UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
FOR THE QUARTERLY PERIOD ENDED September 30, 2024

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
FOR THE TRANSITION PERIOD FROM _____TO_____
Commission File Number: 001-40464

ZETA GLOBAL HOLDINGS CORP.
(Exact name of registrant as specified in its charter)

Delaware	**80-0814458**
(State or other jurisdiction of incorporation or organization)	**(I.R.S. Employer Identification No.)**

3 Park Ave, 33rd Floor
New York, NY 10016
(Address of principal executive offices) (Zip Code)
(212) 967-5055
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A common stock, par value $0.001 per share	**ZETA**	**The New York Stock Exchange**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large-accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐
		Emerging growth company	☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of November 6, 2024, 212,558,038 shares of the registrant's Class A common stock and 24,889,923 shares of the registrant's Class B common stock were outstanding.

ZETA GLOBAL HOLDINGS CORP.
Quarterly Report on Form 10-Q

For the Quarterly Period Ended September 30, 2024

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CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), which statements involve substantial risks and uncertainties. All statements made in this Quarterly Report on Form 10-Q that are not statements of historical fact, including statements about our beliefs and expectations and regarding future events or our future results of operations, financial condition, business, strategies, financial needs, and the plans and objectives of management, are forward-looking statements and should be evaluated as such. These statements often include words such as "anticipate," "expect," "suggests," "plan," "believe," "intend," "estimates," "targets," "projects," "should," "could," "would," "may," "will," "forecast" and other similar expressions or the negative of those terms. We base these forward-looking statements on our current expectations, plans and assumptions that we have made in light of our experience in the industry, as well as our perceptions of historical trends, current conditions, expected future developments and other factors we believe are appropriate under the circumstances at such time. As you read this Quarterly Report on Form 10-Q, you should understand that these statements are not guarantees of future performance or results. The forward-looking statements are subject to and involve risks, uncertainties and assumptions, and you should not place undue reliance on these forward-looking statements. Although we believe that these forward-looking statements are based on reasonable assumptions at the time they are made, you should be aware that many factors could affect our business, results of operations and financial condition and could cause actual results to differ materially from those expressed in the forward-looking statements. The following important factors, along with the factors discussed in "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2023 ("2023 Annual Report"), may materially affect such forward-looking statements:

- Our success and revenue growth depends on our ability to add and retain scaled customers and convert our scaled customers into super-scaled customers;
- We often have long sales cycles, which can result in significant time between initial contact with a potential customer and execution of a customer agreement, making it difficult to project when, if at all, we will generate revenue from those customers;
- We may experience fluctuations in our operating results, which could make our future operating results difficult to predict;
- If we do not manage our growth effectively, the quality of our platform and solutions may suffer, and our business, operating results and financial condition may be adversely affected;
- Our industry is intensely competitive, and if we do not effectively compete against current and future competitors or fail to innovate and make the right investment decisions in our product offerings and platform, our business, operating results and financial condition could be harmed;
- Acquisitions or strategic investments could be difficult to identify and integrate (including the integration of our recent acquisition of LiveIntent, Inc.), divert the attention of management and disrupt our business, dilute stockholder value and adversely affect our business, operating results and financial condition;
- The technology industry is subject to increasing scrutiny that could result in U.S. federal or state government actions that could negatively affect our business;
- Our business and the effectiveness of our platform depends on our ability to collect and use data online;
- New consumer tools, regulatory restrictions and potential changes to web browsers and mobile operating systems all threaten our ability to collect such data, which could harm our operating results and financial condition and adversely affect the demand for our products and solutions;
- Actual or perceived failures to comply with applicable data protection, privacy and security laws, regulations, standards and other requirements could adversely affect our business, results of operations and financial condition;
- Any unfavorable publicity or negative public perception of current data collection practices could result in additional regulations which may impact the effectiveness of our data cloud and platform;
- A significant inadvertent disclosure or breach of confidential and/or personal information we process, or a security breach of our or our customers', suppliers' or other partners' IT Systems could be detrimental to our business, reputation, financial performance and results of operations;
- We depend on third-party data centers, systems and technologies to operate our business, the disruption of which could adversely affect our business, operating results and financial condition;
- If we fail to detect or prevent fraud or malware intrusion on our platform, devices, or systems, or into the systems or devices of our customers and their consumers, publishers could lose confidence in our platform, and we could

face legal claims and regulatory investigations, any of which could adversely affect our business, operating results and financial condition;

- The standards that private entities and inbox service providers adopt in the future to regulate the use and delivery of email may interfere with the effectiveness of our platform and our ability to conduct business;
- Any actual or perceived failure to comply with evolving regulatory frameworks around the development and use of artificial intelligence could adversely affect our business, results of operations, and financial condition;
- Catastrophic events such as pandemics, earthquakes, flooding, droughts, fire and power outages, and business and operational interruption by man-made problems such as war, conflicts and acts of terrorism; and
- Other factors discussed in other sections of this Quarterly Report on Form 10-Q, including the section titled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations."

You should not place undue reliance on our forward-looking statements and you should not rely on forward-looking statements as predictions of future events. The results, events, and circumstances reflected in the forward-looking statements may not be achieved or occur, and actual results, events, or circumstances could differ materially from those described in the forward-looking statements. The forward-looking statements made in this Quarterly Report on Form 10-Q should not be construed by you to be exhaustive and speak only as of the date of this report. We undertake no obligation to update any forward-looking statements made in this report to reflect events or circumstances after the date of this report or to reflect new information or the occurrence of unanticipated events, except as required by law. If we update one or more forward-looking statements, no inference should be drawn that we will make additional updates with respect to those or other forward-looking statements.

Unless the context otherwise requires, references in this Quarterly Report on Form 10-Q to "Zeta," "Zeta Global," "we," "us," "our" or "the Company" refer to Zeta Global Holdings Corp.

Our Website and Availability of SEC Reports and Other Information

The Company maintains a website at the following address: https://zetaglobal.com. The information on the Company's website is not incorporated by reference in, or otherwise to be regarded as part of, this Quarterly Report on Form 10-Q.

We make available on or through our website certain reports and amendments to those reports we file with or furnish to the Securities and Exchange Commission ("SEC") pursuant to Section 13(a) or 15(d) of the Exchange Act. These include our annual reports on Form 10-K, our quarterly reports on Form 10-Q, and our current reports on Form 8-K. We make this information available on our website free of charge as soon as reasonably practicable after we electronically file the information with, or furnish it to, the SEC.

Investors and others should note that we routinely announce material information to investors and the marketplace using SEC filings, press releases, public conference calls, webcasts, and the Zeta Global Investor Relations website https://investors.zetaglobal.com. We use these channels as well as social media channels (e.g., the Zeta Facebook account (facebook.com/ZetaGlobal); the Zeta Instagram account (instagram.com/zetaglobal); the Zeta X account (twitter.com/zetaglobal); and the Zeta LinkedIn account (linkedin.com/company/zetaglobal)) as a means of disclosing information about our business to our customers, colleagues, investors, and the public. While not all of the information that we post to the Zeta Global Investor Relations website or on our social media channels is of a material nature, some information could be deemed to be material. Accordingly, we encourage investors, the media, and others interested in Zeta to review the information that we share on the Zeta Global Investor Relations website and on our social media channels. The information on the Zeta Global Investor Relations website and the Company's social media channels is not incorporated by reference in, or otherwise to be regarded as part of, this Quarterly Report on Form 10-Q.

PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

Condensed Unaudited Consolidated Balance Sheets
(In thousands, except shares, per share and par values)

	As of	
	September 30, 2024	**December 31, 2023**
Assets		
Current assets:		
Cash and cash equivalents	**$ 418,538**	$ 131,732
Accounts receivable, net of allowance of $4,593 and $3,564 as of September 30, 2024 and December 31, 2023, respectively	**203,711**	170,131
Prepaid expenses	**9,699**	6,269
Other current assets	**1,697**	1,622
Total current assets	**$ 633,645**	$ 309,754
Non-current assets:		
Property and equipment, net	**$ 7,383**	$ 7,452
Website and software development costs, net	**29,377**	32,124
Right-to-use assets - operating leases, net	**7,985**	6,603
Intangible assets, net	**43,032**	48,781
Goodwill	**140,919**	140,905
Deferred tax assets, net	**842**	728
Other non-current assets	**5,898**	4,367
Total non-current assets	**$ 235,436**	$ 240,960
Total assets	**$ 869,081**	$ 550,714
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable	**$ 58,486**	$ 63,572
Accrued expenses	**107,658**	85,455
Acquisition-related liabilities	**12,983**	17,234
Deferred revenue	**3,586**	3,301
Other current liabilities	**8,202**	6,823
Total current liabilities	**$ 190,915**	$ 176,385
Non-current liabilities:		
Long-term borrowings	**$ 196,089**	$ 184,147
Acquisition-related liabilities	**-**	3,060
Other non-current liabilities	**7,210**	6,602
Total non-current liabilities	**$ 203,299**	$ 193,809
Total liabilities	**$ 394,214**	$ 370,194
Commitments and contingencies (See Note 8)		
Stockholders' equity:		
Class A common stock $ 0.001 per share par value, up to 3,750,000,000 shares authorized, 205,636,909 and 188,631,432 shares issued and outstanding as of September 30, 2024 and December 31, 2023, respectively	**$ 205**	$ 189
Class B common stock $ 0.001 per share par value, up to 50,000,000 shares authorized, 24,889,923 and 29,055,489 shares issued and outstanding as of September 30, 2024 and December 31, 2023, respectively	**25**	29
Additional paid-in capital	**1,520,044**	1,140,849
Accumulated deficit	**(1,043,544)**	(958,537)
Accumulated other comprehensive loss	**(1,863)**	(2,010)
Total stockholders' equity	**$ 474,867**	$ 180,520
Total liabilities and stockholders' equity	**$ 869,081**	$ 550,714

See accompanying notes to condensed unaudited consolidated financial statements.

Condensed Unaudited Consolidated Statements of Operations and Comprehensive Loss
(In thousands, except shares and per share amounts)

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	**2024**	2023
Revenues	**$ 268,295**	$ 188,984	**$ 691,081**	$ 518,403
Operating expenses:				
Cost of revenues (excluding depreciation and amortization)	**105,652**	73,480	**273,607**	189,867
General and administrative expenses	**50,494**	50,706	**150,459**	154,022
Selling and marketing expenses	**84,548**	70,669	**231,567**	215,714
Research and development expenses	**22,807**	18,062	**66,407**	53,924
Depreciation and amortization	**12,590**	13,233	**39,295**	37,654
Acquisition-related expenses	**4,583**	—	**4,583**	203
Restructuring expenses	—	—	—	2,845
Total operating expenses	**$ 280,674**	$ 226,150	**$ 765,918**	$ 654,229
Loss from operations	**(12,379)**	(37,166)	**(74,837)**	(135,826)
Interest expense	**1,945**	2,894	**7,130**	8,139
Other expenses	**2,851**	2,436	**1,958**	7,138
Total other expenses	**$ 4,796**	$ 5,330	**$ 9,088**	$ 15,277
Loss before income taxes	**(17,175)**	(42,496)	**(83,925)**	(151,103)
Income tax provision	**200**	$ 590	**1,082**	$ 1,097
Net loss	**$ (17,375)**	$ (43,086)	**$ (85,007)**	$ (152,200)
Other comprehensive (income) / loss:				
Foreign currency translation adjustment	**(146)**	283	**(147)**	78
Total comprehensive loss	**$ (17,229)**	$ (43,369)	**$ (84,860)**	$ (152,278)
Net loss per share				
Net loss available to common stockholders	**$ (17,375)**	$ (43,086)	**$ (85,007)**	$ (152,200)
Basic loss per share	**$ (0.09)**	$ (0.27)	**$ (0.47)**	$ (0.99)
Diluted loss per share	**$ (0.09)**	$ (0.27)	**$ (0.47)**	$ (0.99)
Weighted average number of shares used to compute net loss per share				
Basic	**187,905,129**	158,055,789	**179,035,728**	154,262,386
Diluted	**187,905,129**	158,055,789	**179,035,728**	154,262,386

The Company recorded stock-based compensation under respective lines of the above condensed unaudited consolidated statements of operations and comprehensive loss:

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	**2024**	2023
Cost of revenues (excluding depreciation and amortization)	**$ 394**	$ 546	**$ 1,164**	$ 2,098
General and administrative expenses	**14,709**	21,223	**50,336**	66,221
Selling and marketing expenses	**24,894**	29,266	**78,391**	92,933
Research and development expenses	**7,180**	6,637	**22,083**	18,494
Total	**$ 47,177**	$ 57,672	**$ 151,974**	$ 179,746

See accompanying notes to condensed unaudited consolidated financial statements.

