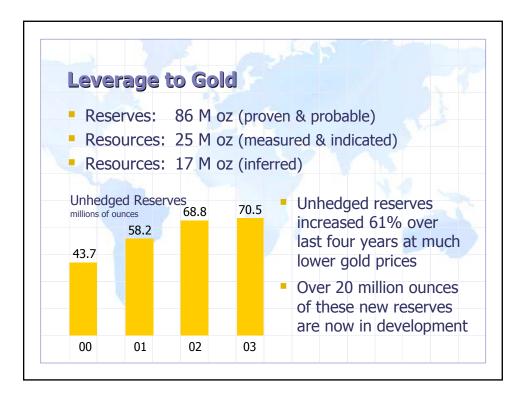


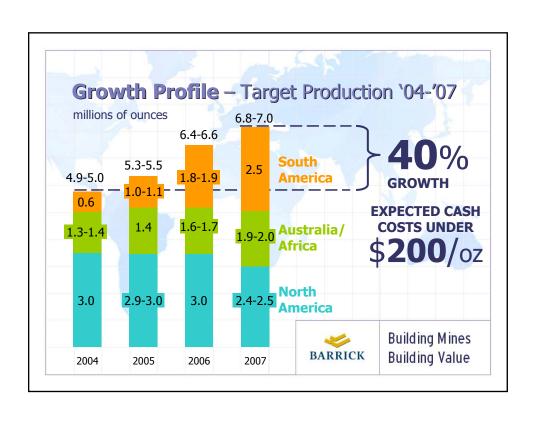
### **Asset Base** – Mines and Projects

- Solid base in OECD countries
- 12 operating mines and 4 projects:
  - 7 countries on 4 continents, employing > 7,000 people
  - 86 M oz of gold reserves
  - 2004 est production: 4.9 5.0 M oz
  - 2004 est cash costs: \$205 215 per oz
- Divided into 3 regional business units
- Focus on reserve replacement/cost management

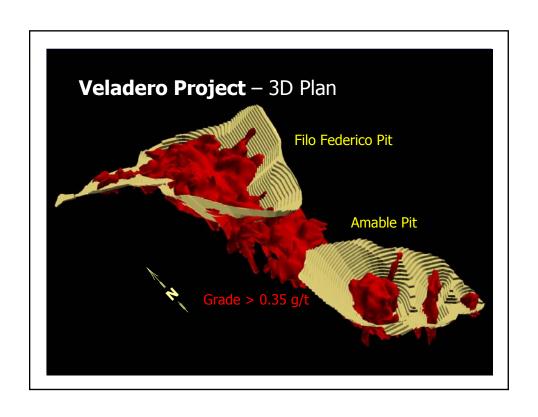


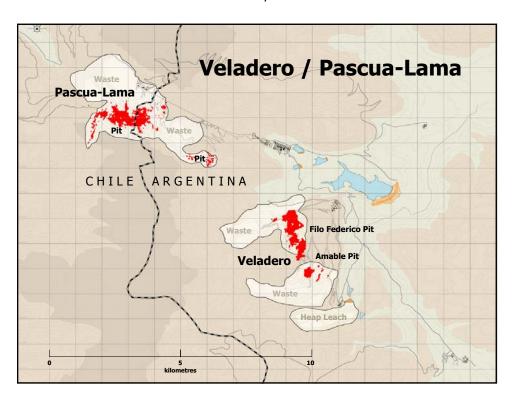
Building Mines Building Value



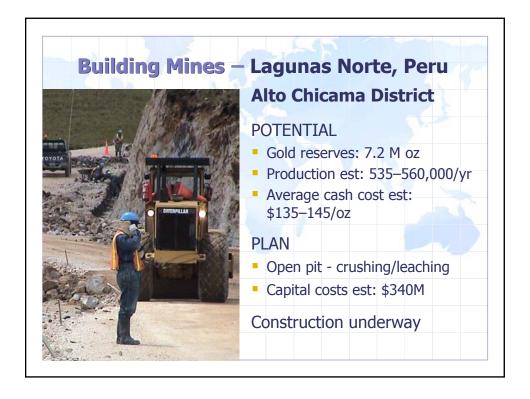


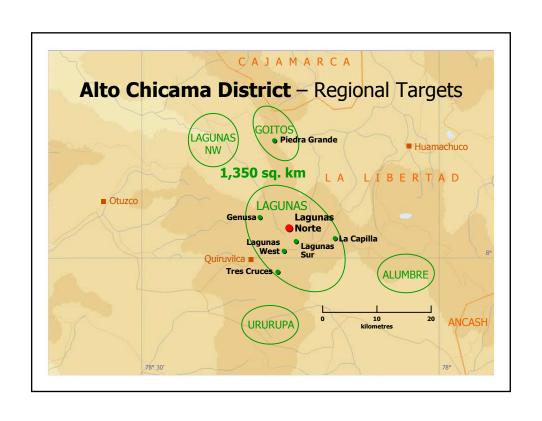














### **POTENTIAL**

- Gold reserves: 2.5 M oz
- Gold resources: 1.6 M oz
- Production est: 220–230,000/yr
- Average cash cost est: \$230-245/oz

