

The company anticipates that adjusted earnings per share for the full-year 2026 will be in the range of \$7.70 to \$8.10, which at the mid-point represents EPS growth of a mid-single-digit percentage. This range is based on current global economic activity and foreign exchange rates, ongoing soft global industrial production, and mixed demand across the various regions where we operate. The company expects that annual EPS growth will be weighted toward the second half of 2026 with low single-digit percentage growth in the first half of the year, increasing to high single-digit percentage growth in the second half of the year.



First Quarter and Full-Year 2026 Financial Projections			
First Quarter 2026		Full Year 2026	
		Adjusted EPS	\$7.70 - \$8.10 per share
Segment organic sales (YOY %):	Flat to +LSD		Flat to +LSD
Global Architectural Coatings	+LSD to +MSD		Flat to +LSD
Performance Coatings	-LSD to Flat		Flat to +LSD
Industrial Coatings	-LSD to Flat		Flat to +LSD
Segment EBITDA margin (YOY)	-150 to -50 bps		0 to +100 bps
Raw material costs (YOY)	Flat		Flat
Corporate expense	\$90MM - \$100MM		\$355MM - \$375MM
Net interest expense	\$25MM - \$30MM		\$105MM - \$115MM
Effective tax rate	24% - 25%		24% - 25%
		Capital Expenditures	\$650MM - \$700MM
		Restructuring savings	\$50MM

## First Quarter and Full-Year 2026 Financial Assumptions

The company provided financial assumptions for the first quarter and full-year 2026 in its accompanying presentation materials based on information that is currently known. A few of the assumptions are highlighted below.

First quarter 2026 assumptions are as follows:

- Aggregate organic sales within the range of flat to higher by a low single-digit percentage
- Global Architectural Coatings segment organic sales higher within the range of a low single-digit to mid-single-digit percentage
- Performance Coatings segment organic sales within the range of flat to down by a low single-digit percentage
- Industrial Coatings segment organic sales within the range of flat to down by a low single-digit percentage
- Aggregate segment margin decline of approximately 50 to 150 basis points
- Corporate expenses of \$90 million to \$100 million
- Net interest expense of \$25 million to \$30 million
- Effective tax rate of approximately 24% to 25%

Full-year 2026 assumptions are as follows:

- Adjusted earnings per diluted share of \$7.70 to \$8.10
- Aggregate organic sales within the range of flat to higher by a low single-digit percentage
- Global Architectural Coatings segment organic sales within the range of flat to higher by a low single-digit percentage
- Performance Coatings segment organic sales within the range of flat to higher by a low single-digit percentage
- Industrial Coatings segment organic sales within the range of flat to higher by a low single-digit percentage
- Corporate expenses of \$355 million to \$375 million
- Net interest expense of \$105 million to \$115 million
- Effective tax rate of approximately 24% to 25%
- Capital expenditures of approximately \$650 million to \$700 million
- Restructuring savings of \$50 million

Additional information related to the fourth quarter and full-year 2025 financial information is posted within the slides and earnings release associated with the fourth quarter earnings documents on the investor section of the company's website.

The company is not able to provide a reconciliation of first quarter or full-year 2026 expected adjusted earnings per diluted share to the most directly comparable GAAP financial measure without unreasonable effort because certain items that impact such measure are uncertain or cannot be reasonably predicted at this time.

(a) Organic sales are defined as: net sales excluding the impact of currency, acquisitions and divestitures.



## PPG: A Compelling Long-Term Investment



**Leading Positions in All Verticals**

Delivering core technologies and productivity solutions for our customers

**Strong Brands, Technologies and Services**

Organic and inorganic growth opportunities

**Asset-Light, Highly Flexible Cost Structure**

Accelerating margin expansion

**Strong Balance Sheet & Consistent Cash Generation**

Cash deployment focused on shareholder value creation



## Adjusted EPS Reconciliation

\$ in millions, except EPS

	Total PPG	
Fourth Quarter 2025	Net Income	EPS <sup>(a)</sup>
<b>Net Income from Continuing Operations, As Reported</b>	\$ 1,571	\$ 6.92
Acquisition-related amortization expense	94	0.41
Business restructuring-related costs, net <sup>(2)</sup>	40	0.18
Portfolio optimization <sup>(3)</sup>	(2)	(0.01)
Income from legal settlement <sup>(4)</sup>	(9)	(0.04)
Resolution of tax matter <sup>(5)</sup>	14	0.06
Legacy environmental remediation charges <sup>(6)</sup>	12	0.05
Insurance recoveries <sup>(7)</sup>	(4)	(0.02)
Impairment and other related charges, net <sup>(8)</sup>	(7)	(0.3)
<b>Adjusted Net Income Attributable to PPG</b>	\$ 1,722	\$ 7.58