Condensed Unaudited Consolidated Statements of Stockholders' Equity
(In thousands, except shares)

	Class A common stock		Class B common stock					
	Shares	Amount	Shares	Amount	Additional Paid-in Capital	Accumulated Deficit	Accumulated Other Comprehensive Loss	Total
Balance as of January 1, 2024[1]	**188,631,432**	**$189**	**29,055,489**	**$29**	**$1,140,849**	**$(958,537)**	**$(2,010)**	**$180,520**
Restricted stock grants	1,420,286	1	—	—	(1)	—	—	—
Shares repurchased	(324,753)	—	—	—	(3,466)	—	—	(3,466)
Restricted stock forfeitures	(331,160)	—	—	—	—	—	—	—
Options exercised	97,158	—	—	—	434	—	—	434
Stock-based compensation	—	—	—	—	53,729	—	—	53,729
Restricted stock units vesting	130,149	—	—	—	—	—	—	—
Foreign currency translation adjustment	—	—	—	—	—	—	(50)	(50)
Net loss	—	—	—	—	—	(39,566)	—	(39,566)
Balance as of March 31, 2024[2]	**189,623,112**	**$190**	**29,055,489**	**$29**	**$1,191,545**	**$(998,103)**	**$(2,060)**	**$191,601**
Shares issued in connection with certain agreements	43,152	—	—	—	667	—	—	667
Restricted stock grants	67,862	-	—	—	—	—	—	—
Shares issued in connection with employee stock purchase plan	212,650	—	—	—	1,525	—	—	1,525
Shares repurchased	(172,346)	—	—	—	(2,919)	—	—	(2,919)
Restricted stock forfeitures	(221,824)	—	—	—	—	—	—	—
Performance stock units vested	150,315	—	—	—	—	—	—	—
Options exercised	170,697	—	—	—	1,407	—	—	1,407
Stock-based compensation	—	—	—	—	52,780	—	—	52,780
Class B common stock transferred to Class A common stock	1,904,383	2	(1,904,383)	(2)	—	—	—	—
Restricted stock units vested	153,932	—	—	—	—	—	—	—
Foreign currency translation adjustment	—	—	—	—	—	—	51	51
Net loss	—	—	—	—	—	(28,066)	—	(28,066)
Balance as of June 30, 2024[3]	**191,931,933**	**$192**	**27,151,106**	**$27**	**$1,245,005**	**$(1,026,169)**	**$(2,009)**	**$217,046**
Shares issued in connection with a follow-on public offering	10,304,716	10	—	—	228,946	—	—	228,956
Shares issued in connection with certain agreements	65,391	—	—	—	1,125	—	—	1,125
Restricted stock grants	60,519	—	—	—	—	—	—	—
Shares repurchased	(223,437)	—	—	—	(3,889)	—	—	(3,889)
Restricted stock forfeitures	(101,722)	—	—	—	—	—	—	—
Performance stock units vested	1,065,863	1	—	—	(1)	—	—	—
Options exercised	140,350	—	—	—	1,143	—	—	1,143
Stock-based compensation	—	—	—	—	47,715	—	—	47,715
Class B common stock transferred to Class A common stock	2,261,183	2	(2,261,183)	(2)	—	—	—	—
Restricted stock units vested	132,113	—	—	—	—	—	—	—
Foreign currency translation adjustment	—	—	—	—	—	—	146	146
Net loss	—	—	—	—	—	(17,375)	—	(17,375)
Balance as of September 30, 2024[4]	**205,636,909**	**$205**	**24,889,923**	**$25**	**$1,520,044**	**$(1,043,544)**	**$(1,863)**	**$474,867**

1. Includes 150,989,571 outstanding Class A common stock, 17,886,352 outstanding Class B common stock, 37,641,861 unvested Class A restricted stock and 11,169,137 unvested Class B restricted stock.
2. Includes 156,444,731 outstanding Class A common stock, 18,301,427 outstanding Class B common stock, 33,178,381 unvested Class A restricted stock and 10,754,062 unvested Class B restricted stock.
3. Includes 164,510,430 outstanding Class A common stock, 17,607,759 outstanding Class B common stock, 27,421,503 unvested Class A restricted stock and 9,543,347 unvested Class B restricted stock.
4. Includes 181,588,344 outstanding Class A common stock, 17,497,975 outstanding Class B common stock, 24,048,565 unvested Class A restricted stock and 7,391,948 unvested Class B restricted stock.

	Class A common stock		Class B common stock					
	Shares	Amount	Shares	Amount	Additional Paid-in Capital	Accumulated Deficit	Accumulated Other Comprehensive Loss	Total
Balance as of January 1, 2023[1]	**175,266,917**	**$175**	**32,099,302**	**$32**	**$900,924**	**$(771,056)**	**$(2,045)**	**$128,030**
Restricted stock grants	814,177	1	—	—	(1)	—	—	—
Shares repurchased	(329,474)	—	(325,923)	—	(6,551)	—	—	(6,551)
Restricted stock forfeitures	(208,969)	—	—	—	—	—	—	—
Class B common stock transferred to Class A common stock	50,000	—	(50,000)	—	—	—	—	—
Options exercised	8,500	—	—	—	41	—	—	41
Stock-based compensation	—	—	—	—	65,214	—	—	65,214
Restricted stock units vesting	123,241	—	—	—	—	—	—	—
Foreign currency translation adjustment	—	—	—	—	—	—	147	147
Net loss	—	—	—	—	—	(56,955)	—	(56,955)
Balance as of March 31, 2023[2]	**175,724,392**	**$176**	**31,723,379**	**$32**	**$959,627**	**$(828,011)**	**$(1,898)**	**$129,926**
Shares issued in connection with certain agreements	96,610	—	—	—	843	—	—	843
Restricted stock grants	6,306,051	6	—	—	(6)	—	—	—
Shares issued in connection with employee stock purchase plan	210,096	—	—	—	1,567	—	—	1,567
Shares repurchased	(135,461)	—	—	—	(1,419)	—	—	(1,419)
Restricted stock forfeitures	(461,101)	—	—	—	—	—	—	—
Performance stock units vested	142,500	—	—	—	—	—	—	—
Options exercised	16,500	—	—	—	41	—	—	41
Stock-based compensation	—	—	—	—	58,491	—	—	58,491
Restricted stock units vested	130,990	—	—	—	—	—	—	—
Foreign currency translation adjustment	—	—	—	—	—	—	58	58
Net loss	—	—	—	—	—	(52,159)	—	(52,159)
Balance as of June 30, 2023[3]	**182,030,577**	**$182**	**31,723,379**	**$32**	**$1,019,144**	**$(880,170)**	**$(1,840)**	**$137,348**
Shares issued in connection with certain agreements	57,515	—	—	—	500	—	—	500
Restricted stock grants	984,158	1	—	—	(1)	—	—	—
Shares repurchased	(446,185)	—	—	—	(3,517)	—	—	(3,517)
Restricted stock forfeitures	(456,405)	(1)	—	—	1	—	—	—
Class B common stock transferred to Class A common stock	1,864,058	2	(1,864,058)	(2)	—	—	—	—
Options exercised	32,000	—	—	—	141	—	—	141
Stock-based compensation	—	—	—	—	58,675	—	—	58,675
Restricted stock units vested	123,895	—	—	—	—	—	—	—
Foreign currency translation adjustment	—	—	—	—	—	—	(283)	(283)
Net loss	—	—	—	—	—	(43,086)	—	(43,086)
Balance as of September 30, 2023[4]	**184,189,613**	**$184**	**29,859,321**	**$30**	**$1,074,943**	**$(923,256)**	**$(2,123)**	**$149,778**

1. Includes 132,909,894 outstanding Class A common stock, 15,512,217 outstanding Class B common stock, 42,357,023 unvested Class A restricted stock and 16,587,085 unvested Class B restricted stock.
2. Includes 137,203,338 outstanding Class A common stock, 16,105,977 outstanding Class B common stock, 38,521,054 unvested Class A restricted stock and 15,617,402 unvested Class B restricted stock.
3. Includes 141,053,113 outstanding Class A common stock, 16,105,977 outstanding Class B common stock, 40,977,464 unvested Class A restricted stock and 15,617,402 unvested Class B restricted stock.
4. Includes 143,905,554 outstanding Class A common stock, 15,958,447 outstanding Class B common stock, 40,284,059 unvested Class A restricted stock and 13,900,874 unvested Class B restricted stock.

See accompanying notes to condensed unaudited consolidated financial statements.

Condensed Unaudited Consolidated Statements of Cash Flows
(In thousands)

	Nine months ended September 30,	
	2024	**2023**
Cash flows from operating activities:		
Net loss	**$ (85,007)**	$ (152,200)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	**39,295**	37,654
Stock-based compensation	**151,974**	179,746
Deferred income taxes	**(113)**	(96)
Change in fair value of acquisition-related liabilities	**1,388**	6,681
Others, net	**100**	1,186
Change in non-cash working capital (net of acquisitions):		
Accounts receivable	**(34,513)**	(33,306)
Prepaid expenses	**(3,449)**	872
Other current assets	**(72)**	31
Other non-current assets	**(1,525)**	(607)
Deferred revenue	**282**	(311)
Accounts payable	**(3,998)**	22,614
Accrued expenses and other current liabilities	**25,208**	1,225
Other non-current liabilities	**608**	72
Net cash provided by operating activities	**90,178**	63,561
Cash flows from investing activities:		
Capital expenditures	**(17,458)**	(14,886)
Website and software development costs	**(12,110)**	(12,344)
Acquisitions and other investments, net of cash acquired	**-**	(18,246)
Net cash used for investing activities	**(29,568)**	(45,476)
Cash flows from financing activities:		
Cash paid for acquisition-related liabilities	**(7,032)**	(8,710)
Proceeds from credit facilities, net of issuance cost	**207,853**	11,250
Issuance under employee stock purchase plan	**1,525**	1,567
Exercise of options	**2,982**	224
Proceeds from equity capital raise, net of issuance cost	**229,327**	—
Repurchase of shares	**(12,252)**	(11,487)
Repayments against the credit facilities	**(196,250)**	(11,250)
Net cash provided by / (used for) financing activities	**226,153**	**(18,406)**
Effect of exchange rate changes on cash and cash equivalents	**43**	7
Net increase / (decrease) in cash and cash equivalents	**286,806**	(314)
Cash and cash equivalents, beginning of period	**131,732**	121,110
Cash and cash equivalents, end of period	**$ 418,538**	$ 120,796
Supplemental cash flow disclosures including non-cash activities:		
Cash paid for interest, net	**$ 7,492**	$ 7,685
Cash paid for income taxes, net	**$ 1,173**	$ 1,274
Liability established in connection with acquisitions	**$ 1,388**	$ 7,670
Capitalized stock-based compensation as website and software development costs	**$ 2,250**	$ 2,634
Shares issued in connection with acquisitions and other agreements	**$ 1,792**	$ 1,343
Right-to-use assets established	**$ 2,980**	$ -
Operating lease liabilities established	**$ 2,980**	$ -
Non-cash consideration for website and software development costs	**$ 621**	$ 784

See accompanying notes to condensed unaudited consolidated financial statements.

Notes to Condensed Unaudited Consolidated Financial Statements
(In thousands, except shares and per share amounts)

1. Organization and Background

(a) Nature of Business

Zeta Global Holdings Corp., a Delaware Corporation ("Zeta" or "Zeta Global Holdings"), and Zeta Global Corp., a Delaware Corporation and the operating company ("Zeta Global" individually, or collectively with Zeta Global Holdings Corp. and its consolidated entities, as context dictates, the "Company"), is a marketing technology company that uses proprietary data, artificial intelligence and software to create a technology platform that enables marketers to acquire, retain and grow customer relationships. The Company's technology platform powers data-driven marketing programs for enterprises across a wide range of industries and utilizes all digital distribution channels including email, search, social, mobile, display and connected TV. Zeta Global was incorporated and began operations in October 2007.

(b) Follow-on Offering

On September 4, 2024, the Company entered into an underwriting agreement (the "Underwriting Agreement") with Morgan Stanley & Co. LLC and Goldman Sachs & Co. LLC, as representatives of the several underwriters named therein (collectively, the "underwriters"), and GPI Capital Gemini HoldCo LP (the "selling stockholder") in connection with (i) the offering, issuance and sale by the Company of 10,304,716 shares of the Company's Class A common stock, including 1,584,000 shares sold pursuant to the underwriters' full exercise of their option to purchase additional shares, and (ii) the offering and sale by the selling stockholder of 4,875,284 shares of the Company's Class A Common Stock, including 396,000 shares sold pursuant to the underwriters' full exercise of their option to purchase additional shares, at an offering price of $23.50 per share, less underwriting discounts and commissions. The offering closed on September 6, 2024.

The gross proceeds to the Company from the offering were $242,161, and net proceeds after underwriting discounts, commissions and offering expenses were approximately $228,946. The Company did not receive any proceeds from the sale of its Class A common stock by the selling stockholder. The Company intends to use the net proceeds from the sale of shares for general corporate purposes.

