



SUMMIT
HOTEL PROPERTIES

Earnings Release Supplement

First Quarter 2026

(UNAUDITED)

April 30, 2026

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Forward-Looking Statements

We make forward-looking statements in this presentation that are subject to risks and uncertainties. These forward-looking statements include information about possible or assumed future results of our business, financial condition, liquidity, results of operations, plans, and objectives. When we use the words “believe,” “expect,” “anticipate,” “estimate,” “plan,” “continue,” “intend,” “should,” “may,” or similar expressions, we intend to identify forward-looking statements. Statements regarding the following subjects, among others, may be forward-looking by their nature:

- our ability to increase our dividend per share of common stock;
- the state of the U.S. economy generally or in specific geographic regions in which we operate, and the effect of general economic conditions on the lodging industry and our business in particular;
- market trends in our industry, interest rates, real estate values and the capital markets;
- our business and investment strategy and, particularly, our ability to identify and complete hotel acquisitions and dispositions;
- our projected operating results;
- actions and initiatives of the U.S. government and changes to U.S. government policies and the execution and impact of such actions, initiatives and policies;
- our ability to manage our relationships with our management companies and franchisors;
- our ability to maintain our existing and future financing arrangements;
- changes in the value of our properties;
- the impact of and changes in governmental regulations, tax law and rates, accounting guidance and similar matters;
- our ability to satisfy the requirements for qualification as a REIT under the U.S. Tax Code;
- our ability to repay or refinance our indebtedness as it matures or becomes callable by lenders;
- the availability of qualified personnel;
- our ability to make distributions to our stockholders in the future;
- the general volatility of the market price of our securities; and
- the degree and nature of our competition.

Forward-looking statements are based on our beliefs, assumptions and expectations of our future performance, taking into account information currently available to us. You should not place undue reliance on these forward-looking statements. These beliefs, assumptions and expectations can change as a result of many possible events or factors, not all of which are known to us. These factors are discussed under “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2025, and in other documents we have filed with the Securities and Exchange Commission. If a change occurs, our business, financial condition, liquidity and results of operations may vary materially from those expressed in our forward-looking statements. Any forward-looking statement is effective only as of the date on which it is made. New risks and uncertainties arise over time, and it is not possible for us to predict those events or how they may affect us. Except as required by law we are not obligated to, and do not intend to, publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Additionally, this presentation contains certain unaudited historical and pro forma information and metrics which are based or calculated from historical data that is maintained or produced by Summit Hotel Properties, Inc. or third parties. This presentation contain statistics and other data that may have been obtained from, or compiled from, information made available by third-parties.

Non-GAAP Financial Measures

We disclose certain “non-GAAP financial measures,” which are measures of our historical financial performance. Non-GAAP financial measures are financial measures not prescribed by Generally Accepted Accounting Principles (“GAAP”). These measures are as follows: (i) Funds From Operations (“FFO”) and Adjusted Funds from Operations (“AFFO”), (ii) Earnings before Interest, Taxes, Depreciation and Amortization (“EBITDA”), Earnings before Interest, Taxes, Depreciation and Amortization for Real Estate (“EBITDAre”) and Adjusted EBITDAre (as described below). We caution investors that amounts presented in accordance with our definitions of non-GAAP financial measures may not be comparable to similar measures disclosed by other companies, since not all companies calculate these non-GAAP financial measures in the same manner. Our non-GAAP financial measures should be considered along with, but not as alternatives to, net income (loss) as a measure of our operating performance. Our non-GAAP financial measures may include funds that may not be available for our discretionary use due to functional requirements to conserve funds for capital expenditures, property acquisitions, debt service obligations and other commitments and uncertainties. Although we believe that our non-GAAP financial measures can enhance the understanding of our financial condition and results of operations, these non-GAAP financial measures are not necessarily better indicators of any trend as compared to a comparable measure prescribed by GAAP such as net income (loss).

