SEPTEMBER 8, 2020

2020 ANNUAL MEETING OF STOCKHOLDERS NORTONLIFELOCK INC.

VINCENT PILETTE, CEO

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Board of Directors through September 8, 2020



Sue Barsamian
Former Executive Vice President, Chief Sales and Marketing Officer, Micro Focus Int. plc



Eric K. Brandt
Former EVP and CFO, Broadcom



Frank E. Dangeard
Chairman of the Board, NortonLifeLock
Managing Partner, Harcourt



Nora M. Denzel
Former interim CEO, Outerwall Inc



Peter A. Feld
Partner, Managing Member and Head of Research, Starboard Value



Kenneth Y. Hao
Chairman and Managing Partner, Silver Lake



David W. Humphrey
Managing Director, Bain Capital



Vincent Pilette
CEO, NortonLifeLock Inc.



V. Paul Unruh
Former Chief Financial Officer and Vice Chairman, Bechtel Group

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Anticipated Board of Directors effective September 8, 2020



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Former Executive Vice President, Chief Sales and Marketing Officer, Micro Focus Int. plc



Eric K. Brandt
Former EVP and CFO, Broadcom



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Managing Director, Bain Capital



Vincent Pilette
CEO, NortonLifeLock Inc.

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Formal Meeting

Bryan Ko, Chief Legal Officer, Secretary and Head of Corporate Affairs

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Proposals

1. Election of each of the nominees to the Board.
2. Ratification of the appointment of KPMG LLP as NortonLifeLock's independent registered public accounting firm for fiscal 2021.
3. Advisory vote on executive compensation.
4. Consider and vote upon a stockholder proposal, if properly presented.

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Proposal-related Q&A

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Announce Voting Results

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Adjournment of Formal Meeting

Vincent Pilette, CEO

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Forward Looking Statements

This presentation contains statements which may be considered forward-looking within the meaning of the U.S. federal securities laws. In some cases, you can identify these forward-looking statements by the use of terms such as “expect,” “will,” “continue,” or similar expressions, and variations or negatives of these words, but the absence of these words does not mean that a statement is not forward-looking. All statements other than statements of historical fact are statements that could be deemed forward-looking statements, including, but not limited to: the estimated amount and character of, and time to eliminate, stranded costs; the effects of the sale of substantially all of the Enterprise Security business on the Company’s business; the timing and amount of stock repurchases; the long-term operating model of NortonLifeLock; NortonLifeLock’s future revenue growth and cash flow from operations; statements regarding expectations of the recurring nature of consumer subscriptions; statements regarding the compliance with our debt instruments and covenants thereunder; the estimated unrealized cost savings from estimates of future results; the estimated amount, and the Company’s ability to monetize and use the proceeds of sales, of underutilized assets; any other statements of expectation or belief; and any statements of assumptions underlying any of the foregoing. These statements are subject to known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to differ materially from results expressed or implied in this presentation. Such risk factors include, but are not limited to, those related to: the current and future impact of the COVID-19 pandemic on the Company’s business and industry; the effect of the sale of substantially all of the Enterprise Security assets on NortonLifeLock’s retained businesses and products; retention of executive leadership team members; difficulties in improving sales and product development during leadership transitions; difficulties in executing the operating model for the consumer cyber safety business; lower than anticipated returns from the Company's investments in direct customer acquisition; difficulties and delays in reducing run rate expenses and monetizing underutilized assets; general business and economic conditions; matters arising out of our completed Audit Committee investigation and the ongoing U.S. Securities and Exchange Commission investigation; fluctuations and volatility in NortonLifeLock’s stock price; the ability of NortonLifeLock to successfully execute strategic plans; the ability to maintain customer and partner relationships; the ability of NortonLifeLock to achieve its cost and operating efficiency goals; the anticipated growth of certain market segments; NortonLifeLock’s sales and business strategy; fluctuations in tax rates and foreign currency exchange rates; the timing and market acceptance of new product releases and upgrades; and the successful development of new products and the degree to which these products gain market acceptance. Additional information concerning these and other risk factors is contained in the Risk Factors sections of NortonLifeLock’s most recent reports on Form 10-K and Form 10-Q. NortonLifeLock assumes no obligation, and does not intend, to update these forward-looking statements as a result of future events or developments.

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COMPANY OVERVIEW

VINCENT PILETTE, CEO

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Cyber Safety: Our Vision and Mission

OUR VISION is to be the **trusted brand** in **Cyber Safety** by protecting consumers and giving them control of their digital lives.

OUR MISSION is to build a comprehensive and easy-to-use integrated portfolio that prevents, detects, and responds to cyberthreats and cybercrimes in today's digital world.



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The Consumer Threat Landscape is Expanding

Cyber Safety is a large and growing problem …

43%

of victims lost money to **cybercrime**

350 Million

were victims of a **cybercrime** in the last year

2.1 Billion

hours spent globally for resolving a **cybercrime**

… and consumers are becoming increasingly concerned

66%

of consumers worry about **identify theft**

84%

have taken a step to protect **personal information**

92%

of consumers have some concern about **data privacy**

Source: Harris Poll (2019) , NortonLifeLock Internet Security Threat Report (March 2020)

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Integrated Protection

Consumer Cyber Safety Platform

Security

Protects PCs, Macs, mobile devices, and user data from online threats like viruses, malware and phishing

Privacy

Secures online privacy and anonymity with bank-grade VPN encryption and other services to secure user privacy

NortonLifeLock™

Identity

Monitors, detects, and alerts for identity theft. Restoration services and live support in the event of a breach

Home & Family

Keeps IoT homes safe by securing access to connected home devices and monitoring and controlling children's online usage

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We are NortonLifeLock, Inc.

NortonLifeLock™

NASDAQ: NLOK

The Global Leader in Consumer Cyber Safety

~50 Million customers

~21 Million direct customers

~85% direct retention rate

$9.03 direct monthly ARPU

#1 Share in Consumer Software Security Revenue[1]

#1 Share in Consumer Identity Theft Protection Revenue[1]

~$2.5 Billion in annual revenue

~50% operating income margin[2]

Tempe, AZ Headquarters

5 Primary Offices Worldwide

~2,500 Employees[2]

Note: Data as of Q1 FY21.

1. Based on Gartner 2019 data (adjusted to account for published financials & mergers) and GlobalInfoResearch, adjusted to exclude "Global Others"
2. Following elimination of stranded costs.

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Corporate Responsibility Program Strategy

Mission: We are committed to using our products, services, and expertise to help protect people, support communities, and make the world a better, safer place

FY'20 Corporate Responsibility Pillars



THE WORLD

includes the environment, community engagement, philanthropy, and human rights.



YOUR INFORMATION

includes information security, privacy, and the social impact of technology.



OUR PEOPLE

includes culture, inclusion, talent, and diversity.

We enhance NortonLifeLock's brand and reputation by amplifying our Corporate Responsibility impact through strategic communications, speaking roles and publications.



The Global Leader in Consumer Cyber Safety

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THANK YOU

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Q&A

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