2. Basis of Presentation and Summary of Significant Accounting Policies

(a) Principles of Consolidation

The accompanying condensed unaudited consolidated financial statements have been prepared by the Company in accordance with accounting principles generally accepted in the United States ("GAAP") for interim financial reporting and as required by Rule 10-01 of Regulation S-X. Accordingly, the condensed unaudited consolidated financial statements may not include all of the information and notes required by GAAP for audited financial statements. The year-end December 31, 2023 consolidated financial statements data included herein was derived from audited financial statements but does not include all disclosures required by GAAP for complete financial statements. In the opinion of the Company's management, the accompanying condensed unaudited consolidated financial statements contain all adjustments, consisting of items of a normal and recurring nature, necessary to present fairly the Company's financial position as of September 30, 2024, the results of operations, comprehensive loss and stockholders' equity for the three and nine months ended September 30, 2024 and 2023, respectively, and cash flows for the nine months ended September 30, 2024 and 2023, respectively. The results of operations for the three and nine months ended September 30, 2024 and 2023, respectively, are not necessarily indicative of the results to be expected for the full year. The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts of assets and liabilities, and related disclosures, as of the date of the financial statements, and the amounts of revenues and expenses reported during the period. Actual results could differ from estimates. The accompanying condensed unaudited consolidated financial statements should be read in conjunction with the Company's audited financial statements and the accompanying notes for the year ended December 31, 2023, which was included in the Company's Annual Report on Form 10-K for the year ended December 31, 2023, filed with the SEC on February 28, 2024.

The accompanying condensed unaudited consolidated financial statements include the accounts of Zeta and its wholly owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation.

The Company's management considers events or transactions that occur after the balance sheet date but before the financial statements are issued to provide additional evidence relative to certain estimates or to identify matters that require additional disclosure. Subsequent events have been evaluated through the date of issuance of these financial statements. [See "Note 16. Subsequent Events" for additional information.]

(b) Revenue Recognition

Revenue arises primarily from the Company's technology platform via subscription fees, volume-based utilization fees and fees for professional services designed to maximize the customer usage of technology.

Revenues are recognized when control of these services is transferred to the customers, in an amount that reflects the consideration we expect to be entitled to in exchange for those services. Sales and other taxes collected by the Company concurrent with revenue-producing activities are excluded from revenues.

When the Company enters into contracts with third parties in which the Company is acting as both a vendor and a customer, the Company performs an assessment of the services transferred to determine the independent nature of both the transactions. The Company presents the revenue and expense based on the fair value of the services provided or received.

Contract assets and liabilities

Contract assets represent revenue recognized for contracts that have not been invoiced to customers. Total contract assets were $11,998 and $5,346 as of September 30, 2024 and December 31, 2023, respectively, and are included in the account receivables, net, in the condensed unaudited consolidated balance sheets.

Contract liabilities consists of deferred revenues that represent amounts billed to the customers in excess of the revenue recognized. Deferred revenues are subsequently recorded as revenues when earned in accordance with the Company's revenue recognition policies. During the nine months ended September 30, 2024 and 2023, the Company billed and collected $19,104 and $4,724, respectively, in advance, and recognized $18,819 and $4,620, respectively, as revenues. As of September 30, 2024 and December 31, 2023, the deferred revenues were $3,586 and $3,301, respectively.

Remaining Performance Obligations

Remaining performance obligations represents contractual obligations that are not yet fulfilled. Revenues for such contractual obligations will be recognized in future periods. The remaining performance obligations are influenced by several factors, including seasonality, the timing of renewals, average contract terms and foreign currency exchange rates. The remaining performance obligations are subject to future economic risks including counterparty risks, bankruptcies, regulatory changes and other market factors.

As of September 30, 2024, the Company's remaining performance obligations for the next twelve months and thereafter were approximately $71,600 and $102,900, respectively.

Disaggregation of revenues from contract with customers

The Company reports disaggregation of revenues based on primary geographical markets and delivery channels / platforms. Revenues by delivery channels / platforms are based on whether the customer requirements necessitate integration with platforms or delivery channels not owned by the Company. When the Company generates revenues entirely through the Company platform, the Company considers it to be direct platform revenues. When the Company generates revenue by leveraging its platform's integration with third parties, it is considered integrated platform revenues.

The following table summarizes disaggregation for the three and nine months ended September 30, 2024 and 2023, respectively.

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	2024	2023
Direct platform revenues	**70%**	70%	**68%**	72%
Integrated platform revenues	**30%**	30%	**32%**	28%

Refer to the Company's accounting policy on "Segments" below for more information about disaggregation based on primary geographical markets.

(c) Stock-based compensation and other stock-based payments:

The measurement of stock-based compensation for all stock-based payment awards, including restricted stock, performance stock units ("PSUs"), and stock options granted to the employees, consultants or advisors and non-employee directors, as well as shares purchased under the Company's 2021 Employee Stock Purchase Plan ("2021 ESPP"), is based on the estimated fair

value of the awards on the date of grant or date of modification of such grants. The Company accounts for the modification to already issued awards as per guidance in ASC 718-20-35-3 (Refer to "Note 9. Stock-Based Compensation").

The Company accounts for all stock-based payment awards using a fair value-based method. The fair value of the stock options granted to employees and the shares purchased under the 2021 ESPP is estimated on the date of the grant using the Black-Scholes-Merton pricing model, and the related stock-based compensation is recognized over the vesting term of the option. The fair value of the restricted shares granted prior to the Company's initial public offering (the "IPO") was determined using the Monte-Carlo simulation method and for the restricted shares granted post-IPO is based on the Company's closing stock price as of the day prior to the date of the grants.

The Company accounts for its PSU awards based on the fair value determined using the Monte Carlo simulation method, by a third-party valuation firm engaged by the Company. The Company accounts for the forfeitures, as they occur. The Company uses the graded vesting attribution method to recognize the stock-based compensation related to restricted stock awards and stock options and straight-line over the term method for all the other awards.

(d) Segments

The Company operates as one operating segment. Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the Chief Operating Decision Maker ("CODM") in deciding how to allocate resources and in assessing performance. The Company's CODM is the Chief Executive Officer. Since it operates as one operating segment, all required financial segment information can be found in the condensed unaudited consolidated financial statements. Revenues and long-lived assets by geographic region are based on the physical location of the customers being served or the assets and are as follows:

Revenues by geographic region consisted of the following:

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	2024	2023
US	**$ 261,496**	$ 182,231	**$ 671,830**	$ 496,551
International	**6,799**	6,753	19,251	21,852
Total revenues	**$ 268,295**	$ 188,984	**$ 691,081**	$ 518,403

Total long-lived assets (including right-to-use assets) by geographic region consisted of the following:

	As of	
	September 30, 2024	December 31, 2023
US	**$ 41,846**	$ 44,039
International	**2,899**	2,140
Total long-lived assets	**$ 44,745**	$ 46,179

(e) Concentration of Credit Risk

No customer accounted for more than 10% of the Company's total revenues during the nine months ended September 30, 2024 and 2023.

Financial instruments that potentially subject the Company to concentration risk consist primarily of accounts receivable from customers. As of September 30, 2024 and December 31, 2023, there were two customers and one customer, respectively, that represented more than 10% of the accounts receivables, net balance on the condensed unaudited consolidated balance sheets. The Company continuously monitors whether there is an expected credit loss arising from customers, and accordingly make provisions as warranted.

(f) Operating leases:

The Company determines if an arrangement is, or contains, a lease at inception, and whether lease and non-lease components are combined or not. A contract is or contains a lease when, (1) the contract contains an identified asset and (2) the

customer obtains substantially all of the economic benefits from the use of that underlying asset and directs how and for what purpose the asset is used during the term of the contract in exchange for consideration.

Right-to-use assets and lease liabilities are initially recorded based on the present value of lease payments over the lease term, which includes the minimum unconditional term of the lease, and may include options to extend or terminate the lease when it is reasonably certain at the commencement date that such options will be exercised.

As the rate implicit for each of the Company's leases is not readily determinable, the Company uses its incremental borrowing rate at commencement date in determining the present value of lease payments. Right-to-use assets also include any initial direct costs and any lease payments made prior to the lease commencement date and are reduced by any lease incentives received. Lease expense is recognized on a straight-line basis over the term of the lease. Lease expense is a combination of interest on lease liability and amortization of right-to-use assets. Operating lease expenses are included in general and administrative expenses in the condensed unaudited consolidated statements of operations and comprehensive loss. Refer to "Note 10 - Leases" for additional information.

New accounting pronouncements

In December 2023, the FASB issued ASU No. 2023-09, "Income Taxes (Topic 740): Improvements to Income Tax Disclosures" ("ASU 2023-09"). ASU 2023-09 is intended to enhance the transparency and decision usefulness of income tax disclosures. The amendments in ASU 2023-09 address investor requests for enhanced income tax information primarily through changes to the rate reconciliation and income taxes paid information. Early adoption is permitted. A public entity should apply the amendments in ASU 2023-09 prospectively to all annual periods beginning after December 15, 2024. The Company is currently evaluating the impact of incorporating ASU 2023-09 guidance on its consolidated financial statements and related disclosures.

In November 2023, the FASB issued ASU No. 2023-07, “Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures” (“ASU 2023-07”). ASU 2023-07 requires disclosure of significant segment expenses regularly presented to the Chief Operating Decision Maker ("CODM") and incorporated into each reported segment profit or loss measure. Entities are required to provide both the amount and a detailed description of the composition of other segment items to reconcile them with the segment profit or loss. Furthermore, organizations must disclose the title and position of their CODM. ASU 2023-07 will be effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024. Early adoption is permitted and the amendments in this update are required to be applied on a retrospective basis. The Company is currently evaluating the impact of incorporating ASU 2023-07 guidance on its consolidated financial statements and related disclosures.

3. Intangible Assets

The details of intangible assets and related accumulated amortization are set forth below:

	As of September 30, 2024			As of December 31, 2023		
	Gross value	Accumulated amortization	Net value	Gross value	Accumulated amortization	Net value
Data supply relationships	**$ 56,848**	**$ 32,298**	**$ 24,550**	$ 43,484	$ 20,350	$ 23,134
Tradenames	**2,720**	**2,720**	**—**	2,720	2,706	14
Completed technologies	**34,932**	**29,273**	**5,659**	34,932	26,164	8,768
Customer relationships	**74,453**	**61,630**	**12,823**	74,453	57,588	16,865
Total intangible assets	**$ 168,953**	**$ 125,921**	**$ 43,032**	$ 155,589	$ 106,808	$ 48,781

Amortization expense of intangible assets for the three and nine months ended September 30, 2024 was $6,300 and $19,113, respectively, and for the three and nine months ended September 30, 2023 was $6,243 and $16,692, respectively.

Weighted average useful life of the unamortized intangibles as of September 30, 2024 was 2.37 years. Based on the amount of intangible assets subject to amortization, the Company's estimated future amortization expense over the next five years and beyond are as follows:

	As of September 30, 2024
Year ended December 31,	
Remaining three months of 2024	$ 5,962
2025	20,193
2026	11,735
2027	3,660
2028	1,482
Total	**$ 43,032**

4. Goodwill

Following is a summary of the carrying value of goodwill:

Balance as of January 1, 2024	$ 140,905
Foreign currency translation	14
Balance as of September 30, 2024	**$ 140,919**

There were no events during the nine months ended September 30, 2024 to which an impairment analysis would be warranted.

5. Acquisitions

The Company uses the purchase method of accounting in accordance with ASC 805, Business Combinations. This standard requires that the total cost of an acquisition be allocated to the tangible and intangible assets acquired and liabilities assumed based on the fair value of the tangible and intangible assets acquired and liabilities assumed at the acquisition date. The Company's estimates and assumptions used in assessing fair value are inherently uncertain and subject to refinement. During the measurement period, which may be up to one year from the acquisition date, the Company may record adjustments to the fair value of these tangible and intangible assets acquired and liabilities assumed, with the corresponding offset to goodwill. In addition, uncertain tax positions and tax-related valuation allowances are initially recorded in connection with a business combination as of the acquisition date. Acquisition-related expenses are expensed when incurred.

The Company may also agree to pay a portion of the purchase price for certain acquisitions in the form of contingent consideration. The unpaid amounts of these liabilities are included in the acquisition-related liabilities on the condensed unaudited consolidated balance sheets as of September 30, 2024 and December 31, 2023.

WhatCounts, Inc.

On March 1, 2023, the Company entered into an asset purchase agreement with the Output Services Group, Inc. to purchase certain assets of WhatCounts, Inc. ("WhatCounts"), including customer contracts, technology assets and certain employees who were engaged in these businesses.

The Company concluded the transaction represents an acquisition of a business under ASC 805, Business Combinations. The total consideration of WhatCounts acquisition is $15,990, including $1,011 as estimated earn-outs based on the achievement of certain operating targets of the acquired businesses, and $128 as working capital adjustment. During the year ended December 31, 2023, the Company finalized the purchase price allocations for its WhatCounts acquisition. Accordingly, the Company has recognized $960 as customer relationships intangibles, $6,140 as completed technologies, $7,824 as goodwill and $1,066 as other net assets associated with this acquisition. The Company amortizes the intangible assets over the weighted average life of 3.0 years.