### **PLAN**

- Open pit CIL
- Capital costs est: \$270M

Construction underway



## **Building Mines – Tulawaka, Tanzania**

POTENTIAL (70% interest)

- Gold reserves: 368 k oz
- Production est: 70–75,000/yr
- Average cash cost est: \$170-180/oz

### PLAN (70% interest)

- Open pit CIL
- Capital costs est: \$34M

Construction underway

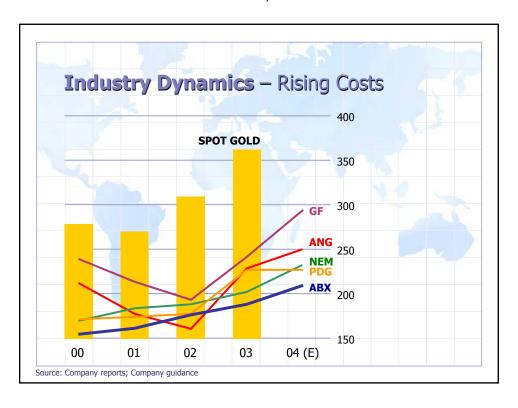
## Resources to Execute Strategy Right people in the right places Strengthened management team New organizational structure Financial strength A-rated balance sheet

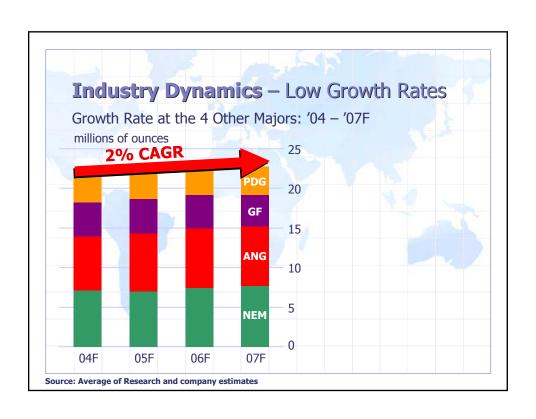
Strong operating cash flow generation

BARRICK

Building Mines Building Value

# Reserve Replacement Virtually replaced reserves in 2003 Mined below average reserve grade in 2003 Focusing on replacing and growing in 2004 Create long-term value Provide flexibility and enhance future cost performance Building Mines Building Value









### **Beyond 2007** – Exploration Strategy

- More than 95 projects in 9 countries
- > 2 million ounce greenfield gold deposits;
   reserve additions in proximity of existing assets
- 6 high priority countries (Peru, Chile, Argentina, USA, Tanzania, Australia)
- Robust and balanced pipeline
- Optimize chances of near-term success



Building Mines Building Value

### **The Case for Barrick**

- Significant leverage to gold
- Unrivaled growth and projected lowest cash costs among top five producers through 2007
- Strong management team and A-rated balance sheet to build new mines
- Focus on continued growth beyond 2007



Building Mines Building Value

### FORWARD LOOKING STATEMENT

Certain statements included herein, including those regarding production, costs, development schedules and other statements that express management's expectations or estimates of our future performance, constitute "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995. The words "believe", "expect", "anticipate", "contemplate", "target", "plan", "intends", "continue", "budget", "estimate", "may", "will", "schedule", and similar expressions identify forward-looking statements. Forward-looking statements are necessarily based upon a number of estimates and assumptions that, while considered reasonable by management are inherently subject to significant business, economic and competitive uncertainties and contingencies. We caution you that such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the actual financial results, performance or achievements of Barrick to be materially different from our estimated future results, performance or achievements expressed or implied by those forward-looking statements and our forward-looking statements are not guarantees of future performance. These risks, uncertainties and other factors include, but are not limited to: changes in the worldwide price of gold or certain other commodities (such as silver, copper, diesel fuel and electricity) and currencies; changes in interest rates or gold lease rates that could impact realized prices under our forward sales program; legislative, political or economic developments in the jurisdictions in which Barrick carries on business; operating or technical difficulties in connection with mining or development activities; the speculative nature of gold exploration and development, including the risks of diminishing quantities or grades of reserves; and the risks involved in the exploration, development and mining business. These factors are discussed in greater detail in Barrick's most recent Form 40-F/Annual Information on file with the U.S. Securities and Exchange Commission and Canadian provincial securities regulatory authorities.

Barrick expressly disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, events or otherwise.