FFO and AFFO

As defined by Nareit, FFO represents net income or loss (computed in accordance with GAAP), excluding preferred dividends, gains (or losses) from sales of real property, impairment losses on real estate assets, items classified by GAAP as extraordinary, the cumulative effect of changes in accounting principles, plus depreciation and amortization related to real estate assets, and adjustments for unconsolidated partnerships, and joint ventures. AFFO represents FFO excluding amortization of deferred financing costs, franchise fees, equity-based compensation expense, transaction costs, debt transaction costs, premiums on redemption of preferred shares, losses from net casualties, non-cash interest income and non-cash income tax related adjustments to our deferred tax asset. Unless otherwise indicated, we present FFO and AFFO applicable to our common shares and common units. We present FFO and AFFO because we consider FFO and AFFO an important supplemental measure of our operational performance and believe it is frequently used by securities analysts, investors, and other interested parties in the evaluation of REITs, many of which present FFO and AFFO when reporting their results. FFO and AFFO are intended to exclude GAAP historical cost depreciation and amortization, which assumes that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO and AFFO exclude depreciation and amortization related to real estate assets, gains and losses from real property dispositions and impairment losses on real estate assets, and certain transaction costs related to lodging property acquisition activities and debt, FFO and AFFO provide performance measures that, when compared year over year, reflect the effect to operations from trends in occupancy, guestroom rates, operating costs, development activities and interest costs, providing perspective not immediately apparent from net income. Our computation of FFO differs slightly from the computation of Nareit-defined FFO related to the reporting of depreciation and amortization expense on assets at our corporate offices, which is de minimis. Our computation of FFO may also differ from the methodology for calculating FFO used by other equity REITs and, accordingly, may not be comparable to such other REITs. FFO and AFFO should not be considered as an alternative to net income (loss) (computed in accordance with GAAP) as an indicator of our liquidity, nor is it indicative of funds available to fund our cash needs, including our ability to pay dividends or make distributions. Where indicated in this Earnings Release Supplement, FFO is based on our computation of FFO and not the computation of Nareit-defined FFO unless otherwise noted.

Non-GAAP Financial Measures (cont.)

EBITDAre and Adjusted EBITDAre

In September 2017, Nareit proposed a standardized performance measure, called EBITDAre, which is based on EBITDA and is expected to provide additional relevant information about REITs as real estate companies in support of growing interest among generalist investors. The conclusion was reached that, while dedicated REIT investors have long been accustomed to utilizing the industry's supplemental measures such as FFO and net operating income ("NOI") to evaluate the investment quality of REITs as real estate companies, it would be helpful to generalist investors for REITs as real estate companies to also present EBITDAre as a more widely known and understood supplemental measure of performance. EBITDAre is intended to be a supplemental non-GAAP performance measure that is independent of a company's capital structure and will provide a uniform basis for one measurement of the enterprise value of a company compared to other REITs.

EBITDAre, as defined by Nareit, is calculated as EBITDA, excluding: (i) loss and gains on disposition of property and (ii) asset impairments, if any. We believe EBITDAre is useful to an investor in evaluating our operating performance because it provides investors with an indication of our ability to incur and service debt, to satisfy general operating expenses, to make capital expenditures and to fund other cash needs or reinvest cash into our business. We also believe it helps investors meaningfully evaluate and compare the results of our operations from period to period by removing the effect of our asset base (primarily depreciation and amortization) from our operating results.

We make additional adjustments to EBITDAre when evaluating our performance because we believe that the exclusion of certain additional non-recurring or unusual items described below provides useful supplemental information to investors regarding our on-going operating performance. We believe that the presentation of Adjusted EBITDAre, when combined with the primary GAAP presentation of net income, is useful to an investor in evaluating our operating performance because it provides investors with an indication of our ability to incur and service debt, to meet general operating expenses, to make capital expenditures and to fund other cash needs, or reinvest cash into our business. We also believe it helps investors meaningfully evaluate and compare the results of our operations from period to period by removing the effect of our asset base (primarily depreciation and amortization) from our operating results.