Prior to the acquisition, WhatCounts' technology asset was being used as an Email Service Provider ("ESP"). Therefore, the Company paid a premium to acquire these assets, which is represented as Goodwill in the above purchase price allocation. The Company incurred $203 as acquisition-related expenses related to this acquisition.

Goodwill acquired by the Company in its WhatCounts acquisition is deductible for tax purposes.

6. Acquisition-Related Liabilities

The following is a summary of acquisition-related liabilities:

	eBay CRM	Kinetic	Vital	Apptness	ArcaMax	What Counts	Total
Balance as of January 1, 2024	**$ 4,225**	**$ 245**	**$ 1,000**	**$ 5,859**	**$ 6,336**	**$ 2,629**	**$ 20,294**
Additions	—	—	—	—	—	—	—
Payments made during the period	(4,225)	(140)	(1,000)	—	(3,334)	—	(8,699)
Change in fair value of earn-out	—	(105)	—	1,475	18	—	1,388
Balance as of September 30, 2024	**$ -**	**$ -**	**$ -**	**$ 7,334**	**$ 3,020**	**$ 2,629**	**$ 12,983**

As of September 30, 2024, the Company revised the projections for businesses acquired in its Apptness, Kinetic and ArcaMax acquisitions compared with the estimates used for the initial purchase price allocation. As such, the Company recorded changes in the fair value of the earn-outs, which are included in "other expenses" on the condensed unaudited consolidated statements of operations and comprehensive loss.

During the year ended December 31, 2023, the Company settled the litigation in relation to certain acquisition related liabilities for its eBay CRM. The Company paid the settlement amount during the nine months ended September 30, 2024, and has no outstanding obligation as of September 30, 2024.

7. Credit Facilities

The Company's long-term borrowings are as follows:

	As of September 30, 2024	As of December 31, 2023
Credit facility	**$ 200,000**	$ 185,000
Less: unamortized deferred financing cost	**(3,911)**	(853)
Long-term borrowings	**$ 196,089**	$ 184,147

On February 3, 2021, the Company entered into a credit agreement (the "Existing Credit Agreement") with a syndicate of financial institutions and institutional lenders, providing for a $222,500 senior secured credit facility (the "Existing Senior Secured Credit Facility"), which consisted of (i) a $73,750 initial revolving facility, (ii) a $111,250 term loan facility, and (iii) a $37,500 incremental revolving facility commitment. On March 22, 2023, the Company entered into a $25,000 incremental revolving facility commitment pursuant to an amendment to the Existing Credit Agreement, thereby increasing the Existing Senior Secured Credit Facility to $247,500.

On August 30, 2024, the Company refinanced and replaced the Existing Senior Secured Credit Facility by entering into a new credit agreement (the "Credit Agreement") with a syndicate of financial institutions and institutional lenders, providing for a five-year $550,000 senior secured credit facility (the "Senior Secured Credit Facility"), which consists of (i) a senior secured term A loan in an aggregate principal amount of $200,000 (the "Term Loan") and (ii) a $350,000 senior secured revolving credit facility (the "Revolving Facility"). Concurrently with entering into the Credit Agreement, the Company drew down the $200,000 Term Loan and repaid all outstanding obligations in the amount of $185,000 under the Existing Senior Secured Credit Facility and terminated all commitments thereunder. The Senior Secured Credit Facility is fully secured by the financial institutions with a first lien on the Company's assets. The extensions of credit may be used solely (a) to refinance existing indebtedness, (b) to pay any expenses associated with this line of credit agreement, (c) for acquisitions, and (d) for other general corporate purposes. The Company is required to repay the principal balance and any unpaid accrued interest on the Senior Secured Credit Facility on August 30, 2029. In addition, the Company has an outstanding letter of credit amounting to $771 against the available Revolving Facility.

At the Company's election, loans made under the Credit Agreement will bear interest at (i) SOFR plus a margin of between 1.875% and 2.625% per annum depending on the Company's Consolidated Net Leverage Ratio (as defined in the Credit Agreement), plus an adjustment of 0.10% per annum or (ii) the Base Rate (as defined in the Credit Agreement) plus a margin of between 0.875% and 1.625% per annum depending on the Company's Consolidated Net Leverage Ratio. Interest shall be payable at the end of the selected interest period, but no less frequently than quarterly. The effective interest rate of the facility was 7.5% for the nine months ended September 30, 2024.

The Company accounted for the refinancing in accordance with ASC 470, Debt, as a modification of existing debt, and accordingly the debt issuance cost of $3,397 incurred on the Senior Secured Credit Facility along with the $580 of remaining deferred financing costs of the Existing Senior Secured Credit Facility were capitalized and were recognized as a reduction in long-term

borrowings in the condensed unaudited consolidated balance sheets. These deferred financing costs are being amortized over the term of the Senior Secured Credit Facility on a straight-line basis. As of September 30, 2024, the outstanding balance of the Term Loan was $200,000. The Revolving Facility was undrawn as of September 30, 2024.

The Senior Secured Credit Facility contains certain financial maintenance covenants including a Consolidated Net Leverage Ratio and Consolidated Fixed Charge Coverage Ratio (each as defined in the Credit Agreement). The Credit Agreement includes customary negative covenants that, among other things, restrict the Company's ability to incur additional indebtedness, grant liens, engage in transactions with affiliates and make certain asset dispositions. Additionally, the Company is required to submit periodic financial covenant letters that would include the Company's current Consolidated Net Leverage Ratio and Consolidated Fixed Charge Coverage Ratio, among others. As of September 30, 2024, the applicable Consolidated Net Leverage Ratio and Consolidated Fixed Charge Coverage Ratio were 3.25 and 1.25, respectively, and the Company was in compliance with these covenants.

As of September 30, 2024, the repayment schedule for the Term Loan was as follows:

	As of September 30, 2024
Year ended December 31,	
Remaining three months of 2024	$ 1,250
2025	6,250
2026	10,000
2027	12,500
2028	20,000
2029 and thereafter	150,000
Total*	**$ 200,000**

*Includes $5,000 repayable against the Term Loan within the twelve-month period ending September 30, 2025. The Company intends to draw against the available Revolving Facility to pay off Term Loan installments, and therefore the total borrowings are included in "Long-term borrowings" on the condensed unaudited consolidated balance sheet as of September 30, 2024.

8. Commitments and Contingencies

(a) Purchase obligations

The Company entered into non-cancellable vendor agreements to purchase services. As of September 30, 2024, the Company was party to outstanding purchase contracts as follows:

	As of September 30, 2024
Year Ended December 31,	
Remaining three months of 2024	$ 42,477
2025	57,319
2026	6,012
2027	684
2028	-
Total	**$ 106,492**

(b) Other contingencies

The Company is a party to various litigations and administrative proceedings related to claims arising from its operations in the ordinary course of business, including in relation to certain acquisition related liabilities (Refer to "Note 6. Acquisition Related Liabilities"). The Company records provisions for losses when claims become probable and the amounts are estimable. Although the outcome of these matters cannot be predicted with certainty, the Company's management believes that the resolution of the matters will not have a material impact on the Company's business, results of operations, financial condition, or cash flows.

9. Stock-Based Compensation

Stock-based compensation plan

In 2008, the Company adopted its 2008 Stock Option/Stock Issuance Plan, and, in 2017, adopted the Zeta Global Holdings Corp. 2017 Incentive Plan (collectively, the "Plans").

The Plans permitted the issuance of stock options, restricted stock and restricted stock units to employees, officers, consultants or advisors and non-employee directors of the Company. Options granted under the Plans expire no later than ten years from the grant date. Prior to the IPO, the restricted stock and restricted stock units granted under the Plans generally did not vest until a change in control. Upon a change in control, restricted stock and restricted stock units vest as to 25% of the shares with the balance of the shares vesting in equal quarterly installments following the change in control over the remainder of a five-year term from the original date of grant. The restricted stock and restricted stock units fully vest upon a change in control to the extent five years has passed from the original date of grant of the restricted stock or restricted stock units. Since the vesting of these awards was contingent upon the change of control event, which was not considered probable until it occurred, the Company did not record any stock-based compensation for such awards prior to the IPO, a change in control event. The stock-based compensation has been recognized following the vesting of restricted stock, restricted stock units and options as described below. The Company ceased granting awards under the Plans following its adoption of the 2021 Plan (as defined below) in connection with the IPO.

In connection with the IPO, the Company adopted the Zeta Global Holdings Corp. 2021 Incentive Award Plan (the "2021 Plan"), which was effective as of the day prior to the first public trading date of the Company's Class A common stock and under which restricted stock, restricted stock units and options have been granted to service providers. With certain exceptions, the equity awards granted under the 2021 Plan generally vest over four years, with 25% of the shares vesting upon the first anniversary of the grant date and the remainder of the shares vesting in equal quarterly installments thereafter.

During the three months ended September 30, 2024 and 2023, the Company recognized stock-based compensation expense of $47,177 and $57,672, respectively. During the nine months ended September 30, 2024 and 2023, the Company recognized stock-based compensation expense of $151,974 and $179,746, respectively.

Restricted Stock and Restricted Stock Units

As noted above, the Company's restricted stock and restricted stock units granted prior to the IPO did not vest until a change of control. On March 24, 2021, the Company's board of directors approved a modification in the vesting terms of its restricted stock and restricted stock unit awards. This modification was accounted for under the guidance in ASC 718-20-35-3. Given the vesting of the modified awards contained a performance condition associated with the IPO, the Company had determined that the modification was considered improbable-to-improbable under ASC 718-20-55-118 through 119. The Company recognized compensation expense over the modified vesting terms, based on the fair value as of the date of modification.

During the nine months ended September 30, 2023, the Company's board of directors approved the modification of the vesting schedule of certain awards granted prior to the IPO to accelerate the vesting of those grants. These modifications were accounted for in accordance with ASC 718-20-35-3 and did not have any material impact on the stock-based compensation during the nine months ended September 30, 2023. There were no such modifications during the nine months ended September 30, 2024.

Following is the activity of restricted stock and restricted stock units granted by the Company:

	Shares	Weighted Average Grant Date Fair Value
Non-vested as of January 1, 2024	49,698,329	$ 10.54
Granted [1]	6,671,667	11.31
Vested	(18,680,640)	10.10
Forfeited [2]	(760,161)	9.72
Non-vested as of September 30, 2024 [3]	**36,929,195**	**$ 10.92**

(1) During the nine months ended September 30, 2024, the Company granted 1,548,667 shares of restricted stock and 5,123,000 restricted stock units to its employees, advisors and non-employee directors.

(2) During the nine months ended September 30, 2024, 654,706 shares of restricted stock and 105,455 restricted stock units were forfeited.

(3) Includes 24,048,565 unvested shares of Class A restricted stock, 7,391,948 unvested shares of Class B restricted stock and 5,488,682 unvested restricted stock units as of September 30, 2024.

Stock options

Following is the summary of transactions under the Plans and the 2021 Plan:

	Number of options	Weighted average exercise price	Weighted average remaining contractual life (years)	Aggregate intrinsic value (per share)
Outstanding options as of January 1, 2024	**2,619,937**	**$ 8.49**	**4.97**	**0.57**
Granted	1,832,802	10.81	—	—
Exercised	(408,205)	7.31	—	—
Forfeited	(136,942)	9.62	—	—
Outstanding options as of September 30, 2024	**3,907,592**	**$ 9.66**	**8.58**	**20.32**

As of September 30, 2024, the Company had 861,116 outstanding exercisable options with a weighted-average exercise price of $8.61. Options granted by the Company expire no later than ten years from the grant date.

The Company granted 1,832,802 options during the nine months ended September 30, 2024. The Company determined the estimated fair value of the options using the Black-Scholes-Merton method as $5.93. The following assumptions were used by the Company for the options valuation:

	As of September 30, 2024
Dividend yield	**0.0%**
Volatility	**50.1%**
Expected term (years)	**6.45**
Risk-free rate of interest	**4.3%**

Performance Stock Unit ("PSU") Award

On April 3, 2024, the Compensation Committee of the Board of Directors approved the grant of 2,989,850 target PSUs under the 2021 Plan (the "2024 PSUs"). Upon achievement of certain conditions described below, the 2024 PSUs could result in the issuance of up to 5,979,700 shares of Class A common stock. The 2024 PSUs are earned on the determination date, which is after the end of each fiscal quarter beginning with the three-month period ending on December 31, 2024 and ending with, and including, the three-month period ending on December 31, 2028. The Company expects to make the first determination in January 2025 as to the number of 2024 PSUs earned, if any, with respect to the three-month period ending on December 31, 2024.

