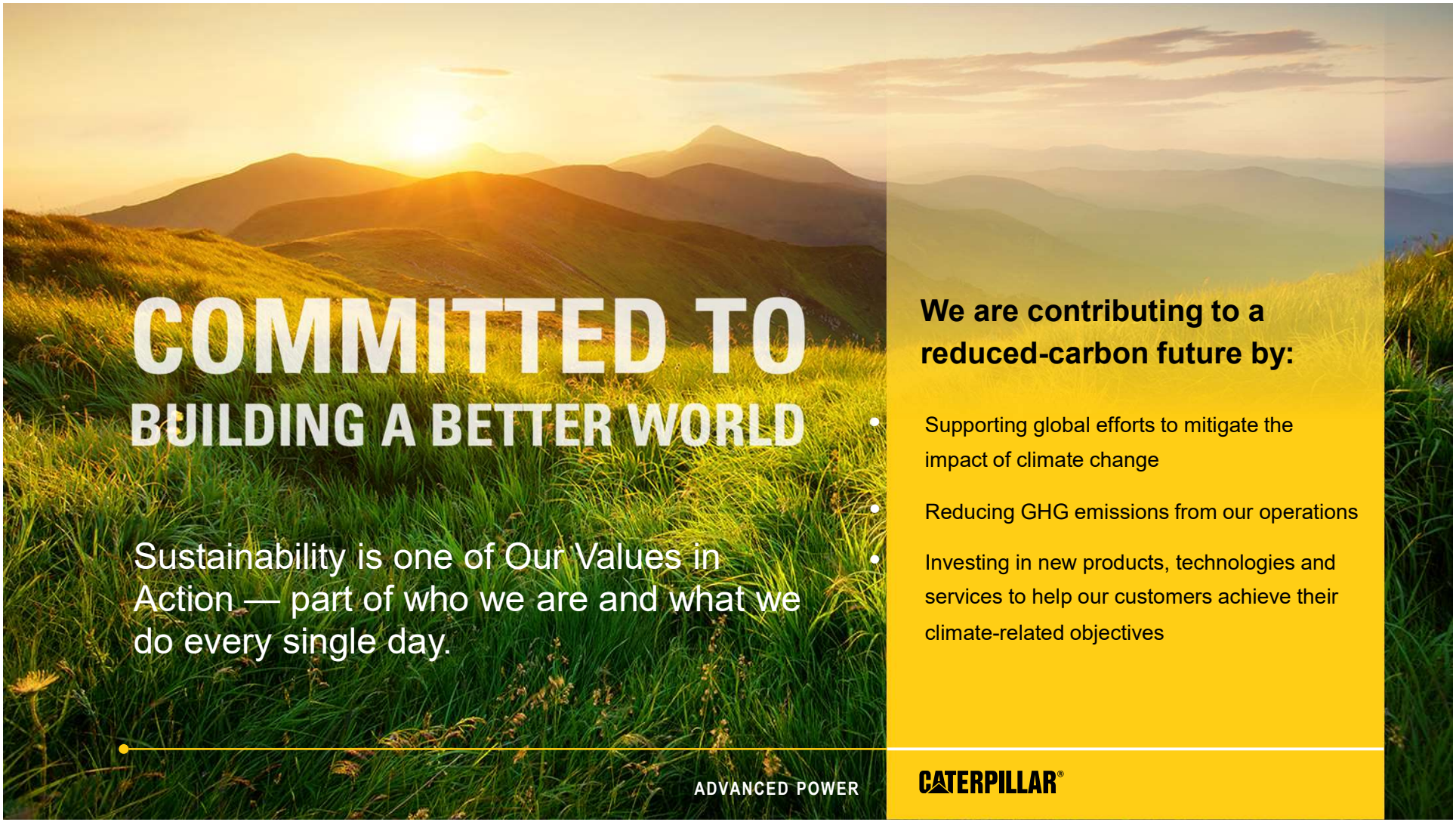
WELCOME!
MINExpo 2021

Denise Johnson
Group President
Resource Industries




COMMITTED TO
BUILDING A BETTER WORLD
Sustainability is one of Our Values in Action — part of who we are and what we do every single day.
We are contributing to a reduced-carbon future by:
Supporting global efforts to mitigate the impact of climate change
Reducing GHG emissions from our operations
Investing in new products, technologies and services to help our customers achieve their climate-related objectives
ADVANCED POWER
CATERPILLAR®

Building a Better, More Sustainable World

Nouveau Monde Graphite



Zero-emission mine site with Cat machines

BHP



Battery-powered mining trucks

Rio Tinto



Fleet of autonomous mining trucks

Microsoft Swedish Data Center



Cat® standby power capable of running on renewable liquid fuel

Hydrogen Generators



Cat generators capable of operating on 100% hydrogen

Chevron Hydrogen Collaboration



Exploring hydrogen as alternative fuel; locomotive prototype

Certarus MOU



Creating partnerships for a lower carbon future

Caterpillar: Confidential Green



One of today's big challenges is the energy transition.

Our customers need alternatives to established fuels and energy sources to power their work while growing their businesses.

We are ready.

