

Investor Presentation

September 2026

MDU
LISTED
NYSE

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Cautionary Note Regarding Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of the federal securities laws. Other than statements of historical facts, all statements which address activities, events or developments that the company anticipates will or may occur in the future are forward-looking statements based on underlying assumptions (many of which are based, in turn, upon further assumptions), including but not limited to, statements identified by the words "anticipates," "estimates," "expects," "intends," "plans," and "predicts," in each case related to such things as growth estimates, stockholder value creation, the company's "CORE" strategy, capital expenditures, financial guidance, trends, objectives, goals, dividend payout ratio targets, earnings per share growth targets, customer rates, regulatory approvals, sustainability, strategies and other such matters. These forward-looking statements are based on many assumptions and factors, which are detailed in the company's filings with the U.S. Securities and Exchange Commission.

While made in good faith, these forward-looking statements are based largely on the company's expectations and judgments and are subject to a number of risks and uncertainties, many of which are unforeseeable and beyond the company's control. For additional discussion regarding risks and uncertainties that may affect forward-looking statements, see "Risk Factors" disclosed in the company's most recent Annual Report on Form 10-K, and subsequent filings. Any changes in such assumptions or factors could produce significantly different results. Undue reliance should not be placed on forward-looking statements, which speak only as of the date they are made. Except as required by applicable law, the company undertakes no obligation to update the forward-looking statements, whether as a result of new information, future events or otherwise.

Company Information

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An abstract graphic featuring a complex network of white lines and dots on a solid green background. The lines connect various points, creating a web-like structure that spans the entire frame. The dots, representing nodes, are of varying sizes and are distributed across the green field, with a higher concentration in the upper half. The overall effect is one of interconnectedness and dynamic movement.

MDU Resources Group

Focusing on our CORE

Compelling Investment Opportunity



- Pure-play regulated energy delivery business
- Focusing on our “CORE”
- Extensive operational diversification
- Supportive regulatory environments
- Experienced management team with proven track record
- 6%-8% long-term EPS growth rate target
- 55%-65% annual dividend payout ratio target
- 88 years of uninterrupted dividend payments

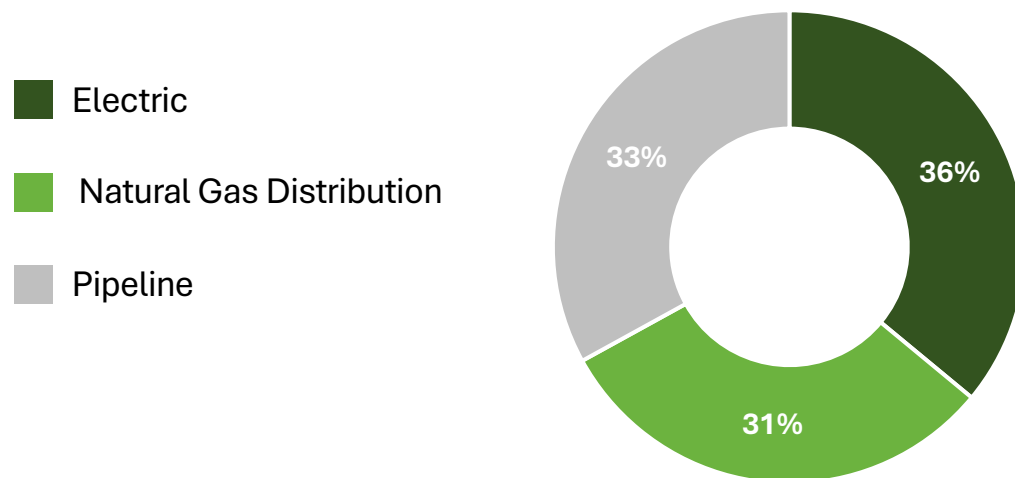


CUSTOMERS & COMMUNITIES
OPERATIONAL EXCELLENCE
RETURNS FOCUSED
EMPLOYEE DRIVEN

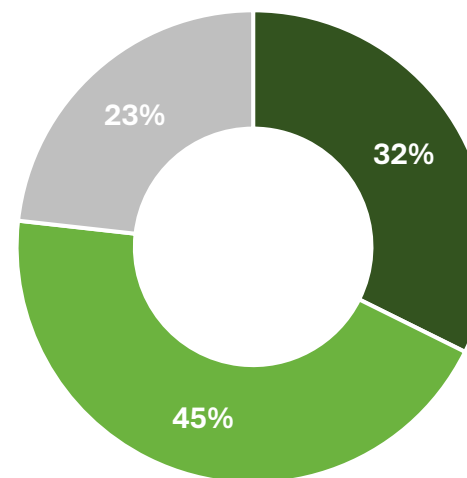
Business Mix

As of June 30, 2026

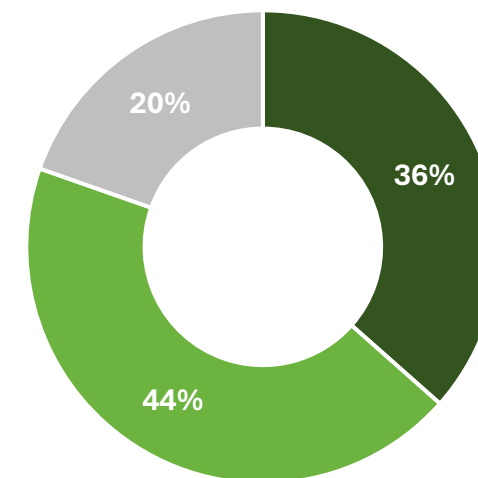
Earnings^{1,2}



EBITDA^{1,2}



Rate Base



¹ Excludes "Other"

