OPERATIONS

PRAKASH ARUNKUNDRUM
MARCH 2021



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FORWARD-LOOKING STATEMENTS

This presentation includes forward-looking statements within the meaning of the U.S. federal securities laws, including, without limitation, statements regarding: our ability to achieve sustainable and profitable growth, our leverage, the effect of sustainability on our business and shareholder returns, our sustainability roadmap, including our energy and climate goals, our roadmap supporting 1.5°C, and our PCR goals. These statements are subject to risks and uncertainties that may cause actual results and events to differ materially, including without limitation: if our product offerings, marketing activities and investment prioritization decisions do not result in the sales, profitability or profitability growth we expect, or when we expect it; if we fail to innovate and develop new products in a timely and cost-effective manner for our new and existing product categories; if we do not successfully execute on our growth opportunities or our growth opportunities are more limited than we expect; the effect of pricing, product, marketing and other initiatives by our competitors, and our reaction to them, on our sales, gross margins and profitability; if our products and marketing strategies fail to separate our products from competitors' products; if we are not able to maintain and enhance our brands; the COVID-19 pandemic and its potential impact; if we do not fully realize our goals to lower our costs and improve our operating leverage; if there is a deterioration of business and economic conditions in one or more of our sales regions or product categories, or significant fluctuations in exchange rates; changes in trade policies and agreements and the imposition of tariffs that affect our products or operations and our ability to mitigate; risks associated with acquisitions; the effect of changes to our effective income tax rates. These and other risks and uncertainties are detailed in Logitech's filings with the Securities and Exchange Commission, including its Annual Report on Form 10-K for the fiscal year ended March 31, 2020 and its Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2020, available at www.sec.gov, under the caption Risk Factors and elsewhere. Logitech does not undertake any obligation to update any forward-looking statements to reflect new information or events or circumstances occurring after the date of this presentation.

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OUR OPERATIONS ARE DIVERSE, GLOBAL, AND RESILIENT DELIVERING SUSTAINED PROFITABLE GROWTH

Diverse Portfolio

logitech | logitech | astro | streamlabs | Blue | jaybird | ULTIMATE EARS

High Quality

GOOD DESIGN | FAST COMPANY 2020 MOST INNOVATIVE COMPANIES | IDA DESIGN AWARDS GOLD WINNER

High Leverage



Enabling growth cost optimized

Global Suppliers



Thousands of parts
Hundreds of major suppliers

Global Manufacturing



Owned & outsourced
Large volume; 5 SKUs/Sec

Global Distribution



Reaching 80+ countries
200K M^3 shipped per year

Customers & Channels



Millions of consumers
Direct, disti, B2B, .com

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WE HAVE MANAGED THROUGH CHALLENGING HEADWINDS

Market Trends

Rapid shift to eTail

Enterprise customers

Faster product launches

Deglobalization

+

Disruptions

COVID shutdowns in retail, factory, and ports

Semi shortages

Freight capacity

US/China tariffs

+

Major Demand Surge

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WE DELIVERED INCREDIBLE RESULTS DESPITE COVID

- 80% (CC) growth in net sales in Q3’21, ramp from a full shutdown in Mar 2020
- Shipped 2X peak volume
- Increased air, rail, fast boat, sea modes by 2X to fulfill demand
- Increased direct-to-customer and .com capabilities
- Increased manufacturing capacity rapidly to meet demand surge
- 30% of production automated
- Delivered 40 new products on top of high-demand products with COVID travel restrictions

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Note: Sales growth is in constant currency (CC).

OPERATIONAL CAPABILITIES ARE A COMPETITIVE ADVANTAGE

Speed & Analytics Horsepower

- Rapid state-of-the-art supply demand analytics
- Early read on supply; long-standing sourcing relationships
- COVID disruption playbook

Manufacturing Know How & Flexibility

- Owned factory
- Factory automation experience
- Production scaling expertise - OEM, tariffs, decline/growing portfolio

Supply Chain DNA

- Track record handling diversified product category complexity
- Global & diverse
- Flat & adaptive teams

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SUSTAINABILITY



OUR ENERGY & CLIMATE ACTIONS

Reduce

Use **Design for Sustainability** principles to reduce our **Carbon** footprint to support a **1.5°C world**

Science Based Target Initiative

Renew

Achieve **100% Renewable Electricity** by 2030

RE 100

Restore

Protect forests and climate impacted areas using net-zero certified carbon offsets