- Excludes goodwill impairment charges, net of intangible asset amortization charges, net of the consolidated statement of income. Excludes non-recurring items due to rounding.
- Business restructuring-related costs, net includes business restructuring charges, net of amounts related to previously approved programs, which are included in Business restructuring, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Portfolio optimization includes gains and losses related to the sale of certain assets, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Income from legal settlement includes income from the resolution of certain legal matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Resolution of tax matter includes income from the resolution of certain tax matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Legacy environmental remediation charges includes environmental remediation costs at certain manufacturing PPG manufacturing sites. These charges are included in Other (income) expense, net on the consolidated statement of income.
- Insurance recoveries includes income from the resolution of certain insurance matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Impairment and other related charges, net includes impairment charges, net of intangible asset amortization charges, net of the consolidated statement of income. Excludes non-recurring items due to rounding.



## Adjusted EPS Reconciliation

\$ in millions, except EPS

	Total PPG	
Fourth Quarter 2025	Net Income	EPS <sup>(a)</sup>
<b>Net Income from Continuing Operations, As Reported</b>	\$ 302	\$ 1.34
Acquisition-related amortization expense	21	0.09
Business restructuring-related costs, net <sup>(1)</sup>	11	0.05
Portfolio optimization <sup>(2)</sup>	2	0.01
Income from legal settlement <sup>(3)</sup>	(9)	(0.04)
Resolution of tax matter <sup>(4)</sup>	14	0.06
<b>Adjusted Net Income Attributable to PPG</b>	\$ 341	\$ 1.51

- Business restructuring-related costs, net includes business restructuring charges, net of amounts related to previously approved programs, which are included in Business restructuring, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Portfolio optimization includes gains and losses related to the sale of certain assets, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
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## Segment Margin Reconciliation

\$ in millions, except margin %

	2023				2024				2025				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YTD
<b>Reported Segment Margin</b>	16.7%	17.2%	16.7%	17.4%	17.3%	18.2%	18.2%	18.4%	18.3%	18.7%	18.7%	18.7%	18.7%
Acquisition-related amortization expense	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2	0.2
Business restructuring-related costs, net <sup>(1)</sup>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Portfolio optimization <sup>(2)</sup>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Income from legal settlement <sup>(3)</sup>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Resolution of tax matter <sup>(4)</sup>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Legacy environmental remediation charges <sup>(5)</sup>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Insurance recoveries <sup>(6)</sup>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Impairment and other related charges, net <sup>(7)</sup>	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
<b>Adjusted Segment Margin</b>	17.4%	17.9%	17.4%	18.1%	17.9%	18.8%	18.8%	19.0%	18.9%	19.3%	19.3%	19.3%	19.3%

- Business restructuring-related costs, net includes business restructuring charges, net of amounts related to previously approved programs, which are included in Business restructuring, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Portfolio optimization includes gains and losses related to the sale of certain assets, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Income from legal settlement includes income from the resolution of certain legal matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Resolution of tax matter includes income from the resolution of certain tax matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Legacy environmental remediation charges includes environmental remediation costs at certain manufacturing PPG manufacturing sites. These charges are included in Other (income) expense, net on the consolidated statement of income.
- Insurance recoveries includes income from the resolution of certain insurance matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Impairment and other related charges, net includes impairment charges, net of intangible asset amortization charges, net of the consolidated statement of income. Excludes non-recurring items due to rounding.



## Adjusted EBITDA Reconciliations

\$ in millions, except margin %

	2024				2025			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>Reported net income from continuing operations</b>	\$ 405	\$ 450	\$ 444	\$ 534	\$ 475	\$ 455	\$ 464	\$ 571
Interest expense, net of interest income	(15)	(17)	(19)	(16)	(15)	(18)	(20)	(14)
Income tax expense	(108)	(140)	(128)	(79)	(122)	(145)	(118)	(76)
Depreciation	55	59	59	67	59	61	64	69
Amortization	55	55	55	52	52	52	52	52
Net income (loss) attributable to noncontrolling interests	5	9	8	9	37	5	8	9
EBITDA	\$ 487	\$ 576	\$ 579	\$ 624	\$ 608	\$ 560	\$ 578	\$ 695
Business restructuring-related costs, net <sup>(1)</sup>	11	4	4	362	377	6	20	14
Portfolio optimization <sup>(2)</sup>	6	26	19	17	58	60	2	3
Income from legal settlement <sup>(3)</sup>	-	-	-	-	-	-	-	(12)
Resolution of tax matter <sup>(4)</sup>	-	-	-	-	-	-	-	41
Impairment and other related charges, net <sup>(5)</sup>	-	-	-	-	-	-	-	24
Insurance recoveries <sup>(6)</sup>	-	-	-	-	60	16	-	-
Legacy environmental remediation charges <sup>(7)</sup>	-	-	-	-	-	-	-	16
<b>Adjusted EBITDA</b>	\$ 504	\$ 616	\$ 616	\$ 1,028	\$ 728	\$ 662	\$ 618	\$ 805
Net Sales	\$3,840	\$4,271	\$4,332	\$3,779	\$3,645	\$3,894	\$4,197	\$3,874
Adjusted EBITDA margin	13.1%	14.4%	14.2%	27.2%	19.9%	17.0%	14.7%	20.8%