The 2024 PSUs shall be earned as a percentage of the 2024 PSUs granted, based on the 20-day volume-weighted average closing price per share ("VWAP") for such quarter. In no event shall (i) any 2024 PSUs be earned if the VWAP for the applicable quarter is below $10.30 and (ii) more than 200% of the target 2024 PSUs be earned if the VWAP is at or above $22.66. The number of 2024 PSUs earned for such quarter shall be reduced by the number of 2024 PSUs, if any, earned in any prior quarter.

Each 2024 PSU represents the right to receive shares of Class A common stock as set forth in the 2024 PSU grant agreement or, at the option of the Company, an equivalent amount of cash. Participants have no right to the distribution of any shares or payment of any cash until the time the 2024 PSUs are earned and have vested. Each 2024 PSU provides for the right to receive a dividend equivalent to the value of any ordinary cash dividends paid on substantially all the outstanding shares of Class A common stock if the 2024 PSUs are earned and vested. Earned 2024 PSUs vest as to 33.33% on the date the Company determines the number of 2024 PSUs that are earned for such quarter, and the remaining earned 2024 PSUs vest in equal quarterly installments ending on the second anniversary of such determination date, subject to accelerated vesting in connection with certain qualifying terminations of employment or a change in control.

The Company engaged a third-party valuation firm to determine the estimated fair value of the PSUs using the Monte Carlo simulation method, which was determined as $17.83 per PSU issued during the nine months ended September 30, 2024 using the following assumptions:

	As of September 30, 2024
Dividend yield	**0.0%**
Volatility	**50.0%**
Expected term (years)	**6.74**
Risk-free rate of interest	**4.3%**

Following is the summary of PSUs under the Company's 2021 Plan:

	Number of PSUs	Weighted Average Grant Date Fair Value
Outstanding as of January 1, 2024	**4,755,675**	**$ 15.34**
Granted	2,989,850	17.83
Performance Adjustment	308,643	5.17
Vested	(1,216,178)	11.96
Forfeited	(40,810)	20.66
Outstanding as of September 30, 2024	**6,797,180**	**$ 16.55**

The number of shares to be issued upon achievement of the applicable performance condition and satisfaction of the vesting schedule are specified in the applicable PSU award agreements. The PSUs are earned on the applicable determination date, which is after the end of each fiscal quarter, based on the 20-day VWAP for such fiscal quarter. Of the total PSUs granted by the Company, the Company determined that 3,662,817 PSUs were earned through September 30, 2024, of which 2,276,261 earned PSUs remained unvested. The performance adjustment shown in the table above reflects the incremental PSUs that were earned in excess of target (100%). In the table above, the number of PSUs are presented at 100% of the specified target shares, with adjustments for awards that vested and for the performance adjustment.

2021 Employee Stock Purchase Plan ("ESPP")

The Company maintains the 2021 Employee Stock Purchase Plan (the "2021 ESPP"). The 2021 ESPP permits participants to purchase the Company's Class A common stock through contributions up to a specified percentage of their eligible compensation. The maximum number of shares that may be purchased by a participant during any offering period is capped at 10,000. In addition, no employee will be permitted to accrue the right to purchase shares under the Section 423 component at a rate in excess of $25 worth of shares during any calendar year during which such a purchase right is outstanding (based on the fair market value per share of the Company's Class A common stock as of the first day of the offering period).

The 2021 ESPP has consecutive offering periods of approximately six months in length commencing each year on December 1 and June 1 and ending on each May 31 and November 30, as applicable. The Company determined the estimated fair value of the shares purchased under the 2021 ESPP using the Black-Scholes-Merton method.

During the nine months ended September 30, 2024, the Company issued 212,650 shares of Class A common stock related to the ESPP offering that ended on May 31, 2024.

The fair value of shares for the offering that commenced on June 1, 2024 was estimated at $4.86 per share, using the following assumptions, and expected to result in an issuance of approximately 142,104 shares of Class A common stock under this offering that will end on November 30, 2024.

	As of September 30, 2024
Dividend yield	**0.0%**
Risk-free rate of interest	**5.4%**
Volatility	**49.7%**

Unrecognized compensation expense

The Company has $228,350 of unrecognized compensation expense related to its 36,929,195 unvested restricted stock and RSUs, 6,797,180 PSUs, 3,046,476 options and approximately 142,104 shares of Class A common stock to be issued under the 2021 ESPP offering that will end on November 30, 2024. This unrecognized stock-based compensation will be recognized over a weighted average period of 1.21 years.

10. Leases

The Company maintains leased offices in the United States of America, United Kingdom, India, Belgium and France.

The balances for right-to-use assets and lease liabilities are as follows:

Operating Leases	As of September 30, 2024	As of December 31, 2023
Right-to-use assets, net	$ 7,985	$ 6,603
Current liabilities	$ 2,742	$ 1,789
Non-Current liabilities	$ 7,210	$ 6,602

Minimum lease obligations - Future minimum payments under all operating leases (including leases with a duration of one year or less) as of September 30, 2024 are as follows:

	As of September 30, 2024
Year Ended December 31,	
Remaining three months of 2024	$ 921
2025	3,357
2026	2,591
2027	2,401
2028 and thereafter	2,663
Total undiscounted lease commitments	**$ 11,933**
Less: Interest component	(1,981)
Total discounted operating lease liabilities	**$ 9,952**

11. Stockholders' Equity

Share repurchase plan

On August 3, 2022, the Company's Board of Directors authorized a stock repurchase and withholding program of up to $50,000 in the aggregate for (i) repurchases of the Company's outstanding Class A common stock through December 31, 2024 (the "2022 SRP") and (ii) the withholding of shares as an alternative to market sales by certain executives to satisfy tax withholding requirements upon vesting of restricted stock awards (the "RSA Withholding Program").

During the three and nine months ended September 30, 2024, the Company repurchased 223,437 and 720,536 shares for a value of $3,889 and $10,274, respectively, including shares repurchased in conjunction with tax withholdings for certain executives. The Company had an unsettled amount of $1,978 related to repurchases during the year ended December 31, 2023, which was paid by the Company during the nine months ended September 30, 2024. As of September 30, 2024, $14,699 worth of shares remained available for purchase under this discretionary plan.

Conversion of Common Class B to Class A

During the nine months ended September 30, 2024, 4,165,566 shares of Class B common stock were converted into shares of Class A common stock upon transfer pursuant to the terms of the Company's amended and restated certificate of incorporation.

Issuance of Class A common stock

On September 6, 2024, the Company completed an underwritten public offering of its Class A common stock, and issued and sold 10,304,716 shares of Class A common stock, including 1,584,000 shares sold pursuant to the underwriters' full exercise of their option to purchase additional shares, at an offering price of $23.50 per share. The gross proceeds to the Company from the offering were $242,161, and net proceeds after underwriting discounts, commissions and offering expenses were approximately $228,946.

During the nine months ended September 30, 2024, the Company issued 43,152 shares of Class A common stock valued at $667 and 61,197 shares of Class A common stock valued at $1,000 for the earnout payment related to its ArcaMax and Vital Digital, Corp ("Vital") acquisitions, respectively.

12. Fair Value Disclosures

Fair value is the price that would be received from the sale of an asset or paid to transfer a liability assuming an orderly transaction in the most advantageous market at the measurement date. U.S. GAAP establishes a hierarchical disclosure framework which prioritizes and ranks the level of observability of inputs used in measuring fair value. These tiers include Level 1, Level 2 and Level 3.

Level 1 is defined as observable inputs such as quoted prices in active markets for identical assets;

Level 2 is defined as observable inputs other than Level 1 prices such as quoted prices for similar assets; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities; and

Level 3 is defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions.

The following table represents the fair value of the financial instruments measured at fair value on a recurring basis:

	As of September 30, 2024			
	Level 1	Level 2	Level 3	Total
Assets				
Cash and cash equivalents*	$ 405,202	$ —	$ —	$ 405,202
Total assets measured at fair value	**$ 405,202**	**$ —**	**$ —**	**$ 405,202**
Liabilities				
Acquisition-related liabilities	$ —	$ —	$ 12,983	$ 12,983
Total liabilities measured at fair value	**$ —**	**$ —**	**$ 12,983**	**$ 12,983**

	As of December 31, 2023			
	Level 1	Level 2	Level 3	Total
Assets				
Cash and cash equivalents*	$ 113,271	$ —	$ —	$ 113,271
Total assets measured at fair value	$ 113,271	$ —	$ —	$ 113,271
Liabilities				
Acquisition-related liabilities	$ —	$ —	$ 20,294	$ 20,294
Total liabilities measured at fair value	$ —	$ —	$ 20,294	$ 20,294

* Includes cash invested by the Company in money market accounts with certain financial institutions.

The following table reconciles the changes in the fair value of the liabilities categorized within Level 3 of the fair value hierarchy for the nine months ended September 30, 2024:

	Acquisition related liabilities
Balance as of January 1, 2024	$ 20,294
Payments	(8,699)
Change in fair value	1,388
Balance as of September 30, 2024	**$ 12,983**

In connection with certain business combinations, the Company may owe additional purchase consideration (contingent consideration included in the acquisition-related liabilities) based on the financial performance of the acquired entities after their acquisition. The fair value of the contingent consideration was determined using an unobservable input such as projected revenues, collections of accounts receivables, etc. Changes in any of the assumptions related to the unobservable inputs identified above may change the fair value of the contingent consideration.

13. Related Party Transactions

a) Casting Made Simple Corp. (“CMS”) is an entity owned by the Caivis Group (the Company's Chief Executive Officer owns a controlling interest in the Caivis Group) and the Chief Executive Officer’s spouse. On December 28, 2018, the Company entered into an agreement with CMS to monetize traffic generated through websites owned by CMS and give a profit share to CMS. The profit shared by the Company with CMS amounted to nil and $113 for the three and nine months ended September 30, 2024, respectively, and $45 and $175 for the three and nine months ended September 30, 2023, respectively, which was recognized as direct cost of revenues in the condensed unaudited consolidated statements of operations and comprehensive loss. As of September 30, 2024 and December 31, 2023, the Company had outstanding payables of nil and $43, respectively, to CMS, which were included in the “accounts payable and accrued expenses” in the condensed unaudited consolidated balance sheets. On June 30, 2024, the Company terminated its contract with CMS and fully paid the outstanding payables subsequent to June 30, 2024.

b) The Company's Chief Financial Officer’s spouse is an executive officer at DailyPay, Inc. (“DailyPay”). On August 31, 2023, the Company entered into an agreement with DailyPay to provide certain marketing related services. As of December 31, 2023, the Company had an outstanding receivable of $48 from DailyPay, which was subsequently received by the Company. During the three and nine months ended September 30, 2024, the Company did not generate any revenues from DailyPay, and did not have any outstanding receivable as of September 30, 2024.

14. Income Taxes

The Company’s income tax provision consists of federal, foreign, and state taxes necessary to align the Company’s year-to-date tax provision with the annual effective rate that it expects to achieve for the full year. At each interim period, the Company updates its estimate of the annual effective tax rate and records cumulative adjustments as necessary.

For the three and nine months ended September 30, 2024, the Company recorded an income tax provision of 200 and 1,082, respectively. The effective tax rate for the three months ended September 30, 2024 was negative 1.2% on a pre-tax loss of $17,175 and for the nine months ended September 30, 2024 was negative 1.3% on a pre-tax loss of $83,925.

For the three and nine months ended September 30, 2023, the Company recorded an income tax provision of $590 and $1,097, respectively. The effective tax rate for the three months ended September 30, 2023 was negative 1.4% on a pre-tax loss of $42,496 and for the nine months ended September 30, 2023 was negative 0.7% on a pre-tax loss of $151,103.

The effective tax rate differs from the U.S. statutory rate primarily related to limited tax benefit recorded for U.S. operating losses as the Company maintains a full valuation allowance against its U.S. deferred tax assets.

15. Net Loss Per Share Attributable to Common Stockholders

Basic net loss per share is computed using the two-class method, by dividing the net loss by the weighted-average number of shares of common stock of the Company outstanding during the period. Diluted net loss per share is computed by giving effect to all potential shares of common stock of the Company, outstanding stock options, warrants, to the extent dilutive. However, the unvested restricted stock, restricted stock units and performance stock units as of September 30, 2024 and 2023 of 43,726,375 and 59,907,013, respectively, are not considered as participating securities and are anti-dilutive and as such are excluded from the weighted average number of shares used for calculating basic and diluted net loss per share. Basic and diluted net loss per share was the same for each period presented as the inclusion of all potential shares of common stock of the Company outstanding would have been anti-dilutive.

The following table sets forth the calculation of basic and diluted net loss per share attributable to common stockholders during the periods presented:

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	**2024**	2023
Numerator:				
Net loss	**$(17,375)**	$(43,086)	**$(85,007)**	$(152,200)
Denominator:				
Class A common stock	170,437,681	141,996,316	161,276,163	138,330,485
Class B common stock	17,467,448	16,059,473	17,759,565	15,931,901
Denominator for Basic and Dilutive loss per share – weighted-average common stock	**187,905,129**	158,055,789	**179,035,728**	154,262,386
Basic loss per share	**$(0.09)**	$(0.27)	**$(0.47)**	$(0.99)
Dilutive loss per share	**$(0.09)**	$(0.27)	**$(0.47)**	$(0.99)

Since the Company was in a net loss position for all periods presented, the inclusion of all potential common equivalent shares outstanding would have been anti-dilutive. Therefore, net loss per share attributable to common stockholders was the same on a basic and diluted basis.