CATERPILLAR®

Caterpillar: Confidential


CAT® R1700 XE BATTERY ELECTRIC LOADER
MEC500 MOBILE EQUIPMENT CHARGER
ZERO EMISSIONS
PRIORITY ON PRODUCTION
INDUSTRY'S ONLY ON-BOARD FAST CHARGING
CAT
MEC500

AUTONOMOUS WATER CART

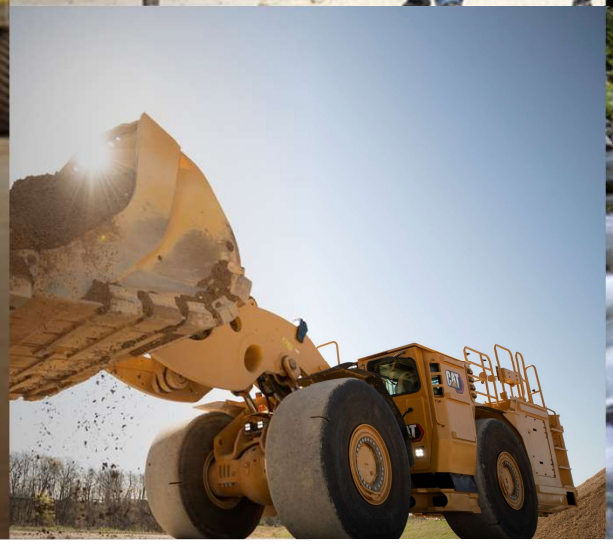


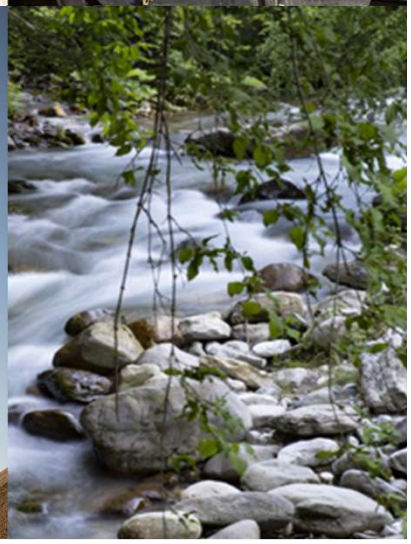
MORE THAN JUST TRUCKS

End-to-End Sustainable
Value Chain Offerings









Forward-Looking Statements

Certain statements in this financial review relate to future events and expectations and are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "believe," "estimate," "will be," "will," "would," "expect," "anticipate," "plan," "forecast," "target," "guide," "project," "intend," "could," "should" or other similar words or expressions often identify forward-looking statements. All statements other than statements of historical fact are forward-looking statements, including, without limitation, statements regarding our outlook, projections, forecasts or trend descriptions. These statements do not guarantee future performance and speak only as of the date they are made, and we do not undertake to update our forward-looking statements.

Caterpillar's actual results may differ materially from those described or implied in our forward-looking statements based on a number of factors, including, but not limited to: (i) global and regional economic conditions and economic conditions in the industries we serve; (ii) commodity price changes, material price increases, fluctuations in demand for our products or significant shortages of material; (iii) government monetary or fiscal policies; (iv) political and economic risks, commercial instability and events beyond our control in the countries in which we operate; (v) international trade policies and their impact on demand for our products and our competitive position, including the imposition of new tariffs or changes in existing tariff rates; (vi) our ability to develop, produce and market quality products that meet our customers' needs; (vii) the impact of the highly competitive environment in which we operate on our sales and pricing; (viii) information technology security threats and computer crime; (ix) inventory management decisions and sourcing practices of our dealers and our OEM customers; (x) a failure to realize, or a delay in realizing, all of the anticipated benefits of our acquisitions, joint ventures or divestitures; (xi) union disputes or other employee relations issues; (xii) adverse effects of unexpected events; (xiii) disruptions or volatility in global financial markets limiting our sources of liquidity or the liquidity of our customers, dealers and suppliers; (xiv) failure to maintain our credit ratings and potential resulting increases to our cost of borrowing and adverse effects on our cost of funds, liquidity, competitive position and access to capital markets; (xv) our Financial Products segment's risks associated with the financial services industry; (xvi) changes in interest rates or market liquidity conditions; (xvii) an increase in delinquencies, repossessions or net losses of Cat Financial's customers; (xviii) currency fluctuations; (xix) our or Cat Financial's compliance with financial and other restrictive covenants in debt agreements; (xx) increased pension plan funding obligations; (xxi) alleged or actual violations of trade or anti-corruption laws and regulations; (xxii) additional tax expense or exposure, including the impact of U.S. tax reform; (xxiii) significant legal proceedings, claims, lawsuits or government investigations; (xxiv) new regulations or changes in financial services regulations; (xxv) compliance with environmental laws and regulations; (xxvi) the duration and geographic spread of, business disruptions caused by, and the overall global economic impact of, the COVID-19 pandemic; and (xxvii) other factors described in more detail in Caterpillar's Forms 10-Q, 10-K and other filings with the Securities and Exchange Commission.

A reconciliation of non-GAAP financial information can be found in our press release describing second-quarter 2021 financial results which is available on our website at www.caterpillar.com/earnings.