² Based on trailing twelve-month results as of June 30, 2026

Regulated Utility Snapshot



Over 1.2 million Total Customers

~1.1 million Gas
~147,000 Electric

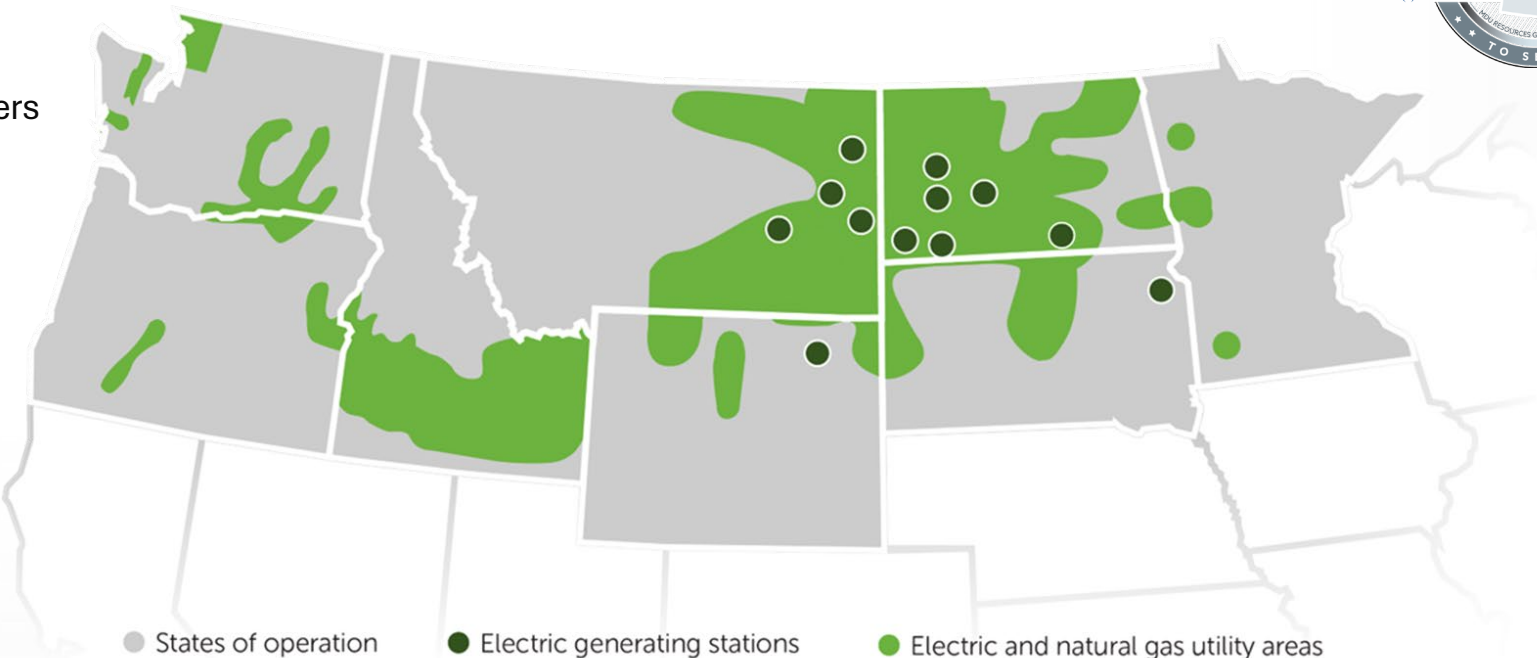
856 MW Owned Generation

30,840

Miles of Electric and Gas Transmission
and Distribution Lines

~1,500

Skilled Employees



WA	OR	ID	MT	WY	ND	SD	MN
235k Customers	87k Customers	445k Customers	116k Customers	39k Customers	213k Customers	76k Customers	22k Customers

As of June 30, 2026

Regulated Pipeline Snapshot

3,800 Miles of Pipe

~2.9 Bcf/day

System Capacity

14 Interconnecting Points

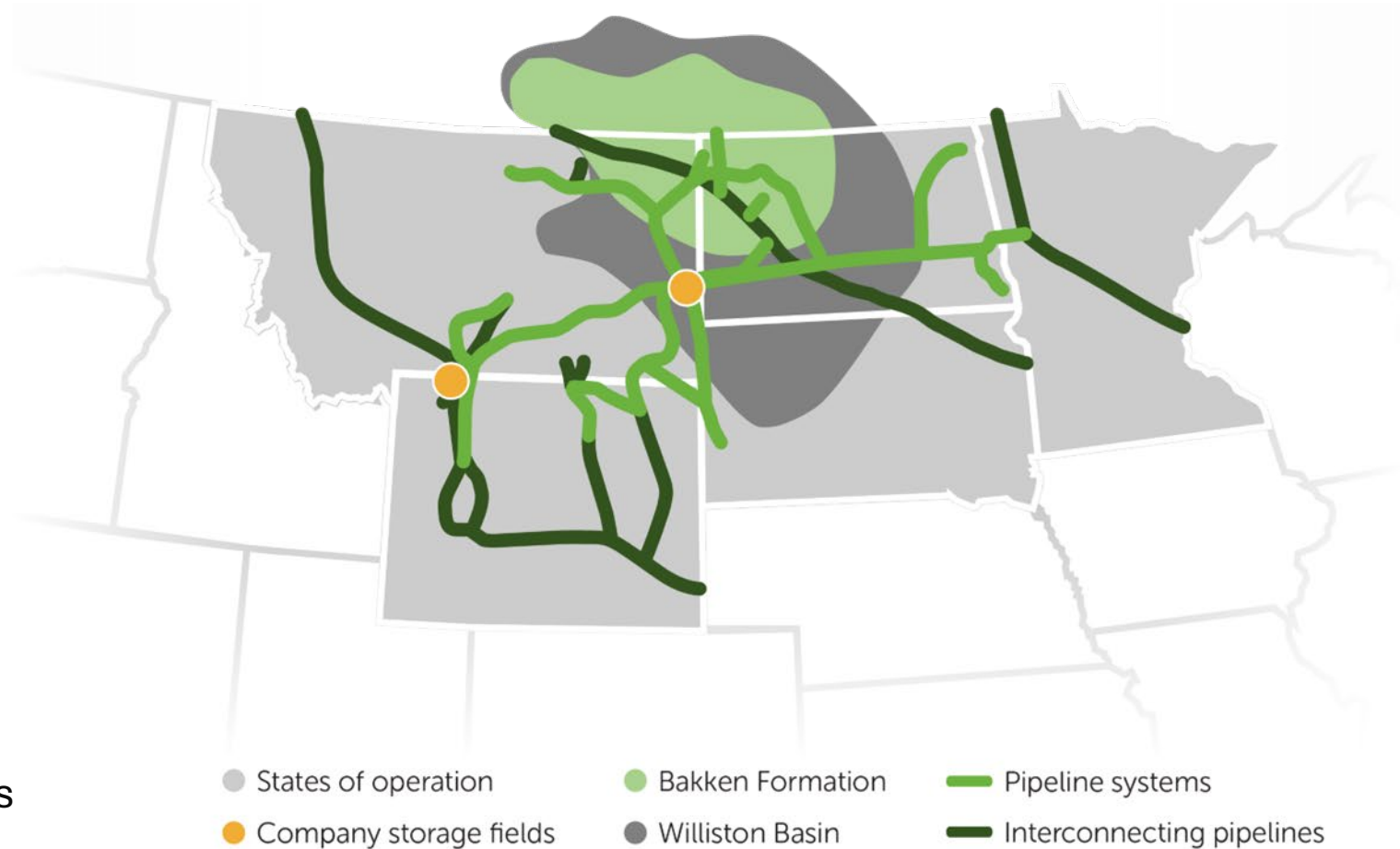
~360 Skilled Employees

LARGEST

Storage Field in North America

~89% of Montana-Dakota's
natural gas transported by the
Pipeline

As of June 30, 2026



Combined Regulated Rate Base

Rate Base Diversity

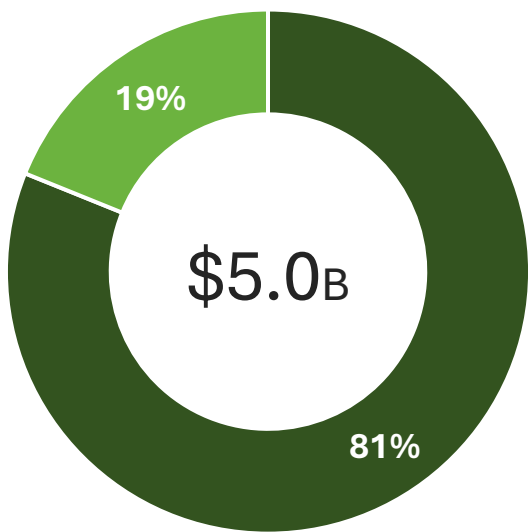
14 Jurisdictions

8 States

Balanced Growth

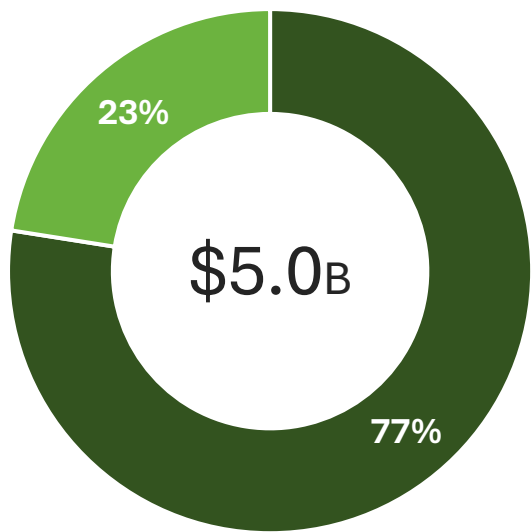
Strong organic growth in both
State and FERC jurisdictions

