PPG INDUSTRIES, INC.
ANNUAL MEETING OF SHAREHOLDERS

APRIL 16, 2020 - 11:00 A.M. E.D.T.
VIRTUAL MEETING

AGENDA

1. Call to order and introductions by the Chairman of the Board

2. Report by the Secretary

3. Proposal to elect as Directors three nominees to serve in a class whose term expires in 2023

4. Proposal to approve the appointment of Kathleen A. Ligocki as Director to serve in a class whose term expires in 2022

5. Proposal to approve the compensation of the Company's named executive officers on an advisory basis

6. Proposal to amend the Company's Articles of Incorporation to provide for the annual election of Directors

7. Proposal to amend the Company's Articles of Incorporation and Bylaws to replace the supermajority voting requirements

8. Proposal to ratify the appointment of PricewaterhouseCoopers LLP as the Company's independent registered public accounting firm for 2020

9. Voting

10. Remarks by the Chairman of the Board

11. Report of Judges of Election

12. Questions for Management

13. Adjournment

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PROCEDURES

- The business of the meeting will be taken up as set forth in the Agenda.
- The Agenda provides a time for shareholders present in the virtual meeting to submit questions. At that point on the Agenda, the Chairman will lead a session to respond to questions submitted during the meeting.
- If you desire to ask a question, please submit it on the virtual annual meeting website during the meeting.
- As a courtesy to other shareholders, please limit the number of questions you submit.
- Recording the Annual Meeting is prohibited.

FORWARD-LOOKING STATEMENTS AND NON-GAAP FINANCIAL MEASURES

Statements contained within today's presentation relating to matters that are not historical facts are forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995, reflecting PPG's current view with respect to future events or objectives and financial or operational performance or results. These matters involve risks and uncertainties as discussed in PPG's periodic reports on Form 10-K and Form 10-Q filed with the Securities and Exchange Commission. Accordingly, many factors could cause actual results to differ materially from the forward-looking statements contained in today's presentation. Such factors include statements related to the expected effects on our business of the COVID-19 pandemic, global economic conditions, increasing price and product competition by foreign and domestic competitors, fluctuations in cost and availability of raw materials, the ability to achieve selling price increases, the ability to recover margins, customer inventory levels, the ability to maintain favorable supplier relationships and arrangements, the timing of realization of anticipated cost savings from restructuring initiatives, difficulties in integrating acquired businesses and achieving expected synergies therefrom, economic and political conditions in international markets, the ability to penetrate existing, developing and emerging foreign and domestic markets, foreign exchange rates and fluctuations in such rates, fluctuations in tax rates, the impact of future legislation, the impact of environmental regulations, unexpected business disruptions, the unpredictability of existing and possible future litigation, including asbestos litigation, and governmental investigations. However, it is not possible to predict or identify all such factors. Consequently, while the list of factors presented here and under Item 1A of PPG's 2019 Form 10-K is considered representative, no such list should be considered to be a complete statement of all potential risks and uncertainties. Unlisted factors may present significant additional obstacles to the realization of forward-looking statements. Consequences of material differences in the results compared with those anticipated in the forward-looking statements could include, among other things, lower sales or earnings, business disruption, operational problems, financial loss, legal liability to third parties, other factors set forth in Item 1A of PPG's 2019 Form 10-K and similar risks, any of which could have a material adverse effect on the Company's consolidated financial condition, results of operations or liquidity. All information in this presentation speaks only as of April 16, 2020 and any distribution of this presentation after that date is not intended and will not be construed as updating or confirming such information. PPG does not undertake any obligation to update or revise publicly any forward-looking statement, whether as a result of new information, future events or otherwise, except as otherwise required by applicable law. Regulation G Reconciliations of full year 2019 adjusted earnings per diluted share to reported net income and earnings per diluted share, as applicable, are available in PPG's earnings press release for the fourth quarter of 2019, which is available on PPG's Investor Center located at www.ppg.com/investor.