Shareholder Engagement Policy

Background

The Board of Directors of Barrick Mining Corporation (we, us, our, the Board) values open dialogue and the exchange of ideas with Barrick's shareholders. This policy outlines how we communicate with shareholders, and how shareholders can communicate with us or Barrick management.

Barrick has sound disclosure practices to ensure all shareholders receive timely, factual and accurate information. A statement of Barrick's disclosure policy is available online on the governance page of the Barrick website at https://www.barrick.com/about/governance/default.aspx, under Policies.

A. Shareholder communications with the Barrick Board of Directors

We encourage shareholder participation at Barrick's annual shareholder meetings and at informal meetings throughout the year. Our Lead Director will meet with institutional shareholders throughout the year to discuss governance matters. The Chair of our Compensation Committee will meet with institutional shareholders to discuss executive compensation.

We encourage shareholders to contact any of our independent directors, including the chairs of any of our committees, through the office of our Lead Director.

Typical shareholder communications with us cover:

- ✓ Board structure and composition
 ✓ Succession planning
- ✓ Board performance ✓ Corporate governance practices and disclosure
- ✓ Chief Executive Officer performance
 ✓ Material strategic decisions
- ✓ Executive compensation
 ✓ Overall corporate performance

Directors report to the Board or the appropriate Board committee on their discussions with shareholders.

How shareholders can communicate with the Board

Shareholders can contact the Chairman by mail (marking the envelope "Confidential") or email at the following address:

Mailing address

Chairman
Barrick Mining Corporation
TD Canada Trust Tower
Brookfield Place
161 Bay Street, Suite 3700
P.O. Box 212
Toronto, Ontario M5J 2S1

Email address

chairman@barrick.com cc: corporatesecretary@barrick.com

Shareholders can contact independent directors through our Lead Director by mail (marking the envelope "Confidential") or email at the following address:

Mailing address

Lead Director
Barrick Mining Corporation
TD Canada Trust Tower
Brookfield Place
161 Bay Street, Suite 3700
P.O. Box 212
Toronto, Ontario M5J 2S1

Email address

leaddirector@barrick.com cc: corporatesecretary@barrick.com

Communication to our Chairman and Lead Director may be read by the Corporate Secretary.

We accept anonymous communications, but we encourage shareholders to identify themselves so our Lead Director can acknowledge the communication.

Meeting with Barrick directors

Shareholders may ask the Lead Director for a meeting with one or more independent directors. The Lead Director will consider each shareholder request, in consultation with the Corporate Secretary, and having regard to Barrick's disclosure policy. Such a request should:

- ✓ indicate if the person is a Barrick shareholder or shareholder representative, and the number and type of shares held;
- ✓ identify any non-Barrick shareholder or representative who will attend the meeting;
 and
- ✓ describe what the person wants to discuss.

If the Lead Director approves the request, he or she will decide which directors will attend the meeting. The Lead Director or the Corporate Secretary will confirm meeting details with the shareholder (or, if applicable, the shareholder representative) that made the request.

B. Shareholder communications with Barrick management

How management communicates with shareholders

Management communicates with shareholders in many ways: Barrick's annual and quarterly reports, information circular, annual information form, annual sustainability report, news releases, the Barrick website, at our annual meeting and though presentations at industry and investor conferences. Management also holds conference calls for quarterly earnings releases and major corporate developments as soon as practical after they are publicly released. All these calls are available on the Barrick website — in real time and in archives — at http://www.barrick.com/investors/presentations/default.aspx.

The Chief Executive Officer, Senior Executive Vice-President and Chief Financial Officer, and other senior management personnel also meet frequently with investor representatives to discuss strategy, and financial and business performance.

How shareholders can communicate with management

Shareholders may provide their views through individual or group meetings with management, or participate in informal surveys. They may also write to the Chief Executive Officer or contact Investor Relations.

The Chief Executive Officer is Barrick's official spokesperson and, as a director and an executive, is the best person to communicate the views of both the Board and Barrick.

Occasionally, the Chief Executive Officer names members of management to communicate with the media and investors.

Shareholders can contact the Chief Executive Officer by mail or email at the following address:

Mailing address

Attention: Chief Executive Officer Barrick Mining Corporation TD Canada Trust Tower Brookfield Place 161 Bay Street, Suite 3700 P.O. Box 212 Toronto, Ontario M5J 2S1

Email address

corporatesecretary@barrick.com

Shareholders can also contact Investor Relations. Contact details are below, on the Barrick website, and in Barrick's annual and quarterly reports.

Mailing address

Attention: Investor Relations Barrick Mining Corporation TD Canada Trust Tower Brookfield Place 161 Bay Street, Suite 3700 P.O. Box 212 Toronto, Ontario M5J 2S1

Email address

investors@barrick.com

Questions or comments on Barrick's Code of Business Conduct and Ethics

Mailing address

Attention: General Counsel Barrick Mining Corporation TD Canada Trust Tower Brookfield Place 161 Bay Street, Suite 3700 P.O. Box 212 Toronto, Ontario M5J 2S1

Email address

generalcounsel@barrick.com

Questions or comments on accounting, auditing, and internal controls

Shareholders can raise issues concerning accounting, auditing and internal controls over financial reporting or auditing matters with our Audit & Risk committee by contacting the General Counsel of Barrick at the address set out below.

Barrick Mining Corporation
Attention: General Counsel
Brookfield Place, TD Canada Trust Tower
Suite 3700, 161 Bay Street
P.O. Box 212
Toronto, Ontario M5J 2S1
Canada
Email: generalcounsel@Barrick.com

Facsimile: (416) 861-9717

The General Counsel will communicate the concern to the Audit & Risk Committee.