Total Rate Base as of June 30, 2026¹



■ Utility

■ Pipeline



■ State

■ FERC

¹Includes CWIP

History of Growth

10% CAGR¹

Combined rate base growth

1.5%

customer growth

Higher than the national average

Data center

Welcomed first data center customer in 2023

7% CAGR^{1,2}

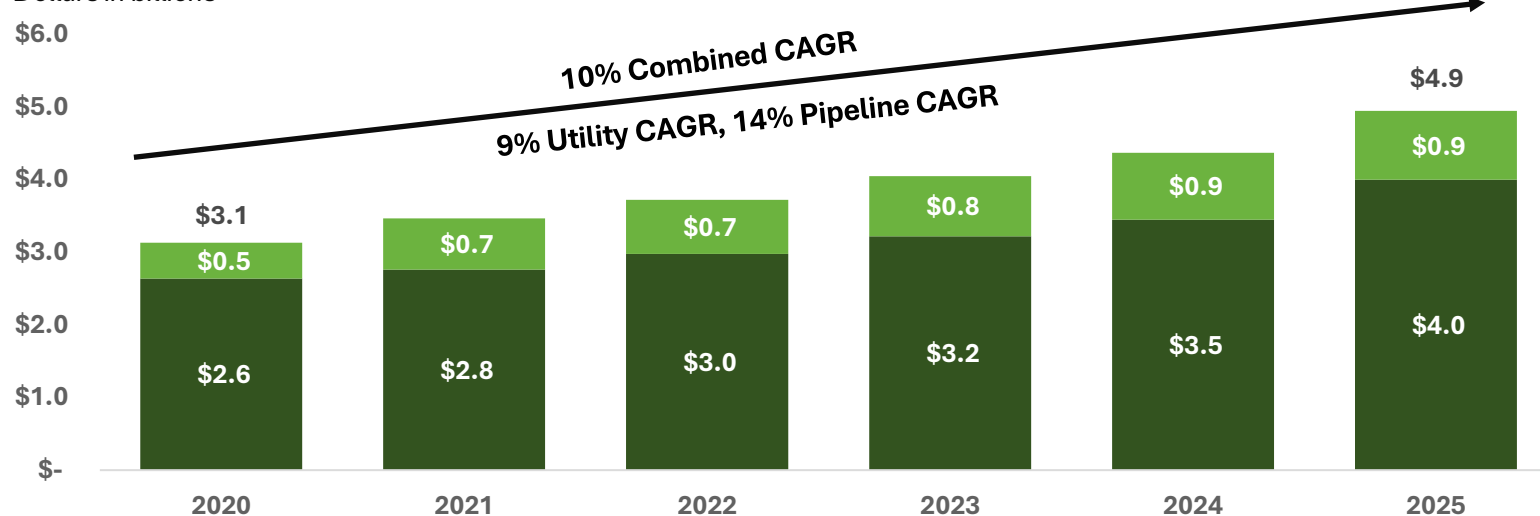
Combined earnings growth

¹ 2020-2025

² Excludes "Other"

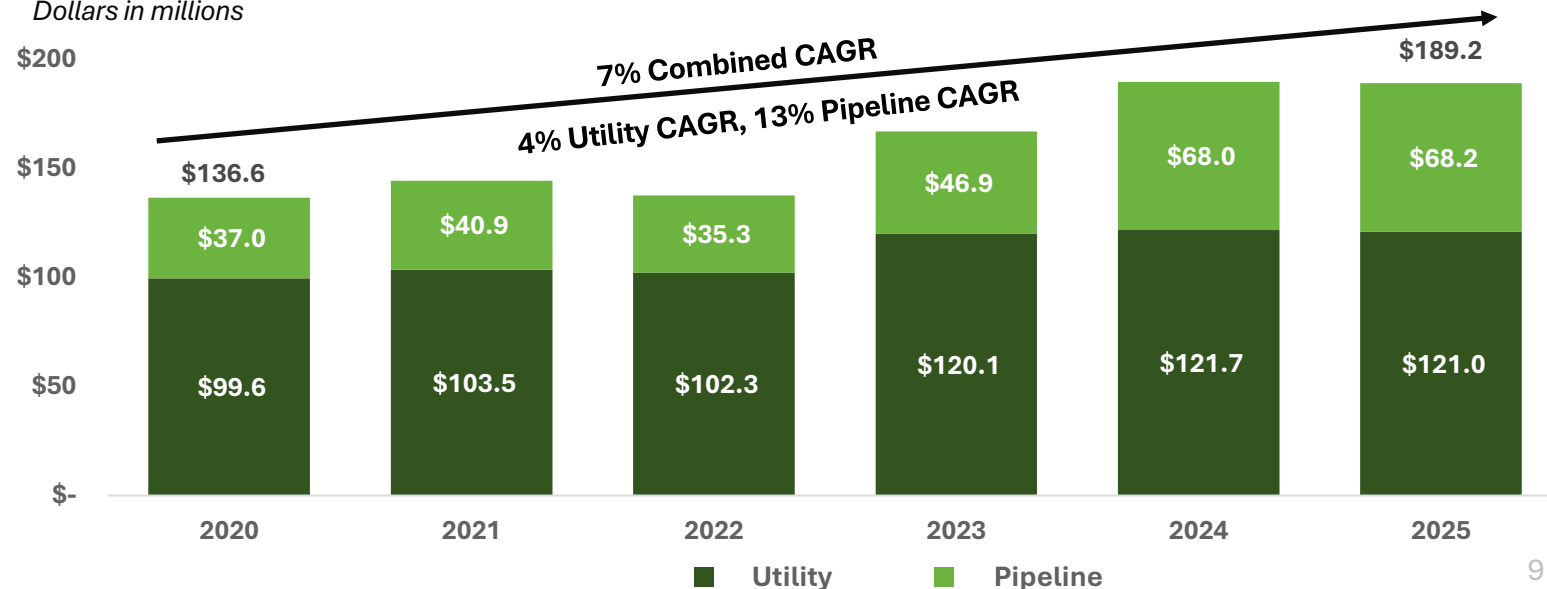
Rate Base

Dollars in billions

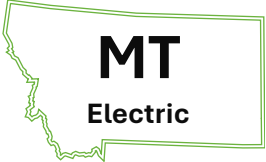
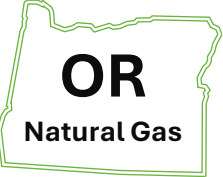


Earnings²

Dollars in millions

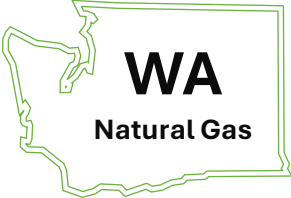
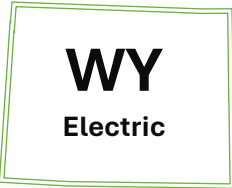


Regulatory – Pending Rate Cases

Jurisdiction	Filing Date	Annual Revenue Increase (%) ¹	Annual Revenue Increase (in millions) ¹	ROE ¹	Status
	Sept. 30, 2025	15.0%	\$10.0	9.65% ²	All-party settlement agreement filed (\$10.0M/9.65% ROE) June 5, 2026 Interim rates increase of \$10.4M or 16.2% effective April 1, 2026
	Nov. 25, 2025	11.8%	\$12.2	9.50% ²	Multi-party settlement agreement filed July 31, 2026 Requested rates to be effective October 31, 2026
	May 29, 2026	<u>Rate Year 1</u> 4.9% <u>Rate Year 2</u> 3.4%	<u>Rate Year 1</u> \$25.1 <u>Rate Year 2</u> \$18.1	10.50%	Pending
	May 29, 2026	13.5%	\$31.0	14.59%	Approximately 30% of the requested revenue increase is due to proposed new depreciation and amortization rates
	June 30, 2026	14.5%	\$34.5	10.80%	Interim rates of approximately \$26.3M have been approved beginning September 1, 2026

¹Annual revenue increase, percent increase, and ROE for general rate cases pending, reflects the final approved amount or the amount reflected in the most recent settlement agreement, if applicable.; ²Settlement - subject to commission approval

Regulatory – Recent Finalized Rate Cases

Jurisdiction	Filing Date	Annual Revenue Increase (%) ¹	Annual Revenue Increase (in millions) ¹	ROE ¹	Status
	March 29, 2024	Rate Year 1 7.9%	Rate Year 1 \$29.8	9.50%	Approved February 24, 2025 Final rates effective March 5, 2025 \$3.7M revenue reduction effective June 1, 2025 ²
		Rate Year 2 2.6%	Rate Year 2 \$10.8		Final rates effective March 1, 2026 Filed \$2.1M revenue reduction effective June 1, 2026 ²
	June 30, 2025	18.6%	\$5.8	9.70%	Approved Final rates effective April 1, 2026

¹Annual revenue increase, percent increase, and ROE for general rate cases finalized, reflects the final approved amount or the amount reflected in the most recent settlement agreement, if applicable.