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Summary Financial Results (Unaudited)

(Amounts in thousands, except per share metrics and statistics)

	For the Three Months Ended March 31,	
	2026	2025
Net loss attributable to common stockholders	\$ (10,441)	\$ (4,684)
Net loss per diluted share	\$ (0.10)	\$ (0.04)
Total revenues	\$ 185,053	\$ 184,478
EBITDAre ⁽¹⁾	\$ 55,766	\$ 58,449
Adjusted EBITDAre ⁽¹⁾	\$ 44,192	\$ 45,007
FFO ⁽¹⁾	\$ 20,590	\$ 23,196
Adjusted FFO ⁽¹⁾	\$ 25,525	\$ 27,359
FFO per diluted share and unit ⁽¹⁾	\$ 0.17	\$ 0.19
Adjusted FFO per diluted share and unit ⁽¹⁾	\$ 0.21	\$ 0.22
Pro Forma ⁽²⁾ and Same Store ⁽³⁾		
RevPAR	\$ 126.57	\$ 126.28
RevPAR Growth	0.2 %	
Hotel EBITDA	\$ 63,374	\$ 65,105
Hotel EBITDA Margin	34.4 %	35.8 %
Hotel EBITDA Margin Change	(146) bps	

- See tables later in this presentation for a discussion and reconciliation of Net (loss) income to non-GAAP financial measures, including earnings before interest, taxes, depreciation, and amortization ("EBITDA"), EBITDAre, adjusted EBITDAre, funds from operations ("FFO"), FFO per diluted share and unit, adjusted FFO ("AFFO"), and AFFO per diluted share and unit, as well as a reconciliation of Operating income to hotel EBITDA. See "Non-GAAP Financial Measures" at the end of this presentation.
- Unless stated otherwise in this presentation, all pro forma information includes operating and financial results for 94 lodging properties owned as of March 31, 2026.
- All same store information includes operating and financial results for 94 hotels owned as of January 1, 2025, and at all times during the three months ended March 31, 2026 and 2025.

Summary Pro Forma Operating Results (Unaudited)

(Amounts in thousands, except operating statistics)

Pro Forma Operating Data: ⁽¹⁾	2025			2026		Trailing Twelve Months Ended March 31, 2026
	Q2	Q3	Q4	Q1		
Pro forma room revenue	\$ 167,436	\$ 153,213	\$ 151,612	\$ 162,052	\$ 634,313	
Pro forma other hotel operations revenue	21,806	20,316	21,497	22,394	86,013	
Pro forma total revenues	189,242	173,529	173,109	184,446	720,326	
Pro forma total hotel operating expenses	121,988	120,465	118,069	121,072	481,594	
Pro forma hotel EBITDA	\$ 67,254	\$ 53,064	\$ 55,040	\$ 63,374	\$ 238,732	
Pro forma hotel EBITDA Margin	35.5 %	30.6 %	31.8 %	34.4 %	33.1 %	

Pro Forma Statistics: ⁽¹⁾

Rooms sold	1,004,861	963,934	929,979	916,304	3,815,078
Rooms available	1,292,566	1,308,700	1,308,700	1,280,340	5,190,306
Occupancy	77.7 %	73.7 %	71.1 %	71.6 %	73.5 %
ADR	\$ 166.63	\$ 158.95	\$ 163.03	\$ 176.85	\$ 166.26
RevPAR	\$ 129.54	\$ 117.07	\$ 115.85	\$ 126.57	\$ 122.21

Actual Statistics:

Rooms sold	1,029,583	987,833	941,803	920,670	3,879,889
Rooms available	1,324,598	1,341,084	1,325,524	1,286,440	5,277,646
Occupancy	77.7 %	73.7 %	71.1 %	71.6 %	73.5 %
ADR	\$ 165.70	\$ 158.25	\$ 162.60	\$ 176.57	\$ 165.63
RevPAR	\$ 128.79	\$ 116.57	\$ 115.53	\$ 126.37	\$ 121.76

1. Unaudited pro forma information includes operating results for 94 hotels owned as of March 31, 2026. For any hotels sold by the Company after April 1, 2025, the Company excludes the financial results of each of those hotels from April 1, 2025 to the date the hotels were sold by the Company in determining pro forma total revenues and pro forma hotel operating expenses. The pro forma information is included to enable comparison of results for the current reporting period to results for the comparable period of the prior year and are not indicative of future results.

