

Mastercard 2025 Annual Meeting of Stockholders

June 24, 2025

Stockholder Questions and Mastercard Responses

During Mastercard's 2025 Annual Meeting of Stockholders, we were able to answer many, but not all, of the questions submitted by stockholders. Below are answers to the questions that we were unable to answer during the Q&A portion of the meeting. We did not respond to questions that were inappropriate or that should otherwise be excluded in accordance with the Rules of Conduct.

| Stockholder Question | Mastercard Response |
|------------------------------------|--|
| 1. Is Democracy good for business? | <ul style="list-style-type: none">• Yes, Democracy is good for business. |