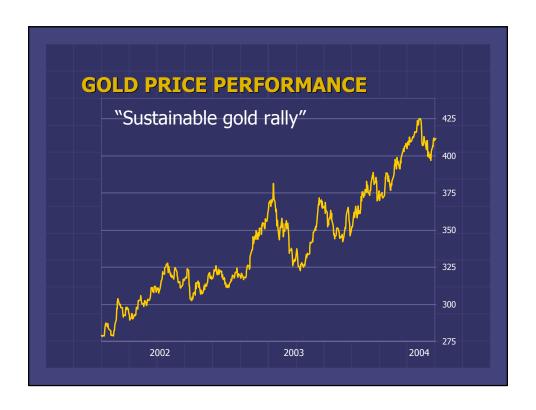


### FORWARD LOOKING STATEMENT

Certain statements included herein, including those regarding production, costs, development schedules and other statements that express management's expectations or estimates of our future performance, constitute "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995. The words "believe", "expect", "anticipate", "contemplate", "plan", "intends", "continue", "budget", "estimate", "may", "will", "schedule", and similar expressions identify forward-looking statements. Forward-looking statements are necessarily based upon a number of estimates and assumptions that, while considered reasonable by management are inherently subject to significant business, economic and competitive uncertainties and contingencies. We caution you that such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the actual financial results, performance or achievements expressed or implied by those forward-looking statements and our forward-looking statements are not guarantees of future performance. These risks, uncertainties and other factors include, but are not limited to: changes in the worldwide price of gold or certain other commodities (such as silver, copper, diesel fuel and electricity) and currencies; changes in interest rates or gold lease rates that could impact realized prices under our forward sales program; legislative, political or economic developments in the jurisdictions in which Barrick carries on business; operating or technical difficulties in connection with mining or development activities; the speculative nature of gold exploration and development, including the risks of diminishing quantities or grades of reserves; and the risks involved in the exploration, development and mining business. These factors are discussed in greater detail in Barrick's most recent Form 40-F/Annual Information on file with the U.S. Securities and Exchange Commission and Canadian provincial securities regulatory authoriti

Barrick expressly disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, events or otherwise.



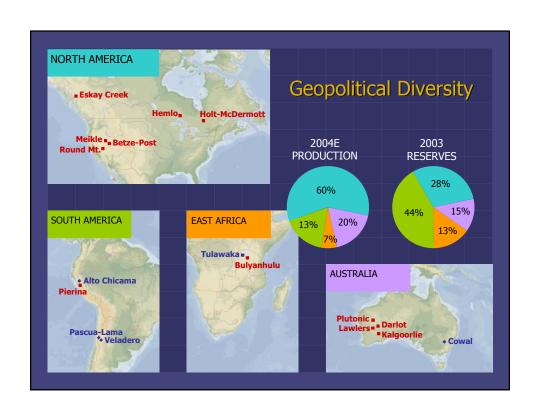












## **EXECUTION** – Operating Performance

- 2003 production: 5.5 M oz
- 2003 cash costs: \$189 per oz
  - Excellent performances at Betze Post, Kalgoorlie and Pierina offset weaker results at Meikle and Bulyanhulu
- 2004E cash costs: \$205-215 per oz
- 2004E production: 4.9-5.0 M oz
  - Decline primarily due to lower grades at Pierina and Betze Post



<b>EXECUTION</b> – Final		
	2003	2002
	\$M per shar	e \$ <b>M</b> per shar
Earnings	\$ 200 37¢	\$ 193 36¢
Non-hedge derivatives	\$ 60	\$ 6
Sale of assets	31	5
Tax valuation allowance	39	22
Accounting changes	(57)	2
Inmet settlement	(11)	
Severance & investments	(18)	(4)
	\$ 44 8¢	\$ 31 6
Expensed development costs	<del></del>	-   <del></del>
(mainly Veladero and Alto C.)	\$ 54	\$ 52

### **EXECUTION** – Financial Performance

- 2003 operating cash flow: \$521million vs \$589 million in 2002
- \$607 million in 2003 excluding\$86 million Inmet settlement





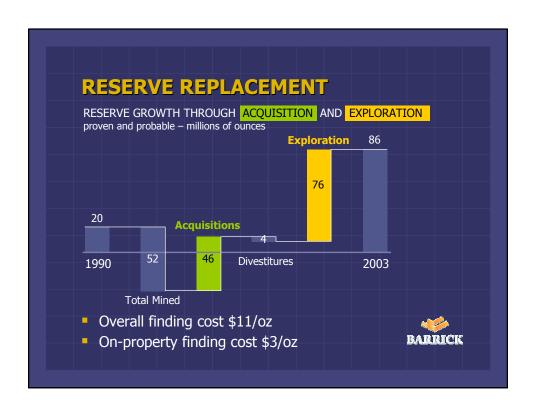




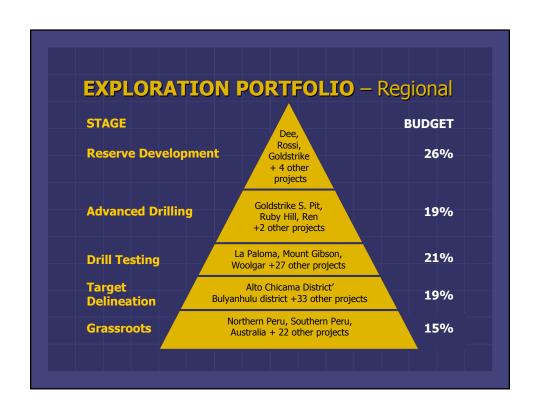












## RESOURCES TO EXECUTE STRATEGY HUMAN New organizational structure Consolidating life-of-mine accountability under the COO Establishing regional economic business units Building a corporate center that adds value to the global enterprise

## RESOURCES TO EXECUTE STRATEGY FINANCIAL Name and without equity dilution RESOURCES TO EXECUTE STRATEGY FINANCIAL Name and without expect and

## **HEDGING** — Policy Change

- Adopted a no-hedge policy
- Eliminate hedges opportunistically over time
- Reduced position from a high of:
  24.1 M oz or 29% of reserves to
  15.5 M oz or 18% of reserves at year-end 2003
- 8.6 M oz were eliminated at substantially lower gold prices
- 2004 target: minimum reduction 1.5 M oz



### **NAV VALUATION** Barrick is trading at a discount on P/NAV basis PRICE TO NAV ANALYSIS (US\$) Barrick Newmont Firm – gold price assumed BMO Nesbitt Burns - \$426 1.07 1.51 CIBC - \$375 2.39 2.89 Citigroup Smith Barney - \$380 1.75 1.58 2.15 CSFB - \$392 2.73 Goldman Sachs - \$420 1.58 2.01 Merrill Lynch - \$393 2.17 2.81 National Bank - \$400 1.10 1.65 RBC Capital Markets - \$375 2.07 1.64 Scotia Capital - \$409 1.62 1.74 UBS - \$325 2.48 2.34 1.78 2.15 **AVERAGE PRICE TO NAV** February 13, 2004 closing prices: \$20.98 \$44.26

# INVESTMENT HIGHLIGHTS Steady Current Operations Solid Reserve Base Robust Exploration & Development Pipeline Strong Balance Sheet Lowest Cost Major Producer Growing Production