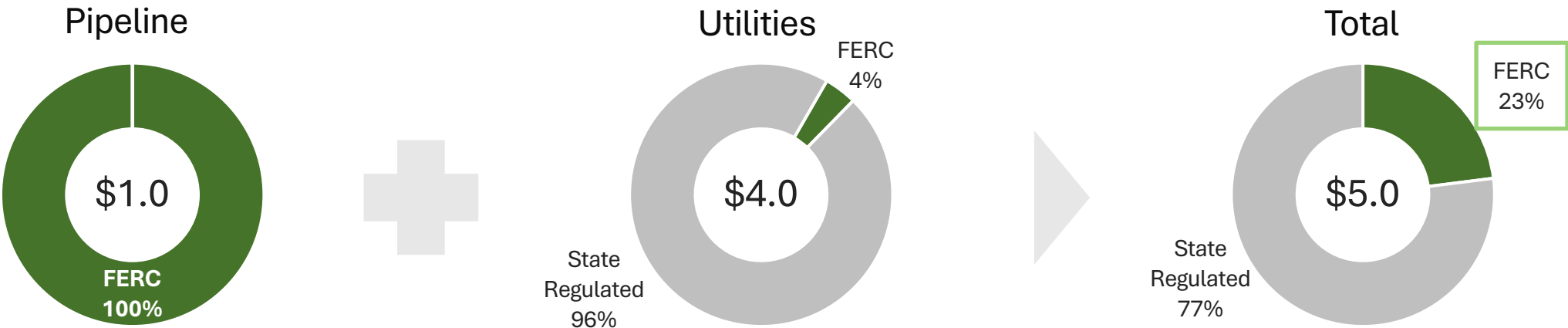
²Reflects a reduction to revenues resulting from a provisional plant review. The adjustment applies retrospectively to the original rate effective date. As a result, the Company is required to refund customers for amounts over collected during the retroactive period.

FERC Regulatory Highlights

Current Landscape as of June 30, 2026

Rate Base Split

Dollars in Billions, includes CWIP



Pipeline

60%

Authorized equity
layer

MISO

System operator

Electric Transmission

**Formula Rate
Construct**

with forward test year

10.48%

Authorized ROE¹

¹Includes 50bp ROE adder

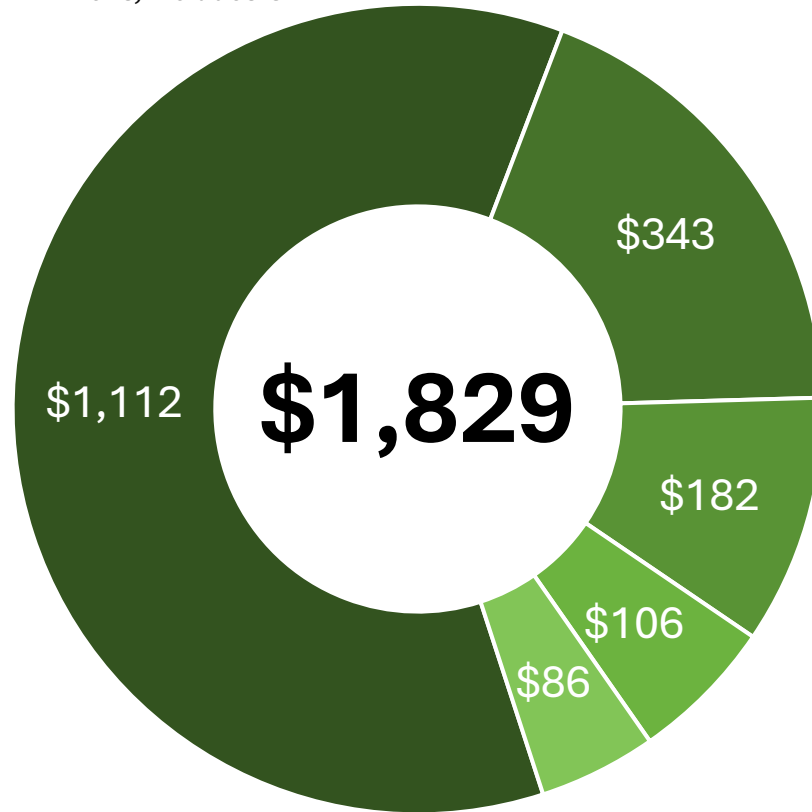
Electric Rate Base Summary

Current Landscape as of June 30, 2026



Electric Rate Base

Dollars in Millions, includes CWIP



Jurisdiction	Current Authorized ROE%	Rate Case Filing
■ ND	9.75%	2026
■ MT	9.65% ¹	2025
■ FERC	10.48%	Annual Update
■ WY	9.70%	2025
■ SD	²	2023

¹Settlement - subject to commission approval ; ²Global Settlement – no publicly stated ROE

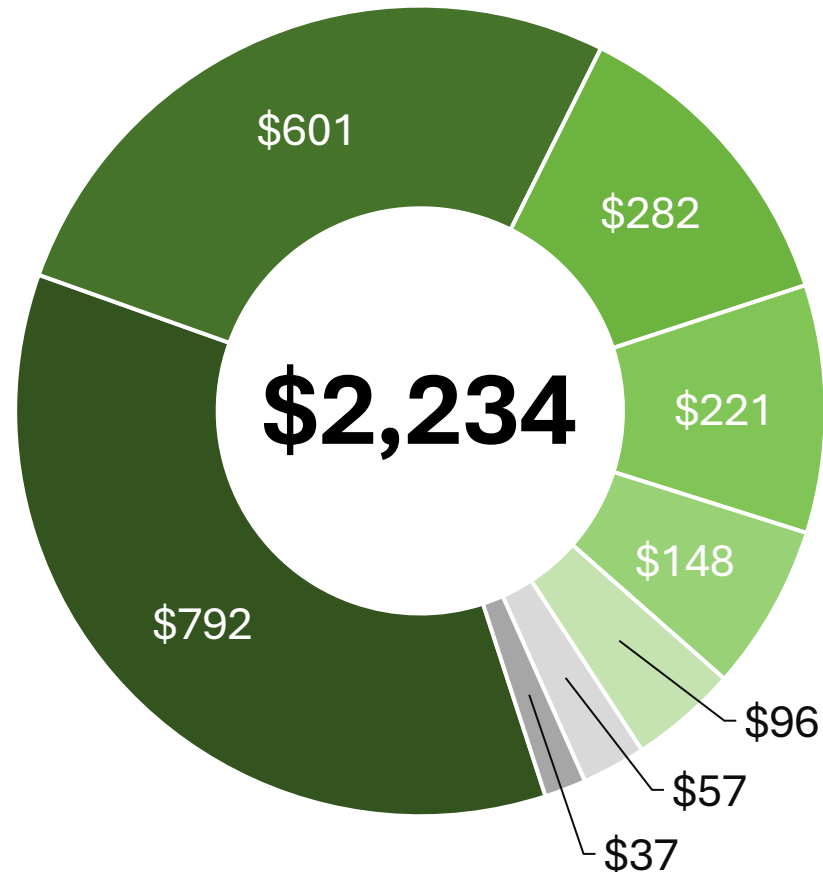
Natural Gas Rate Base Summary

Current Landscape as of June 30, 2026



Natural Gas Distribution Rate Base

Dollars in Millions, includes CWIP



Jurisdiction	Current Authorized ROE%	Rate Case Filing
WA	9.50%	2026
ID	9.50%	2025
ND	9.90%	2023
OR	9.50% ¹	2025
MT	9.60%	2024
SD	²	2023
MN	9.53%	2019
WY	9.65%	2024

¹Settlement - subject to commission approval ; ²Global Settlement – no publicly stated ROE

Approach on Data Centers



- Minimal capital investment to date
- ROE accretive
- Over 1 GW of data center load under signed electric service agreements
 - Ellendale, ND – 530 MW
 - 240 MW online
 - Additional volume increasing as new buildings are completed
 - Center, ND – 430 MW*
 - Expected online in 2027
 - Leola, SD – 50 MW
 - Expected online in 2028
- Continue conversations on other potential data center projects



*Subject to commission approval.