Adjusted EBITDAre Reconciliation (Unaudited)

(Amounts in thousands)

	For the Three Months Ended March 31,	
	2026	2025
Net (loss) income	\$ (5,913)	\$ 623
Depreciation and amortization	36,774	37,230
Interest expense	20,450	19,956
Interest income on cash deposits	(118)	(113)
Income tax expense	892	754
EBITDA	52,085	58,450
Loss on write-down of assets	3,641	—
Loss (gain) on disposal of assets and other dispositions, net	40	(1)
EBITDAre	55,766	58,449
Amortization of key money liabilities	(129)	(129)
Equity-based compensation	2,001	1,916
Non-cash lease expense, net	129	133
Casualty losses, net	328	294
Other	53	—
Income related to non-controlling interests in consolidated joint ventures	(1,168)	(1,283)
Adjustments related to non-controlling interests in consolidated joint ventures	(12,788)	(14,373)
Adjusted EBITDAre	\$ 44,192	\$ 45,007

Adjusted FFO Reconciliation (Unaudited)

(Amounts in thousands, except per share metrics)

	For the Three Months Ended March 31,	
	2026	2025
Net (loss) income	\$ (5,913)	\$ 623
Preferred dividends	(3,970)	(3,970)
Distributions to and accretion of redeemable non-controlling interests	(657)	(657)
Income related to non-controlling interests in consolidated joint ventures	(1,168)	(1,283)
Net loss applicable to common shares and Common Units	(11,708)	(5,287)
Real estate-related depreciation	36,214	36,663
Loss on write-down of assets	3,641	—
Loss (gain) on disposal of assets and other dispositions, net	40	(1)
FFO adjustments related to non-controlling interests in consolidated joint ventures	(7,597)	(8,179)
FFO applicable to common shares and Common Units	20,590	23,196
Amortization of deferred financing costs	1,997	1,673
Amortization of franchise fees	169	175
Amortization of intangible assets, net	262	262
Equity-based compensation	2,001	1,916
Non-cash lease expense, net	129	133
Casualty losses, net	328	294
Deferred tax expense	467	325
Other	53	—
AFFO adjustments related to non-controlling interests in consolidated joint ventures	(471)	(615)
AFFO applicable to common shares and Common Units	\$ 25,525	\$ 27,359
FFO per share of common share/Common Unit	\$ 0.17	\$ 0.19
AFFO per common share/Common Unit	\$ 0.21	\$ 0.22
Weighted-average diluted common shares/Common Units	120,829	124,636

Reconciliation to Adjusted EBITDAre - By Ownership Interest (Unaudited)

(Amounts in thousands, except statistics)