Anti-dilutive weighted-average common equivalent shares were as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	**2024**	2023
Options	**4,000,593**	2,729,037	**3,592,857**	1,861,620
Restricted stock and restricted stock units	**40,433,755**	57,220,265	**44,809,920**	58,079,321
Performance stock units	**6,861,351**	4,755,675	**6,383,799**	4,240,755

16. Subsequent Event

On October 21, 2024, the Company completed its acquisition of LiveIntent, Inc., a Delaware corporation ("LiveIntent"). Under the terms of the agreement and plan of merger and reorganization ("Merger Agreement"), all outstanding shares of capital stock, restricted stock units, options and warrants of LiveIntent were cancelled in exchange for aggregate consideration of $250,000, plus potential earnout payments of up to $75,000 based on the achievement of certain performance targets. $77,500 of the purchase price was paid in cash consideration, and $172,500 of the purchase price was paid in the form of approximately 5,858,937 shares of the Company's Class A common stock, in each case subject to customary adjustments and holdback arrangements in accordance with the Merger Agreement.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our condensed unaudited consolidated financial statements and related notes included elsewhere in this Quarterly Report on Form 10-Q. In addition to historical financial information, the following discussion contains forward-looking statements that are based upon current plans, expectations and beliefs that involve risks and uncertainties. Our actual results and the timing of events may differ materially from those anticipated and discussed in the forward-looking statements as a result of various factors, including those set forth in Part 1, Item 1A "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2023 ("2023 Annual Report") filed on February 28, 2024, and in Part II, Item IA "Risk Factors" included in this Quarterly Report on Form 10-Q.

Overview

Zeta is a leading omnichannel data-driven cloud platform that provides enterprises with consumer intelligence and marketing automation software. We empower our customers to target, connect and engage consumers through software that delivers personalized marketing across all addressable channels, including email, social media, web, chat, Connected TV ("CTV") and video, among others. We believe our actionable insights derived from consumer intent enable our customers to acquire, grow and retain consumer relationships more efficiently and effectively than the alternative solutions available in the market.

Our Zeta Marketing Platform, or ZMP, is the largest omnichannel marketing platform with identity data at its core. The ZMP can analyze billions of structured and unstructured data points to predict consumer intent by leveraging sophisticated machine learning algorithms and the industry's largest opted-in data set for omnichannel marketing. The ZMP acts on these insights by connecting with consumers through native integration of marketing channels and application programming interface ("API") integration with third parties. The ZMP's data-driven algorithms and processes learn and optimize each customer's marketing program in real time, producing a 'flywheel effect' that enables our customers to test, learn and improve their marketing programs in real time.

The ZMP empowers our customers to personalize consumer experiences at scale across multiple touchpoints. Marketing programs are created and orchestrated by our customers through automated workflows and sophisticated dashboards. Our Consumer Data Platform ("CDP+") ingests, analyzes and distills disparate data points to generate a single view of a consumer, encompassing identity, profile characteristics, behaviors and purchase intent, which is then made accessible through a single console. Our Agile Intelligence suite synthesizes Zeta's proprietary data and data generated by our customers to uncover consumer insights that are translated into marketing programs designed for highly targeted audiences across digital channels, including email, SMS, websites, applications, social media, CTV and chat.

Factors Affecting Results of Operations

For a discussion of the factors affecting our results of operations, please see "Factors Affecting Results of Operations" in Part II, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" and Part 1, Item 1A "Risk Factors" of our 2023 Annual Report as well as in Part II, Item 1A "Risk Factors" included in this Quarterly Report on Form 10-Q.

Key Performance Metrics

We review key performance metrics, discussed below, to evaluate our business, track performance, identify trends, formulate plans and make strategic decisions. We believe that the presentation of such metrics provides investors with effective ways to measure and model the performance of companies such as ours, with recurring revenue streams.

Scaled customers increased 8% to 475 as of September 30, 2024 compared to 440 as of September 30, 2023, primarily due to higher usage of platform among our customers and new additions to our scaled customer base. Of our scaled customers, 144 and 124 were super-scaled customers as of September 30, 2024 and September 30, 2023, respectively.

Scaled customer ARPU increased 33% to $557,231 for the three months ended September 30, 2024 compared to $418,373 for the three months ended September 30, 2023, primarily due to higher usage of our platform among scaled customers.

ARPU for our super-scaled customers increased 30% to $1.6 million (across 144 customers) for the three months ended September 30, 2024 compared to $1.2 million (across 124 customers) for the three months ended September 30, 2023.

Description of Certain Components of Financial Data

Revenues

Our revenue primarily arises from use of our technology platform via subscription fees, volume-based utilization fees and fees for professional services. Our platform revenue is comprised of a mix of direct platform revenue and integrated platform revenue, which leverages API integrations with third parties. For the nine months ended September 30, 2024 and 2023, we derived 68% and 72% of our revenues from direct platforms, respectively, and 32% and 28% of our revenues from integrated platforms, respectively. Revenues are recognized when control of these services is transferred to our customers, in an amount that reflects the consideration we expect to be entitled to in exchange for those services. Sales and other taxes collected by us are excluded from revenue. Our revenue recognition policies are discussed in more detail below under "Critical Accounting Estimates."

Cost of revenues (excluding depreciation and amortization)

Cost of revenue excludes depreciation and amortization and consists primarily of media and marketing costs and certain employee-related costs. Media and marketing costs consist primarily of fees paid to third-party publishers, media owners or managers, and strategic partners that are directly related to revenue-generating events. We pay these third-party publishers, media owners or managers and strategic partners on revenue-share, a cost-per-lead, cost-per-click, or cost-per-thousand-impressions basis. Expenses related to "internet traffic" associated with the viewing of available impressions or queries per second and costs of providing support to our customers are also included in the cost of revenues (excluding depreciation and amortization). Employee-related costs included in cost of revenues (excluding depreciation and amortization) include salaries, bonuses, commissions, stock-based compensation and employee benefit costs primarily related to individuals directly associated with providing services to our customers. Our cost of revenues (excluding depreciation and amortization) are dependent on the revenue mix and therefore can slightly increase or decrease in the future as a percentage of revenue over the long term.

General and administrative expenses

General and administrative expenses primarily consist of computer and telecom expenses, employee-related costs, including salaries, bonuses, stock-based compensation and employee benefits costs associated with our executives, finance, legal, human resources and other administrative personnel, as well as accounting and legal professional services fees and platform and related infrastructure costs. We expect general and administrative expenses to increase in absolute dollars in future periods. We expect that general and administrative expenses to decrease as a percentage of revenue over the long term.

Selling and marketing expenses

Selling and marketing expenses primarily consist of employee-related costs, including salaries, bonuses, employee benefits costs, stock-based compensation and commission costs for our sales and marketing personnel. Selling and marketing expenses also include costs for market development programs, advertising, promotional and other marketing activities. We intend to continue to invest in marketing initiatives and as a result we expect selling and marketing expenses to increase in absolute dollars in future periods. Selling and marketing expenses as a percentage of revenue may fluctuate from period to period based on revenue levels and the timing of our investments in these functions over the long term.

Research and development expenses

Research and development expenses primarily consist of employee-related costs, including salaries, bonuses and employee benefit costs, stock-based compensation associated with engineering and IT services associated with the ongoing research and maintenance of internal use software. We expect to continue to invest in research and development in order to develop our technology platform to drive incremental value and growth and as a result we expect that research and development expenses may fluctuate from period to period as a percentage of revenue over the long term.

Depreciation and amortization

Depreciation and amortization relate to property and equipment, website and software development costs as well as acquisition-related and other acquired intangible assets. We record depreciation and amortization using straight-line method over the estimated useful life of the assets.

Acquisition-related expenses

Acquisition-related expenses primarily consist of legal and professional services fees and employee related expenses that are associated with business combinations. We expect that acquisition-related expenses will be correlated with future acquisitions (if any), which could be greater than or less than our historic levels.

Restructuring expenses

Restructuring expenses primarily consist of employee termination costs due to internal restructuring. We expect that restructuring expenses will be correlated with future restructuring activities (if any), which could be greater than or less than our historic levels. During the nine months ended September 30, 2023, we recognized $2.8 million of restructuring expenses. We did not have any such restructuring expenses during the nine months ended September 30, 2024.

Interest expense

Interest expense primarily consists of interest payable on our long-term borrowings, net of interest earned on our short-term investments in money market accounts and other short-term deposits. We anticipate interest expense to be impacted by changes in variable interest rates.

Other expenses

Other expenses primarily consist of changes in fair value of acquisition-related liabilities, gains and losses on sale of assets and foreign exchange gains and losses. We expect that the magnitude of other income and expenses will depend on external factors such as foreign exchange rates and the remeasurement impact of acquisition-related liabilities, which depends on the performance of our acquisitions, and could be greater than or less than our historic levels.

Income tax provision

The Company's income tax provision consists of federal, foreign, and state taxes necessary to align the Company's year-to-date tax provision with the annual effective rate that it expects to achieve for the full year. At each interim period, the Company updates its estimate of the annual effective tax rate and records cumulative adjustments as necessary.

Stock-based compensation

The measurement of stock-based compensation for all stock-based payment awards, including restricted stock, performance stock units ("PSUs") and stock options granted to employees, consultants or advisors and non-employee directors, and shares purchased under the Company's employee stock purchase plan ("ESPP"), is based on the estimated fair value of the awards on the date of grant or date of modification of such grants. See "Note 9. Stock-Based Compensation" of our condensed unaudited consolidated financial statements for further details.

We estimate the recognition of unrecognized stock-based compensation as follows, subject to future forfeitures:

	Year ended December 31,					
Remaining period of 2024	**2025**	**2026**	**2027**	**2028**	**Total**
$ 41,629	$ 105,618	$ 46,790	$ 22,752	$ 11,561	$ 228,350

Results of Operations

We operate as a single reportable segment to reflect the way our Chief Operating Decision Maker ("CODM") reviews and assesses the performance of the business. The Company's CODM is the Chief Executive Officer.

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	2024	2023
Revenues	**$ 268,295**	$ 188,984	**$ 691,081**	$ 518,403
Operating expenses:				
Cost of revenues (excluding depreciation and amortization)	**105,652**	73,480	**273,607**	189,867
General and administrative expenses	**50,494**	50,706	**150,459**	154,022
Selling and marketing expenses	**84,548**	70,669	**231,567**	215,714
Research and development expenses	**22,807**	18,062	**66,407**	53,924
Depreciation and amortization	**12,590**	13,233	**39,295**	37,654
Acquisition-related expenses	**4,583**	—	**4,583**	203
Restructuring expenses	**—**	—	**—**	2,845
Total operating expenses	**$ 280,674**	$ 226,150	**$ 765,918**	$ 654,229
Loss from operations	**(12,379)**	(37,166)	**(74,837)**	(135,826)
Interest expense	**1,945**	2,894	**7,130**	8,139
Other expenses	**2,851**	2,436	**1,958**	7,138
Total other expenses	**$ 4,796**	$ 5,330	**$ 9,088**	$ 15,277
Loss before income taxes	**(17,175)**	(42,496)	**(83,925)**	(151,103)
Income tax provision	**200**	590	**1,082**	1,097
Net loss	**$ (17,375)**	$ (43,086)	**$ (85,007)**	$ (152,200)

Comparison of the Three Months Ended September 30, 2024 and 2023

Revenues

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Revenues	**$ 268,295**	$ 188,984	$ 79,311	42.0%

Revenues increased by $79.3 million, or 42%, for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023. The increase in revenues is attributable to incremental revenues of $16.6 million from existing customers and $62.7 million from new customers.

Cost of revenues (excluding depreciation and amortization)

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Cost of revenues (excluding depreciation and amortization)	**$ 105,652**	$ 73,480	$ 32,172	43.8%

Cost of revenues (excluding depreciation and amortization) increased by $32.2 million, or 43.8%, for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023. This increase was primarily driven by $32.6 million of incremental media costs related to incremental revenues, which was partially offset by lower employee related costs of $0.5 million.

General and administrative expenses

	Three months ended September 30,		Change	
	2024	2023	Amount	%
General and administrative expenses	**$ 50,494**	$ 50,706	$ (212)	(0.4)%

General and administrative expenses decreased by $0.2 million, or 0.4%, for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023. This decrease was primarily driven by lower stock-based compensation of $6.5 million and professional services fees of $1.2 million, which were partially offset by higher computer and telecom related expenses of $5.1 million and other employee related costs of $2.5 million.