UNITED NATIONS GOALS



FY'21 PROGRESS

- Removed 64,000 tonnes carbon (6% of 2019 baseline)
  - Equivalent to 156 million auto miles
- 88% electricity, from renewable energy

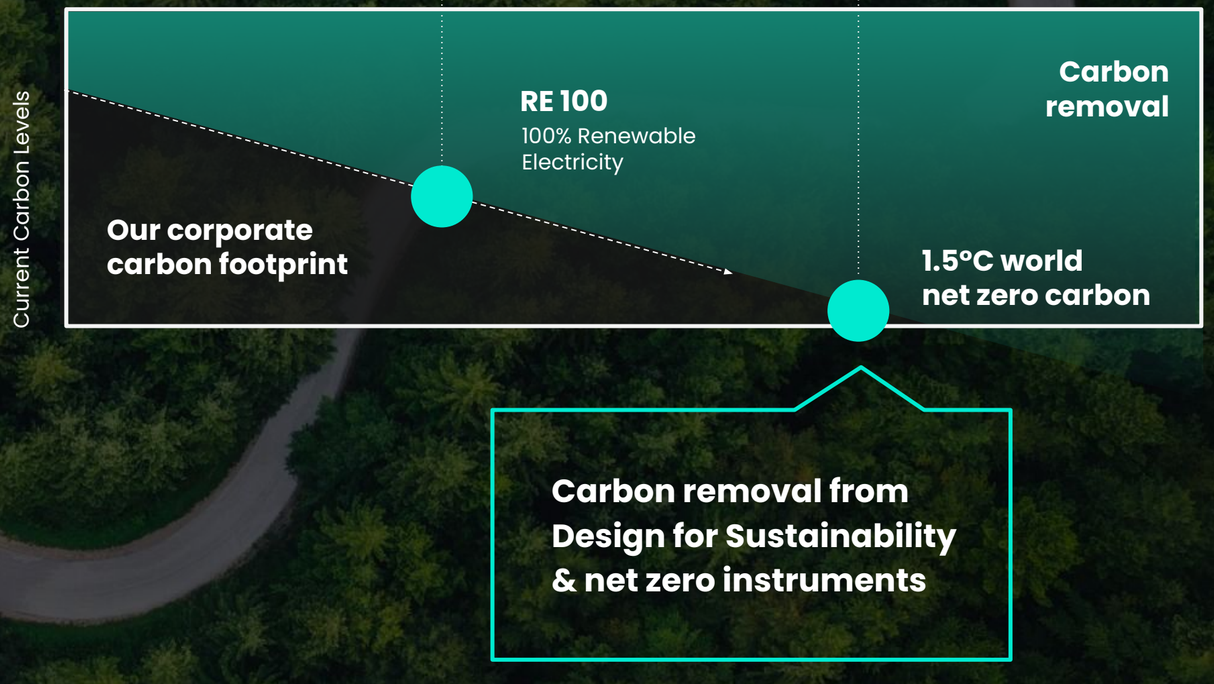
Our Roadmap Supporting 1.5°C

2020
Design for Sustainability

2030
Design for Sustainability 100%

Renewable Electricity (RE100)

2050
Design for Sustainability Science-based carbon reduction targets (net zero)



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POST CONSUMER RECYCLED (PCR) PLASTIC

50 million devices made with PCR by CY'21

50%+ of our mice & keyboards in C&P portfolio will be made with PCR

7,100 tons of virgin plastic eliminated

11,000 tonnes of carbon per year eliminated



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ACKNOWLEDGMENTS

Dow Jones Sustainability Indexes

GOLD 2020 ecovadis Sustainability Rating

FTSE4Good

MSCI ESG RATINGS

Sustainalytics Environment Score:

#2 of 145 tech companies

96% Percentile overall

SUSTAINALYTICS

World Benchmarking Alliance

On SDG2000 list as one of the top 2,000 most influential companies to shape our future

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CARBON TRANSPARENCY

First consumer electronics company to provide detailed carbon impact labeling on product packaging across the entire portfolio

Carbon is the new calorie

We are empowering consumers with more information on their purchasing choices

Galvanize an industry-wide shift to lower the impact of carbon on the environment





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WHY DOES SUSTAINABILITY MATTER TO YOU?

Brands that are uniquely positioned to demonstrate the business value of sustainability will thrive.



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