Customer Bill Credits



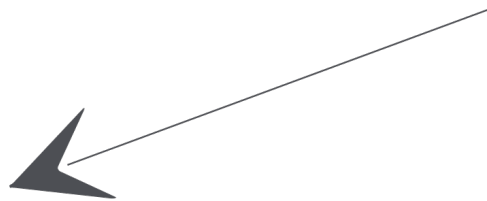
A large customer arrives

A single, large user of energy, like a data center, connects to the MDU electric grid.



Revenue is generated

The data center energy usage generates revenue across fuel, power and transmission costs.*



Credits land at home

The result is a measurable credit for other MDU customers.



Spread through approved rates

A portion of revenue is returned to customers through fuel cost adjustments and transmission revenue mechanisms.



*Fuel, power and transmission costs include the cost of resources to produce electricity, the cost to produce electricity and the cost to move electricity across the grid.

Customer Savings by State



North Dakota



\$45.4M

returned to
customers over
four years

\$62

average annual savings
per residential customer

// Based on 2026 data; savings can change year to year

South Dakota



\$1.6M

returned to
customers over the
past three years

\$40

average annual savings
per residential customer

// Based on 2025 data; savings can change year to year

Montana



\$2.2M

returned to
customers annually

\$35

average annual savings
per residential customer

// Pending MT PSC approval

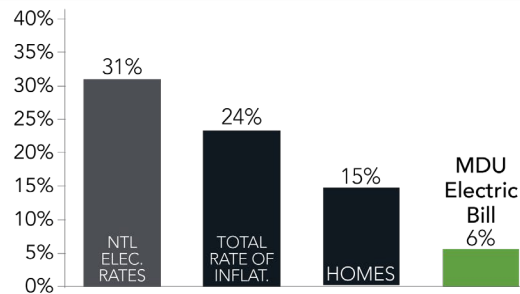
Savings vary by year based on usage, rates and regulatory mechanisms in each state. Unless otherwise noted, all figures reflect regulator-approved rate structures. Examples shown are averages; individual bills may vary.

Affordability - MDU Electric Bill vs. Other Household Expenses



Great value for residential North Dakota customers

ND



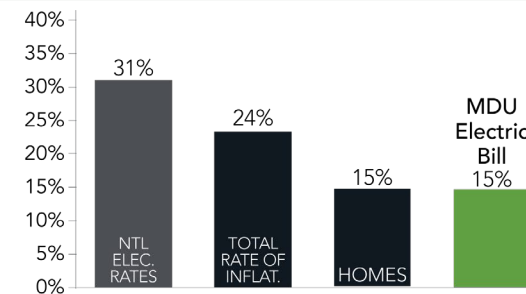
For North Dakota customers:

- Your electricity bill increased only 6% from 2021 to 2025
- That's 25 percentage points below the national average
- While purchasing a home increased 15%, your electric bill remained stable
- Your energy remained a great value when other costs increased greatly

// Sources: U.S. Bureau of Labor Statistics: Consumer Price Index data, Federal Reserve Bank of St. Louis : Average Sale Price of Houses Sold for the United States (ASPUS)

Competitive rates for residential South Dakota customers

SD



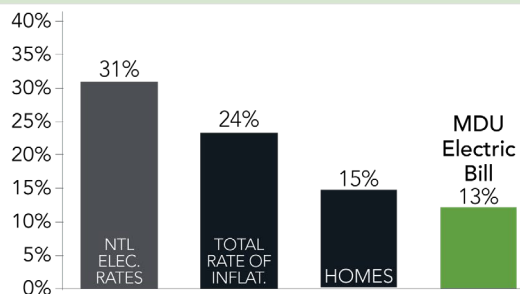
For South Dakota customers:

- Your electricity bill increased 15% from 2021 to 2025
- That's less than half of the average rate increase across the nation
- Your MDU electric service delivered the best value during tough economic times

// Sources: U.S. Bureau of Labor Statistics: Consumer Price Index data, Federal Reserve Bank of St. Louis : Average Sale Price of Houses Sold for the United States (ASPUS)

Reliable value for residential Montana customers

MT



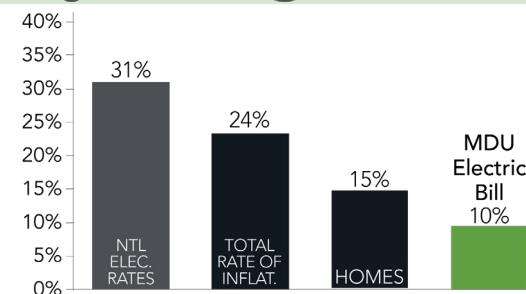
For Montana customers:

- Your electricity costs rose just 13% from 2021 to 2025
- That's 18 percentage points less than national electric rates
- While home prices jumped 15%, your energy stayed affordable
- Your electricity costs remained a reliable value while everything else got expensive

// Sources: U.S. Bureau of Labor Statistics: Consumer Price Index data, Federal Reserve Bank of St. Louis : Average Sale Price of Houses Sold for the United States (ASPUS)

Consistent value for residential Wyoming customers

WY



For Wyoming customers:

- Your electricity costs increased just 10% from 2021 to 2025
- That's over 20 percentage points less than national electric rates
- Your energy costs increased far less than other household commodities
- You received reliable service while avoiding the extreme price spikes of other necessities

// Sources: U.S. Bureau of Labor Statistics: Consumer Price Index data, Federal Reserve Bank of St. Louis : Average Sale Price of Houses Sold for the United States (ASPUS)

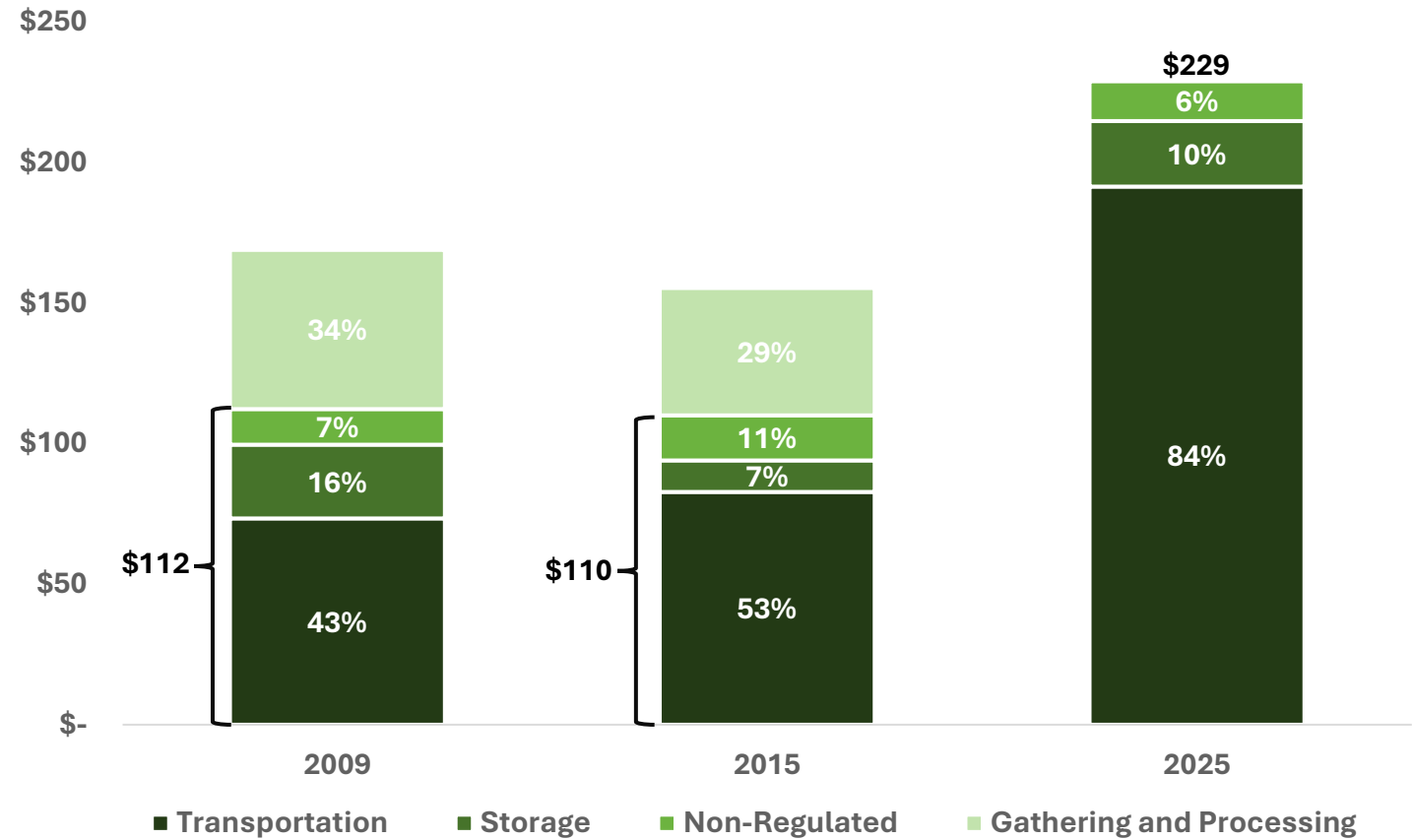
Business Evolution: Increasing Stability