Selling and marketing expenses

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Selling and marketing expenses	**$ 84,548**	$ 70,669	$ 13,879	19.6 %

Selling and marketing expenses increased by $13.9 million, or 19.6%, for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023. This increase was primarily driven by higher employee-related costs of $9.2 million and other sales and marketing-related expenses of $4.5 million.

Research and development expenses

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Research and development expenses	**$ 22,807**	$ 18,062	$ 4,745	26.3 %

Research and development expenses increased by $4.7 million, or 26.3%, for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023. This increase was primarily driven by an increase in employee related costs of $3.5 million, higher stock-based compensation of $0.5 million and higher consulting fees of $0.7 million.

Depreciation and amortization

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Depreciation and amortization	**$ 12,590**	$ 13,233	$ (643)	(4.9)%

Depreciation and amortization decreased by $0.6 million, or 4.9%, for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023. This decrease was primarily driven by lower depreciation expense related to website and software development costs.

Acquisition-related expenses

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Acquisition-related expenses	**$ 4,583**	$ —	$ 4,583	NA

Acquisition-related expenses were $4.6 million during the three months ended September 30, 2024. These expenses were primarily legal and professional fees incurred in connection with our LiveIntent acquisition, which was completed on October 21, 2024. There were no such expenses incurred during the three months ended September 30, 2023.

Interest expense

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Interest expense	**$ 1,945**	$ 2,894	$ (949)	(32.8)%

Interest expense decreased by $0.9 million, or 32.8%, for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023, primarily due to higher interest income earned on our money market accounts and short-term deposits.

Other expenses

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Other expenses	**$ 2,851**	$ 2,436	$ 415	17.0 %

Other expenses increased by $0.4 million, or 17%, for the three months ended September 30, 2024 as compared to the three months ended September 30, 2023. This increase was primarily driven by an increase in the fair value of acquisition-related liabilities recorded during the three months ended September 30, 2024 as compared to the three months ended September 30, 2023.

Income tax provision

	Three months ended September 30,		Change	
	2024	2023	Amount	%
Income tax provision	**$ 200**	$ 590	$ (390)	(66.1)%

For the three months ended September 30, 2024 and 2023, the Company recorded an income tax provision of $0.2 million and $0.6 million, respectively, yielding an effective tax rate of negative 1.2% and negative 1.4%, respectively. The effective tax rate for both interim periods was different than the U.S. statutory rate primarily related to limited tax benefit being recorded for U.S. operating losses as the Company maintains a full valuation allowance against its U.S. deferred tax assets.

Comparison of the Nine Months Ended September 30, 2024 and 2023

Revenues

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Revenues	**$ 691,081**	$ 518,403	$ 172,678	33.3 %

Revenues increased by $172.7 million, or 33.3%, for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023. The increase in revenues is attributable to incremental revenues of $85.3 million from existing customers and $87.4 million from new customers.

Cost of revenues (excluding depreciation and amortization)

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Cost of revenues (excluding depreciation and amortization)	**$ 273,607**	$ 189,867	$ 83,740	44.1 %

Cost of revenues (excluding depreciation and amortization) increased by $83.7 million, or 44.1%, for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023. This increase was primarily driven by incremental media costs related to incremental revenues.

General and administrative expenses

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
General and administrative expenses	**$ 150,459**	$ 154,022	$ (3,563)	(2.3)%

General and administrative expenses decreased by $3.6 million, or 2.3%, for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023. This decrease was primarily driven by lower stock-based compensation of $15.9 million and professional services fees of $6.0 million, which were partially offset by higher computer and telecom related expenses of $12.1 million, employee related costs of $3.7 million and other general and administrative expenses of $2.5 million.

Selling and marketing expenses

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Selling and marketing expenses	**$ 231,567**	$ 215,714	$ 15,853	7.3 %

Selling and marketing expenses increased by $15.9 million, or 7.3%, for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023. This increase was primarily driven by higher employee-related costs of $20.4 million and other sales and marketing-related expenses of $10.2 million, which were partially offset by lower stock-based compensation of $14.5 million.

Research and development expenses

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Research and development expenses	**$ 66,407**	$ 53,924	$ 12,483	23.1 %

Research and development expenses increased by $12.5 million, or 23.1%, for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023. This increase was primarily driven by an increase in employee related costs of $7.5 million, higher stock-based compensation of $3.6 million and higher consulting fees of $1.2 million.

Depreciation and amortization

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Depreciation and amortization	**$ 39,295**	$ 37,654	$ 1,641	4.4 %

Depreciation and amortization increased by $1.6 million, or 4.4%, for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023. This increase was primarily driven by higher amortization expense related to intangible assets.

Acquisition-related expenses

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Acquisition-related expenses	**$ 4,583**	$ 203	$ 4,380	2,157.6 %

Acquisition-related expenses incurred were $4.6 million, during the nine months ended September 30, 2024, as compared to $0.2 million for the nine months ended September 30, 2023. These expenses, for the nine months ended September 30, 2024, were primarily legal and professional fees incurred in connection with our LiveIntent acquisition, which was completed on October 21, 2024.

Restructuring expenses

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Restructuring expenses	**$ —**	$ 2,845	$ (2,845)	(100.0)%

We did not have any restructuring expenses during the nine months ended September 30, 2024. However, we recorded restructuring expenses of $2.8 million during the nine months ended September 30, 2023 related to employee termination costs due to internal restructuring.

Interest expense

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Interest expense	**$ 7,130**	$ 8,139	$ (1,009)	(12.4)%

Interest expense decreased by $1.0 million, or 12.4%, for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023, primarily due to higher interest income earned on our money market accounts and short-term deposits.

Other expenses

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Other expenses	**$ 1,958**	$ 7,138	$ (5,180)	(72.6)%

Other expenses decreased by $5.2 million, or 72.6%, for the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023. This decrease was primarily driven by a decrease in the fair value change of

acquisition-related liabilities recorded during the nine months ended September 30, 2024 as compared to the nine months ended September 30, 2023.

Income tax provision

	Nine months ended September 30,		Change	
	2024	2023	Amount	%
Income tax provision	**$ 1,082**	$ 1,097	$ (15)	(1.4)%

For both nine months ended September 30, 2024 and 2023, the Company recorded an income tax provision of $1.1 million, yielding an effective tax rate of negative 1.3% and negative 0.7%, respectively. The effective tax rate for both interim periods was different than the U.S. statutory rate primarily related to limited tax benefit being recorded for U.S. operating losses as the Company maintains a full valuation allowance against its U.S. deferred tax assets.

Non-GAAP Financial Measures

We use the following non-GAAP financial information, collectively, to evaluate our ongoing operations and for internal planning and forecasting purposes. Non-GAAP financial information is presented for supplemental informational purposes only, should not be considered a substitute for financial information presented in accordance with generally accepted accounting principles, and may be different from similarly titled non-GAAP measures used by other companies. Whenever we use a non-GAAP financial measure, a reconciliation is provided to the most closely applicable financial measure stated in accordance with generally accepted accounting principles. We believe that these non-GAAP financial measures may be useful to investors in analyzing our financial and operational performance.

Adjusted EBITDA and adjusted EBITDA margin

Adjusted EBITDA: is a non-GAAP financial measure defined as net loss adjusted for interest expense, depreciation and amortization, stock-based compensation, income tax (benefit) / provision, acquisition related expenses, restructuring expenses, change in fair value of warrants and derivative liabilities, certain dispute settlement expenses, gain on extinguishment of debt, certain non-recurring capital raise related (including IPO) expenses, including the payroll taxes related to vesting of restricted stock and restricted stock units upon the completion of the IPO, and other expenses. Acquisition related expenses and restructuring expenses primarily consist of professional services fees, severance and other employee-related costs, which may vary from period to period depending on the timing of our acquisitions and restructuring activities and may distort the comparability of the results of operations. Change in fair value of warrants and derivative liabilities is a non-cash expense related to periodically recording "mark-to-market" changes in the valuation of derivatives and warrants. Other expenses consist of non-cash expenses such as changes in fair value of acquisition related liabilities, gains and losses on extinguishment of acquisition related liabilities, gains and losses on sales of assets and foreign exchange gains and losses. In particular, we believe that the exclusion of stock-based compensation, certain dispute settlement expenses and non-recurring capital raise related (including IPO) expenses that are not related to our core operations provides measures for period-to-period comparisons of our business and provides additional insight into our core controllable costs. We exclude these charges because these expenses are not reflective of ongoing business and operating results. Adjusted EBITDA margin is a non-GAAP metric defined as adjusted EBITDA divided by the total revenues for the same period. Adjusted EBITDA and adjusted EBITDA margin provide us with a useful measure for period-to-period comparisons of our business as well as comparison to our peers. Our use of adjusted EBITDA and adjusted EBITDA margin has limitations as an analytical tool, and you should not consider these measures in isolation or as a substitute for analysis of our financial results as reported under GAAP. Because of these and other limitations, you should consider our non-GAAP measures only as supplemental to other GAAP-based financial performance measures, including revenues and net loss.

The following table reconciles adjusted EBITDA and adjusted EBITDA margin to net loss and net loss margin, the most directly comparable financial measure calculated and presented in accordance with GAAP.

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	2024	2023
Net loss	**$ (17,375)**	**$ (43,086)**	**$ (85,007)**	**$ (152,200)**
Net loss margin	**(6.5)%**	**(22.8)%**	**(12.3)%**	**(29.4)%**
Add back:				
Stock-based compensation	47,177	57,672	151,974	179,746
Depreciation and amortization	12,590	13,233	39,295	37,654
Acquisition-related expenses	4,583	—	4,583	203
Restructuring expenses	—	—	—	2,845
Capital raise related expenses	1,624	—	1,624	—
Interest expense	1,945	2,894	7,130	8,139
Other expenses	2,851	2,436	1,958	7,138
Income tax provision	200	590	1,082	1,097
Adjusted EBITDA	**$ 53,595**	**$ 33,739**	**$ 122,639**	**$ 84,622**
Adjusted EBITDA margin	**20.0 %**	**17.9 %**	**17.7 %**	**16.3 %**

Liquidity and Capital Resources

We have financed our operations and capital expenditures primarily through utilization of cash generated from operations, as well as borrowings under our credit facilities. During the three months ended September 30, 2024, we raised equity capital through an underwritten public offering of our Class A common stock, and issued 10,304,716 shares of Class A common stock, including 1,584,000 shares sold pursuant to the underwriters' full exercise of their option to purchase additional shares, at an offering price of $23.50 per share. The gross proceeds from the offering were $242.2 million, and net proceeds after underwriting discounts, commissions and offering expenses were approximately $228.9 million.

As of September 30, 2024, we had cash and cash equivalents of $418.5 million and net working capital, consisting of current assets less current liabilities of $443.0 million. As of September 30, 2024, we had an accumulated deficit of $1,043.5 million.

We believe our existing cash and anticipated net cash provided by operating activities, together with available borrowings under our Revolving Facility (as defined below), will be sufficient to meet our working capital requirements for at least the next 12 months and thereafter for the foreseeable future. However, if our operating performance during the next 12 months is below our expectations, our liquidity and ability to operate our business could be adversely affected. Our future capital requirements and the adequacy of available funds will depend on many factors, including those set forth under "Risk Factors" in our 2023 Annual Report. In the future, we may attempt to raise additional capital through sales of equity securities or through equity-linked or debt financing arrangements. Any future indebtedness we incur may result in terms that could be unfavorable to our equity investors. We cannot guarantee that we will be able to raise additional capital in the future on favorable terms, or at all. Any inability to raise capital could adversely affect our ability to achieve our business objectives.

Cash flows

The following table summarizes our cash flows for the periods presented:

	Nine months ended September 30,	
	2024	**2023**
Net cash provided by / (used for):		
Cash provided by operating activities	**$ 90,178**	$ 63,561
Cash used for investing activities	**(29,568)**	(45,476)
Cash provided by / (used for) financing activities	**226,153**	(18,406)
Effect of exchange rate changes on cash and cash equivalents	**43**	7
Net increase / (decrease) in cash and cash equivalents	**$ 286,806**	$ (314)

Cash Flows from Operating Activities

For the nine months ended September 30, 2024, net cash provided by operating activities of $90.2 million resulted primarily from adjusted non-cash items of $192.6 million, more than offsetting our net loss of $85.0 million. Non-cash items include stock-based compensation of $152.0 million, depreciation and amortization of $39.3 million and a change in fair value of acquisition-related liabilities of $1.4 million. Changes in working capital were primarily driven by decreases in accounts payable of $4.0 million, increases in accounts receivable of $34.5 million and prepaid expenses of $3.4 million, partially offset by a decrease in accrued expenses and other current liabilities of $25.2 million.

For the nine months ended September 30, 2023, net cash provided by operating activities of $63.6 million resulted primarily from adjusted noncash items of $225.2 million, an amount in excess of our net loss of $152.2 million. Non-cash items include stock-based compensation of $179.7 million, depreciation and amortization of $37.7 million, and a change in fair value of acquisition-related liabilities of $6.7 million. Changes in working capital were primarily driven by an increase in accounts receivable of $33.3 million, other assets of $0.6 million and a decrease in deferred revenue of $0.3 million, partially offset by an increase in accounts payable of $22.6 million, accrued expenses and other current liabilities of $1.2 million and a decrease in prepaid expenses of $0.9 million.