- Business restructuring-related costs, net includes business restructuring charges, net of amounts related to previously approved programs, which are included in Business restructuring, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Portfolio optimization includes gains and losses related to the sale of certain assets, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Income from legal settlement includes income from the resolution of certain legal matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Resolution of tax matter includes income from the resolution of certain tax matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Impairment and other related charges, net includes impairment charges, net of intangible asset amortization charges, net of the consolidated statement of income. Excludes non-recurring items due to rounding.
- Insurance recoveries includes income from the resolution of certain insurance matters, which are included in Other (income) expense, net on the consolidated statement of income. Excludes non-recurring items due to rounding.
- Legacy environmental remediation charges includes environmental remediation costs at certain manufacturing PPG manufacturing sites. These charges are included in Other (income) expense, net on the consolidated statement of income.



## Free Cash Flow Yield Reconciliation

\$ in millions, except share price and yield %

	2025
<b>Cash from operating activities - continuing operations</b>	\$ 1,936
Capital expenditures	(778)
<b>Free cash flow</b>	\$ 1,158
Adjusted weighted average common shares outstanding	227.1
Share price Dec. 31, 2025	\$102.46
Market capitalization	\$ 23,269
<b>Free cash flow yield</b>	3.6%

- Note: Figures in the table may not reconcile due to rounding. Free cash flow yield is operating cash flow less capital expenditures divided by Market Cap on Dec. 31, 2025.





### **Forward-Looking Statements**

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements made by or on behalf of the company. This earnings brief contains forward-looking statements that reflect the company's current views with respect to future events and financial performance. You can identify forward-looking statements by the fact that they do not relate strictly to current or historic facts. Forward-looking statements are identified by the use of the words "aim," "target," "believe," "expect," "anticipate," "intend," "estimate," "project," "outlook," "forecast" and other expressions that indicate future events and trends. Any forward-looking statement speaks only as of the date on which such statement is made, and the company undertakes no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise. You are advised, however, to consult any further disclosures we make on related subjects in our reports to the Securities and Exchange Commission. Also, note the following cautionary statements:

Many factors could cause actual results to differ materially from the company's forward-looking statements. Such factors include statements related to global economic conditions, geopolitical issues, increasing price and product competition by our competitors, fluctuations in cost and availability of raw materials, energy, labor and logistics, the ability to achieve selling price increases, the ability to recover margins, customer inventory and production levels, the ability to maintain favorable supplier relationships and arrangements, the timing of realization of anticipated cost savings from restructuring and other initiatives, the ability to identify additional cost savings opportunities, the timing and expected benefits of our acquisitions, difficulties in integrating acquired businesses and achieving expected synergies therefrom, economic and political conditions in international markets, the ability to penetrate existing, developing and emerging foreign and domestic markets, foreign exchange rates and fluctuations in such rates, fluctuations in tax rates, the impact of future legislation, the impact of environmental regulations, unexpected business disruptions, global human health issues, the unpredictability of existing and possible future litigation, including asbestos litigation, and governmental investigations. However, it is not possible to predict or identify all such factors. Consequently, while the list of factors presented here and in our 2024 Annual Report on Form 10-K, no such list should be considered to be a complete statement of all potential risks and uncertainties. Unlisted factors may present significant additional obstacles to the realization of forward-looking statements. Consequences of material differences in results compared with those anticipated in the forward-looking statements could include, among other things, lower sales or earnings, business disruption, operational problems, financial loss, legal liability to third parties and similar risks, any of which could have a material adverse effect on PPG's consolidated financial condition, results of operations or liquidity.

All of this information speaks only as of January 27, 2026 and any distribution of this earnings brief after that date is not intended and will not be construed as updating or confirming such information. PPG undertakes no obligation to update any forward-looking statement, except as otherwise required by applicable law.