Fundamentally enhanced business mix since 2009

- Exited all gathering & processing services as of December 2020, as part of strategic review
- Continue to increase FERC-regulated transportation and storage revenue, providing **low-risk, stable returns**

WBI Energy Revenue

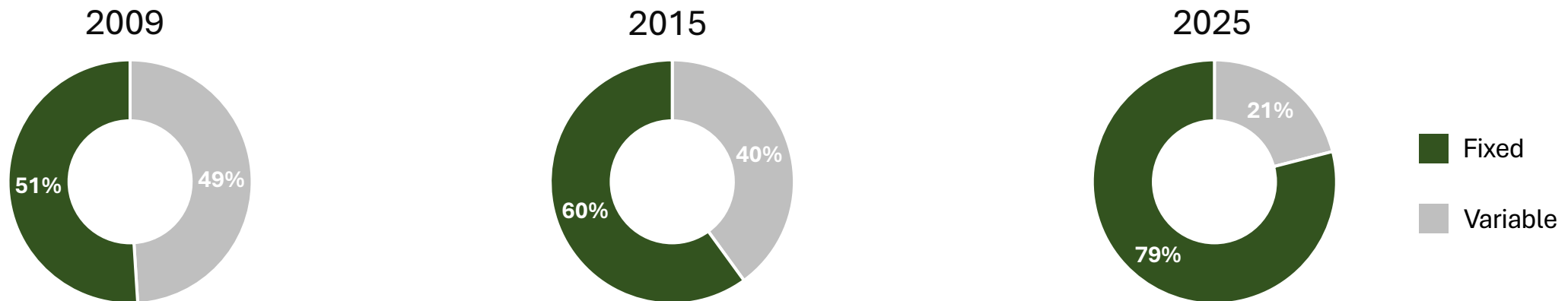
Dollars in millions



Business Evolution: Increasing Stability

- In 2009, fixed vs. variable revenue was approximately 50/50
- In 2025, approximately 79% of revenue was fixed and driven largely by long-term natural gas transportation contracts
- Anticipate fixed revenue to continue to increase as growth projects supported by long-term contracts and driven by customer demand are placed in-service

WBI Energy Fixed vs. Variable Revenue Mix (2009-2025) (Percent contribution)





Pipeline Growth

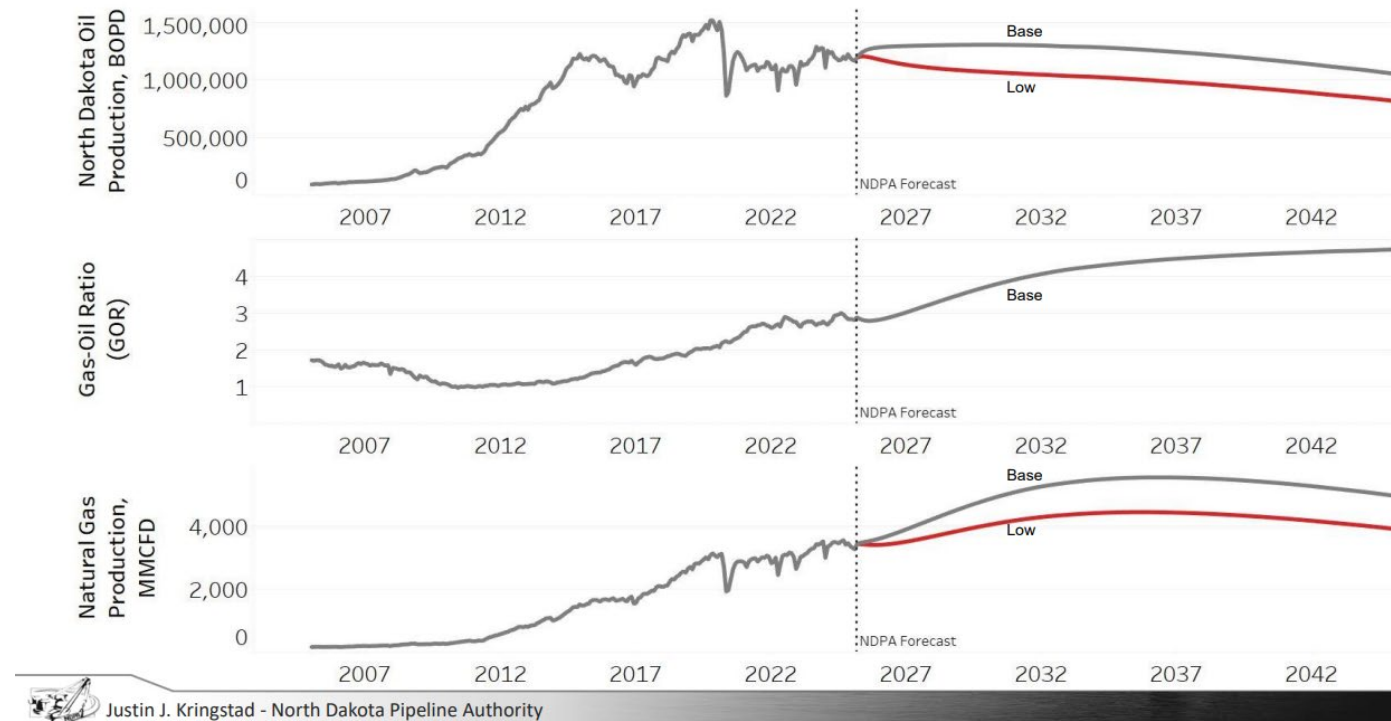


- Earnings are largely driven by growth projects
 - Growth projects are driven by demand from a diverse mix of customers
 - Supported by long-term contracts (generally 10 years or longer)
 - Majority of capital expenditures occur in the year project goes into service
 - Limited regulatory lag
 - AFUDC allows for return during construction period
 - Returns are immediate and do not require a rate case
- Primary focus is on execution of customer-driven projects, which subsequently grow rate base

Positive Bakken Outlook

- Natural gas production continues to outpace oil through the forecast period
 - Bakken gas-to-oil ratios (GOR) are projected to continue to increase
 - Shallower natural gas decline
 - Increased GOR on new wells
- Forecasted natural gas growth outpaces current takeaway capacity
- Even with oil production flat, natural gas production is projected to increase

ND Production Forecast: EIA Price Deck



Pipeline Outlook – Bakken East*



Project continues to advance

- ~1.2 Bcf/day of executed precedent agreements
 - Negotiated option in place that may increase contracted volumes to nearly all of the original interest from binding open season
- Current assumptions
 - Project design of 1.4 Bcf/day
 - ~\$2.7 billion - \$3.2 billion total capital investment
 - 3 new compression stations and additional compression at 3 existing compressor stations
- Next Steps
 - Final Investment Decision
 - Expected ahead of 7(c) filing in Q4 2026
 - Evaluate financing options

*The company has not reached a final investment decision on the potential Bakken East Pipeline Project; All estimates are based on current assumptions and subject to change.