Cash Flows from Investing Activities

For the nine months ended September 30, 2024, we used $29.6 million of cash in investing activities, primarily consisting of capital expenditures of $17.5 million (including a $14.0 million investment in data and partnership agreements) and website and software development costs of $12.1 million.

For the nine months ended September 30, 2023, we used $45.5 million of cash in investing activities, primarily consisting of capital expenditures of $14.9 million (including a $11.7 million investment in data and partnership agreements),

acquisitions and other investments, net of cash acquired of $18.3 million and website and software development costs of $12.3 million.

Cash Flows from Financing Activities

For the nine months ended September 30, 2024, net cash provided by financing activities of $226.2 million resulted primarily from the equity capital raise of $229.3 million, net proceeds from the credit facility refinancing of $11.6 million and receipt from the ESPP and exercise of options of $4.5 million, partially offset by the repurchase of $12.3 million of common stock under our share repurchase and withholding program and payment of acquisition-related liabilities of $7.0 million.

For the nine months ended September 30, 2023, we used $18.4 million of cash in financing activities, primarily due to the repurchase of $11.5 million of our common stock under our share repurchase and withholdings program and payment of acquisition-related liabilities of $8.7 million, partially offset by $1.6 million paid by certain employees under the ESPP.

Debt

On February 3, 2021, we entered into a credit agreement (the "Existing Credit Agreement") with a syndicate of financial institutions and institutional lenders, providing for a $222.5 million senior secured credit facility (the "Existing Senior Secured Credit Facility"), which consisted of (i) a $73.8 million initial revolving facility, (ii) a $111.3 million term loan facility, and (iii) a $37.5 million incremental revolving facility commitment. On March 22, 2023, the Company entered into a $25.0 million incremental revolving facility commitment pursuant to an amendment to the Existing Credit Agreement, thereby increasing the Existing Senior Secured Credit Facility to $247.5 million.

On August 30, 2024, we refinanced and replaced the Existing Senior Secured Credit Facility by entering into a new credit agreement (the "Credit Agreement") with a syndicate of financial institutions and institutional lenders, providing for a five-year $550 million senior secured credit facility (the "Senior Secured Credit Facility"), which consists of (i) a senior secured term A loan in an aggregate principal amount of $200 million (the "Term Loan") and (ii) a $350 million senior secured revolving credit facility (the "Revolving Facility"). Concurrently with entering into the Credit Agreement, we drew down the $200 million Term Loan and repaid all outstanding obligations in the amount of $185 million under the Existing Senior Secured Credit Facility and terminated all commitments thereunder. Interest shall be payable at the end of the selected interest period, but no less frequently than quarterly. We are required to repay the principal balance and any unpaid accrued interest on the Senior Secured Credit Facility on August 30, 2029. As of September 30, 2024, we have $200 million (net of $3.9 million of unamortized debt acquisition costs) of outstanding long-term borrowings.

We are currently in compliance with our financial maintenance covenants under the Senior Secured Credit Facility, and, based upon our current expectations, believe that we will continue to comply with our financial maintenance covenants for the next 12 months. The Senior Secured Credit Facility contains restrictive covenants that place restrictions on us and may limit our ability to, among other things, incur additional debt and liens, purchase our securities, undertake transactions with affiliates, make other investments, pay dividends or distribute excess cash flow.

Contractual obligations

There have been no material changes to our contractual obligations as compared to the contractual obligations described in our "Management's Discussion and Analysis of Financial Condition and Results of Operations" set forth in our 2023 Annual Report.

Share Repurchase and RSA Withholding Program

In August 2022, the Company's Board of Directors authorized a share repurchase and withholding program (the "2022 SRP") authorizing the repurchase of up to $50 million of our outstanding Class A common stock through December 31, 2024 and authorizing withholding as an alternative to market sales by executives to satisfy tax withholding requirements upon vesting of restricted stock awards ("RSAs"). As such, we may use corporate cash to make required tax payments associated with the vesting of certain executive RSAs and withhold a corresponding number of shares from such executives. The actual timing, number and value of shares repurchased will be determined by the Company at its discretion and will depend on a number of factors, including market conditions, applicable legal requirements, our capital needs, and whether there is a better alternative use of capital. Repurchases and withholdings during any given fiscal period under the 2022 SRP will reduce the number of weighted-average common shares outstanding for the period. Repurchases and withholdings during any given fiscal period under the 2022 SRP will reduce the number of weighted-average common shares outstanding for the period. Refer to Part II, Item 2 for details of repurchases made under the 2022 SRP during the three month ended September 30, 2024.

Critical Accounting Estimates

Our financial statements are prepared in accordance with U.S. GAAP. The preparation of our financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Estimates are based on management's judgment and the best available information, and as such actual results could differ from those estimates.

There have been no material changes to our critical accounting estimates as compared to the critical accounting policies and estimates described in our "Management's Discussion and Analysis of Financial Condition and Results of Operations" set forth in our 2023 Annual Report.

Off-Balance Sheet Arrangements

We have not entered into any off-balance sheet arrangements and do not have any holdings in variable interest entities.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to market risk in the ordinary course of business. Market risk represents the risk of loss that may impact our financial condition due to adverse changes in financial market prices and rates. Our market risk exposure is primarily a result of fluctuations in interest rates and foreign currency exchange risks. We do not hold or issue financial instruments for speculative or trading purposes.

Interest Rate Risk

We are exposed to market risk from changes in interest rates on our Term Loan borrowings, which accrue interest at a variable rate. As of September 30, 2024, we have not entered into any derivative financial instrument contracts to mitigate the interest rate risk on our $200.0 million Term Loan, and as a result, we are subject to the potential impact of rising interest rates, which could negatively impact our profitability and cash flows. Based upon the principal balance owed on our long-term borrowings as of September 30, 2024, a hypothetical one percentage point increase or decrease in the interest would increase or decrease our annual interest expense by $2 million. There were no material changes in market risk exposures as of September 30, 2024.

Foreign Currency Risk

We have foreign currency risks related to a certain number of our foreign subsidiaries in the UK, France, Belgium and India. We do not believe that a 10% change in the relative value of the U.S. dollar to other foreign currencies would have a material effect on our cash flows and operating results in currencies other than the U.S. dollar.

Inflation Risk

In 2023, inflation increased significantly in the United States and overseas, resulting in rising wages and other costs. We do not believe that inflation has had a material effect on our business, financial condition or results of operations. However, if our costs were to become subject to significant inflationary pressures, we may not be able to fully offset higher costs through price increases, and our inability or failure to do so could potentially harm our business, financial condition, and results of operations.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer (“CEO”) and Chief Financial Officer (“CFO”), evaluated the effectiveness of our disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this Quarterly Report on Form 10-Q.

Our disclosure controls and procedures are designed to provide reasonable assurance that information we are required to disclose in the reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our CEO and CFO, as appropriate, to allow timely decisions regarding required disclosures, and is recorded, processed, summarized, and reported within the time periods specified in the SEC’s rules and forms. Based on this evaluation, our CEO and CFO have concluded that our disclosure controls and procedures were effective at the reasonable assurance level as of September 30, 2024.

Our management, including our CEO and CFO, does not expect that our disclosure controls and procedures will prevent or detect all errors and all fraud. While our disclosure controls and procedures are designed to provide reasonable assurance of their effectiveness, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected.

Changes in Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting in connection with the evaluation required by Rules 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during the period covered by this Quarterly Report on Form 10-Q that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

In the ordinary course of our business, we are subject to claims and administrative proceedings, none of which we believe are material or would be expected to have, individually or in the aggregate, a material adverse effect on the Company's business, results of operations, financial condition, or cash flows. The outcome of claims, lawsuits and legal proceedings brought against us, however, is subject to significant uncertainties. There have been no material changes from the legal proceedings previously disclosed under the heading "Item 3. Legal Proceedings" in Part I of our 2023 Annual Report.

Item 1A. Risk Factors

There have been no material changes to the risk factors previously disclosed in Part 1, Item 1A "Risk Factors" in our 2023 Annual Report.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Recent Sales of Unregistered Securities

On July 1, 2024, the Company issued 61,197 shares of Class A common stock valued at $16.34 per share, for an aggregate value of $1.0 million, to former shareholders of Vital Digital, Corp ("Vital") in connection with the Vital acquisition. We did not receive any proceeds from such issuance.

The securities described above were issued in reliance on the exemption from registration provided in Section 4(a)(2) of the Securities Act of 1933, as amended, for transactions by an issuer not involving a public offering. The acquirer of our securities in such transactions confirmed that it was an accredited investor and acknowledged that the securities must be acquired and held for investment.

Stock Repurchase and Withholding Program

Common stock repurchases during the quarter ended September 30, 2024 were as follows:

Period	(a) Total Number of Shares (or Units) Purchased	(b) Average Price Paid per Share (or Unit)	(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs[1]	(d) Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs (in millions) [1]
July 1, 2024 – July 31, 2024	223,437	$ 17.4	223,437	$ 14.7
August 1, 2024 – August 31, 2024	—	—	—	$ 14.7
September 1, 2024 – September 30, 2024	—	—	—	$ 14.7
Total	**223,437**		**223,437**	

(1) On August 3, 2022, the Company's Board of Directors authorized a stock repurchase and withholding program of up to $50 million in the aggregate for (i) repurchases of the Company's outstanding Class A common stock through December 31, 2024 and (ii) the withholding of shares as an alternative to market sales by certain executives to satisfy tax withholding requirements upon vesting of restricted stock awards.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

Exhibit Number	Exhibit Description	Incorporated by Reference				Filed Herewith	Furnished Herewith
		Form	File No.	Exhibit	Filing Date		
3.1	Amended and Restated Certificate of Incorporation of Zeta Global Holdings Corp.	8-K	001-40464	3.1	6/15/2021		
3.2	Amended and Restated Bylaws of Zeta Global Holdings Corp.	8-K	001-40464	3.2	6/15/2021		
10.1	Credit Agreement among Zeta Global Corp., Zeta Global Holdings Corp., certain subsidiaries, the lenders party thereto, Bank of America, and BofA Securities, Inc.	8-K	001-40464	10.1	9/3/2024		
31.1	Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002					X	
31.2	Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002					X	
32.1*	Certification of Principal Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002						X
32.2*	Certification of Principal Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002						X
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.					X	
101.SCH	Inline XBRL Taxonomy Extension Schema Document					X	
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document					X	
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document					X	
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document					X	
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document					X	
104	Cover Page Interactive Data File (formatted as Inline XBRL And contained in Exhibit 101)						

* The certifications attached as Exhibit 32.1 and Exhibit 32.2 that accompany this Quarterly Report on Form 10-Q are deemed furnished and not filed with the SEC and are not to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Exchange Act whether made before or after the date of this Quarterly Report on Form 10-Q, irrespective of any general incorporation language contained in such filing.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Zeta Global Holdings Corp.

Date: November 12, 2024 By: /s/ David A. Steinberg

David A. Steinberg
President, Chief Executive Officer
(Principal Executive Officer)

Date: November 12, 2024 By: /s/ Christopher Greiner

Christopher Greiner
Chief Financial Officer
(Principal Financial Officer)

Exhibit 31.1

Certification of Chief Executive Officer
Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, David A. Steinberg, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Zeta Global Holdings Corp.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 12, 2024

By: /s/ David A. Steinberg

David A. Steinberg
Chief Executive Officer
(*Principal Executive Officer*)

Exhibit 31.2

Certification of Chief Financial Officer
Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Christopher Greiner, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Zeta Global Holdings Corp.;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 12, 2024

By: /s/ Christopher Greiner

Christopher Greiner
Chief Financial Officer
(*Principal Financial Officer*)

Exhibit 32.1

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

Pursuant to 18 U.S.C. § 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Zeta Global Holdings Corp. (the "Company") hereby certifies, to such officer's knowledge, that:

(1) the accompanying Quarterly Report on Form 10-Q of the Company for the quarterly period ended September 30, 2024 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 12, 2024

/s/ David A. Steinberg

David A. Steinberg
Chief Executive Officer
(Principal Executive Officer)

The foregoing certification is being furnished solely to accompany the Report pursuant to 18 U.S.C. § 1350, and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and is not to be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

Exhibit 32.2

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

Pursuant to 18 U.S.C. § 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002, the undersigned officer of Zeta Global Holdings Corp. (the "Company") hereby certifies, to such officer's knowledge, that:

(1) the accompanying Quarterly Report on Form 10-Q of the Company for the quarterly period ended September 30, 2024 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 12, 2024

/s/ Christopher Greiner

Christopher Greiner
Chief Financial Officer
(Principal Financial Officer)

The foregoing certification is being furnished solely to accompany the Report pursuant to 18 U.S.C. § 1350, and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and is not to be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.