An abstract graphic featuring a complex network of white lines and dots of varying sizes, set against a solid green background. The network is dense and interconnected, with lines forming a web-like structure that spans the entire frame. The dots are positioned at the intersections of the lines, creating a sense of connectivity and complexity.

Financial Outlook & Guidance

2026: Second Quarter Recap

Quarterly Performance

- Net income of **\$21.3 million** vs \$13.7 million in 2025
- EPS of **\$0.10** vs. \$0.07 in 2025
- New rates and recent infrastructure and expansion investments drive earnings

Potential Bakken East Project*

- Participating parties under signed precedent agreements totaling **1.2 Bcf/day**
- Executed agreements with all customers that submitted binding open season interest, with a negotiated option in place that may increase the contracted volumes to **nearly all of the original interest** from our binding open season
- Projected total capital investment of **~\$2.7 billion - \$3.2 billion**

Regulatory

- North Dakota electric rate case filed, with interim rates effective Sept. 1, 2026
- Washington multi-year natural gas rate case filed May 29, 2026
- Oregon multi-party settlement agreement filed Jul. 31, 2026
- FERC rate case filed at the pipeline, with rates in effect Dec. 1, 2026

Outlook

- Reaffirmed 2026 EPS guidance range of **\$0.93-\$1.00**
- Long-term EPS growth rate target of **6%-8%**
- **\$3.1 billion** 5-year capital investment plan

*The company has not reached a final investment decision on the potential Bakken East Pipeline Project; All estimates are based on current assumptions and subject to change.

Reaffirmed 2026 Guidance

**Earnings per share in the
range of \$0.93 to \$1.00**

Based on the following
assumptions for the remainder
of the year:

- Normal weather, economic and operating conditions
- Continued growth in utility customers at 1%-2% annually
- Successful execution of approved capital investment and rate recovery plans
- Continued execution of debt and equity financing plans

Guidance as of August 6, 2026

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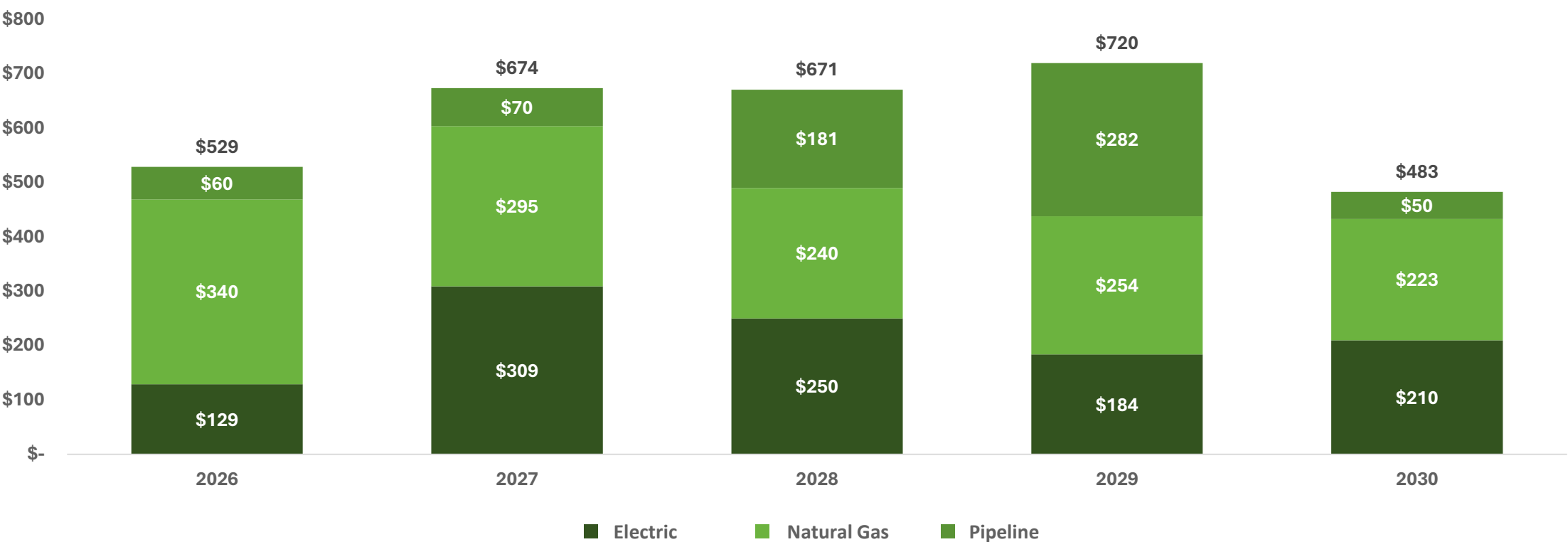
Capital Investment Plan

\$3.1 Billion

In Planned Capital Investments

Capital Investment (2026-2030)¹

Dollars in Millions



¹ Presented on a net basis

Regulated Energy Delivery Outlook

Electric & Natural Gas Outlook

- Safely meet customer demand by upgrading and expanding infrastructure and facilities
 - Customer base expected to continue growing by **1%-2% annually**
 - Focused on timely regulatory recovery
 - Over **1 GW** of data center load under signed electric service agreements
 - **\$2.4 Billion** of capital investment through 2030
-
- **Jamestown-to-Ellendale Transmission Project (JETx)**
 - Expected to enhance reliability, improve resiliency, reduce transmission congestion, and support access to lower-cost energy

Pipeline Outlook

- **Line Section 32 Expansion Project**
 - 190 MMcf/day total expansion with expected late 2028 in-service date
 - FERC section 7(c) application filed March 2026
 - ~\$70 million projected capital investment
- **Minot Industrial Project**
 - Approximately 90-mile pipeline from Tioga, ND to Minot, ND to support anticipated industrial demand
 - Agreement in place through late 2026 to provide cost recovery protections during development phase



Appendix

Supportive Utility Jurisdictions and Favorable Recovery Mechanisms



Electric Jurisdictions

Jurisdiction	Montana	North Dakota	South Dakota	Wyoming
Rate Base (\$mm) ^{1,2}	\$343	\$1,112	\$86	\$106
Authorized ROE	9.65% ³	9.75%	⁵	9.70%
Rate Case Filing (year)	2025 ⁴	2026 ⁴	2023	2025

Regulatory Mechanisms

Fuel Clause Adjustment	✓	✓	✓	✓
Transmission Rider		✓	✓	
Infrastructure/Renewable Rider		✓	✓	
Generation Rider		✓		
Property Tax Tracker	✓			
Interim Rate Relief	✓	✓	✓ ⁶	
Forward Year / Forecasted Test Period	✓	✓	✓	✓
Earnings Sharing		✓		

¹As of June 30, 2026; ²Includes CWIP; ³Settlement – subject to commission approval; ⁴Pending rate case; ⁵Global Settlement - no publicly stated ROE; ⁶ If rate case isn't completed in 6 months full rate request goes into effect on an interim basis

Supportive Utility Jurisdictions and Favorable Recovery Mechanisms



Gas Jurisdictions

Jurisdiction	Minnesota	Montana	North Dakota	South Dakota	Wyoming	Idaho	Washington	Oregon
Rate Base (\$mm) ^{1,2}	\$57	\$148	\$282	\$96	\$37	\$601	\$792	\$221
Authorized ROE	9.53%	9.60%	9.90%	⁵	9.65%	9.50%	9.50%	9.50% ³
Rate Case Filing (year)	2019	2024	2023	2023	2024	2025	2026 ³	2025 ⁴
Regulatory Mechanisms								
Purchased Gas Adjustment	✓	✓	✓	✓	✓	✓	✓	✓
Full Decoupling							✓	✓
Weather Normalization			✓	✓			✓	✓
Pipeline Replacement / Integrity Tracker	✓							
Property Tax Tracker		✓						
Earnings Sharing							✓	✓
Interim Rate Relief	✓	✓	✓	✓ ⁶				
Multi-Year Rate Plan							✓	
Forward Year / Forecasted Test Period	✓	✓	✓	✓	✓	✓	✓	✓

¹As of June 30, 2026; ²Includes CWIP; ³Settlement – subject to commission approval; ⁴Pending rate case; ⁵Global Settlement - no publicly stated ROE; ⁶ If rate case isn't completed in 6 months full rate request goes into effect on an interim basis

Strong Balance Sheet

46.8% debt-to-total capitalization ratio as of June 30, 2026

60% equity layer for FERC regulated pipeline

Equity layer ~50% for utility jurisdictions

Target strong investment grade credit ratings profile to support growth¹

Current Credit Ratings ¹	MDU Resources	Montana-Dakota Utilities	Cascade Natural Gas	CEHI, LLC	WBI Transmission
S&P	BBB	BBB+	BBB	BBB	Not Rated
Fitch Ratings	BBB+	BBB+	BBB	BBB+	Not Rated
Moody's	Baa2	Baa1	Baa2	Not Rated	Baa2

¹ A securities rating is not a recommendation to buy, sell or hold securities, and it may be revised or withdrawn at any time by the applicable rating agency.

Manageable debt maturities and new issuances through current forecast

Capital Allocation Philosophy

Prioritize investments that enhance safety, reliability and security of our system

Projects that support customer growth and expansion

Projects with minimal regulatory lag

Additional growth projects

Dividend payout ratio targeted at 55%-65% of earnings

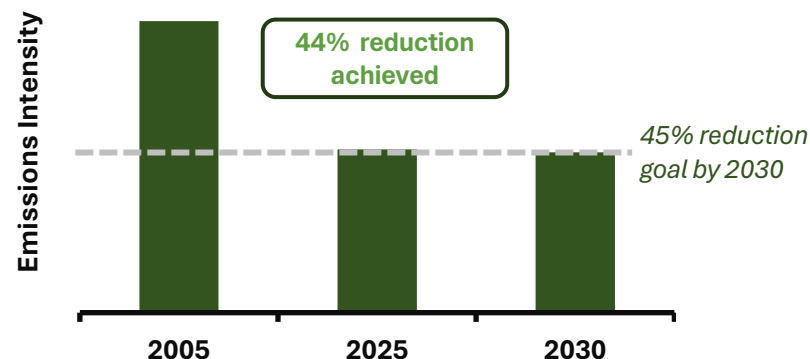


Emission Reduction Goals

Focused on operating our business with a decreasing environmental footprint

GHG Emission Reduction Targets

- Target to reduce electric utility GHG emissions by 45% by 2030 vs. 2005 levels
- Reduction to be achieved primarily through the continued diversification of our electric generation fleet, helping drive rate base/earnings growth



Sustainable Operations

30% 
reduction by 2035

Utility Methane Emissions Reduction Target
Compared to 2022 levels

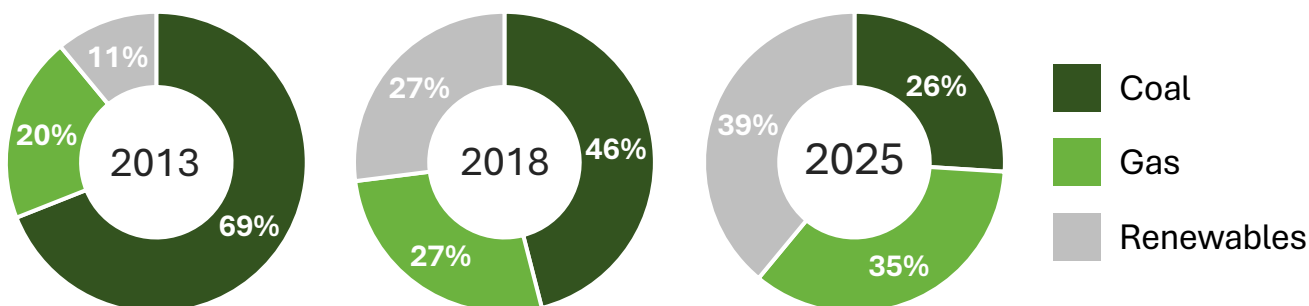
25% 
reduction by 2030

Pipeline Methane Emissions Intensity Reduction Target
Compared to 2020 levels

Quantifying Our Impact

Discloses AGA Voluntary Sustainability Metrics, is voluntarily participating in the EPA's Natural Gas STAR Methane Challenge Program, and joined ONE Future Coalition, all while working with peers to develop best practices and adopt cost-saving technologies

Transitioning Our Electric Resources (Based on Nameplate Rating)



Social Responsibility

Committed to operating with integrity and being a good corporate citizen

Employees

- Focus on safety and training drives the recruitment and retention of top talent
- Survey employees to drive workforce initiatives
- Highly engaged team
- Diverse and inclusive culture
- Provide a competitive total compensation package to remain an employer of choice

~2,100 Employees*

Community

- Safety and reliability are key to maintaining trust, as well as winning repeat business
- Safety Management System program supports a culture dedicated to public and employee safety and environmental protection
- Supporting community development by providing reliable cost-effective service and through donations and volunteerism

~\$47 Million

Contributed to charitable organizations since 1983

\$1.33 Million

Contributed to charitable organizations in 2025

*As of June 30, 2026

Wildfire Mitigation

- MDU has initiated several projects and processes to reduce wildfire risk:
 - Implementing Daily Operational Fire Prevention Procedures and monitoring environmental situation awareness during fire season
 - Daily email and process changes under high fire risk
 - Deployed a Distribution SCADA system to monitor and control the Electric Distribution System in real-time based on weather events
 - Established a Distribution System Operation Center in January 2024 to control and monitor the Distribution system
 - Deployed an Outage Management System in January 2024, enhancing MDU's understanding of power outage causes and system failures, which will play a crucial role in wildfire risk reduction
 - Undergrounding of lines in Sheridan, Wyoming
 - Developed the specifics of the Wildfire Mitigation Plan
 - Includes a wildfire risk model to guide construction and maintenance projects and inform daily operational situation awareness decisions



Vegetation management and inspections



Grid design and system hardening



Asset management, inspections and maintenance



Situational awareness and forecasting



Operational practices and protocols

Wildfire Legislation

- Wildfire mitigation legislation has been approved in all electric states of operation (WY, ND, MT, and SD)
 - Limits strict liability in event of wildfire
- Wyoming – HB 192
 - Requires electric utilities to prepare wildfire mitigation plan, file the plans with the PSC, and file annual reports demonstrating compliance with the plans
 - Liability limitations are tied to compliance with the plans
- North Dakota – SB 2339
 - Codifies ND common law that strict liability does not apply for wildfire-related damages alleged to be caused by a utility
- Montana – HB 490
 - Provides that electric utilities that develop and file wildfire mitigation plans are not subject to strict liability for wildfire losses under the common law theory of ultrahazardous activity or for factors beyond their control
- South Dakota – SB 36
 - Provides that electric utilities may develop and file wildfire mitigation plans and are not subject to strict liability for wildfire losses under the common law theory of ultrahazardous activity or for factors beyond their control

State Wildfire Legislative Components	Wyoming	North Dakota	Montana	South Dakota
Legislative Passed	2025 HB 192	2025 SB 2339	2025 HB 490	2026 SB 36
Contains Mitigation Plan	Y	Y	Y	Y
Shall / May Submit the Plan	Shall	May	Shall by 12/31	May
Reviewing Agency	PSC	PSC	PSC and Gov. Board	PUC
Self Approval for Cooperatives	N	Y	Y	Y
Plan Tenure	5 yrs	2 yrs	3 yrs	2 yrs
Annual Report Required	Y	Y	Y	Y
Cost Recovery	N	NA	NA	Y
Strict Liability Prohibition	NA	Y	Y	Y
Creates a Rebuttable Presumption	Y	Y	Y	Y
Economics Losses Only / Mostly	Y		N	Y
Recovery Only if:				
Utility failed to comply with the Plan	Y		Y	Y
Failure was actual and proximate cause	Y		Y	Y
Utility acted with gross negligence	Y			Y
Deadline for Plaintiff Action	4 yrs	NA	3 yrs	4 yrs
Dollar Limits on the Claim	N			N