For The Three Months Ended March 31,	Summit Wholly-Owned		GIC Joint Venture ⁽¹⁾		Other Joint Ventures ⁽¹⁾		Combined		GIC JV Pro Rata Adj		Other JVs Pro Rata Adj		Pro Rata	
	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025
	Number Rooms Sold	533,618	539,639	363,518	383,987	23,534	22,479	920,670	946,105					
Number of Rooms Available	758,160	769,050	501,370	516,060	26,910	24,840	1,286,440	1,309,950						
Occupancy	70.4 %	70.2 %	72.5 %	74.4 %	87.5 %	90.5 %	71.6 %	72.2 %						
Average Daily Rate	\$ 170.31	\$ 164.48	\$ 177.35	\$ 178.46	\$ 306.53	\$ 286.66	\$ 176.57	\$ 173.06						
Room Revenue PAR	\$ 119.87	\$ 115.42	\$ 128.59	\$ 132.79	\$ 268.07	\$ 259.41	\$ 126.37	\$ 124.99						
Room Revenue	\$ 90,881	\$ 88,761	\$ 64,469	\$ 68,526	\$ 7,214	\$ 6,444	\$162,564	\$163,731						
Other revenue	11,456	9,669	8,047	7,992	2,986	3,086	22,489	20,747						
Total Revenue	\$102,337	\$ 98,430	\$ 72,516	\$ 76,518	\$ 10,200	\$ 9,530	\$185,053	\$184,478						
Hotel EBITDA	\$ 30,573	\$ 29,376	\$ 28,484	\$ 32,060	\$ 4,374	\$ 4,191	\$ 63,431	\$ 65,627						
% margin	29.9 %	29.8 %	39.3 %	41.9 %	42.9 %	44.0 %	34.3 %	35.6 %						
Net (loss) income	\$ (10,133)	\$ (3,821)	\$ 1,842	\$ 2,201	\$ 2,378	\$ 2,243	\$ (5,913)	\$ 623	\$ (930)	\$ (1,059)	\$ (238)	\$ (224)	\$ (7,081)	\$ (660)
Depreciation and amortization	19,764	19,280	15,582	16,859	1,428	1,091	36,774	37,230	(7,635)	(8,261)	(143)	(109)	28,996	28,860
Interest expense	9,760	7,655	10,113	11,446	577	855	20,450	19,956	(4,955)	(5,609)	(58)	(86)	15,437	14,261
Interest income	(95)	(102)	(23)	(11)	—	—	(118)	(113)	11	5	—	—	(107)	(108)
Income tax expense	811	119	81	635	—	—	892	754	(40)	(311)	—	—	852	443
EBITDA	20,107	23,131	27,595	31,130	4,383	4,189	52,085	58,450	(13,549)	(15,235)	(439)	(419)	38,097	42,796
Loss on write-down of assets	3,641	—	—	—	—	—	3,641	—	—	—	—	—	3,641	—
Loss (gain) on disposal of assets and other dispositions, net	4	(23)	36	22	—	—	40	(1)	(18)	(11)	—	—	22	(12)
EBITDAre	23,752	23,108	27,631	31,152	4,383	4,189	55,766	58,449	(13,567)	(15,246)	(439)	(419)	41,760	42,784
Amortization of key money liabilities	(60)	(60)	(51)	(51)	(18)	(18)	(129)	(129)	25	25	2	2	(102)	(102)
Equity-based compensation	2,001	1,916	—	—	—	—	2,001	1,916	—	—	—	—	2,001	1,916
Non-cash lease expense, net	123	127	6	6	—	—	129	133	(3)	(3)	—	—	126	130
Casualty losses, net	293	257	29	29	6	8	328	294	(14)	(14)	(1)	(1)	313	279
Other	461	—	—	—	(408)	—	53	—	—	—	41	—	94	—
Adjusted EBITDAre	\$ 26,570	\$ 25,348	\$ 27,615	\$ 31,136	\$ 3,963	\$ 4,179	\$ 58,148	\$ 60,663	\$ (13,559)	\$ (15,238)	\$ (397)	\$ (418)	\$ 44,192	\$ 45,007

1. GIC Joint Venture is 51% owned by Summit while Other Joint Ventures are 90% owned by Summit.

Reconciliation to Adjusted FFO - By Ownership Interest (Unaudited)

(Amounts in thousands, except per share metrics)

For The Three Months Ended March 31,	Summit		GIC		Other		Combined		GIC JV		Other JVs		Pro Rata	
	Wholly-Owned		Joint Venture ⁽¹⁾		Joint Ventures ⁽¹⁾				Pro Rata Adj		Pro Rata Adj		Pro Rata	
	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025
Net (loss) income	\$ (10,133)	\$ (3,821)	\$ 1,842	\$ 2,201	\$ 2,378	\$ 2,243	\$ (5,913)	\$ 623	\$ (930)	\$ (1,059)	\$ (238)	\$ (224)	\$ (7,081)	\$ (660)
Preferred dividends	(3,970)	(3,970)	—	—	—	—	(3,970)	(3,970)	—	—	—	—	(3,970)	(3,970)
Distributions to and accretion of redeemable non-controlling interests	(657)	(657)	—	—	—	—	(657)	(657)	—	—	—	—	(657)	(657)
Net (loss) income applicable to common shares and Common Units	(14,760)	(8,448)	1,842	2,201	2,378	2,243	(10,540)	(4,004)	(930)	(1,059)	(238)	(224)	(11,708)	(5,287)
Real estate-related depreciation	19,624	19,138	15,180	16,452	1,410	1,073	36,214	36,663	(7,438)	(8,061)	(141)	(107)	28,635	28,495
Loss on write-down of assets	3,641	—	—	—	—	—	3,641	—	—	—	—	—	3,641	—
Loss (gain) on disposal of assets and other dispositions, net	4	(23)	36	22	—	—	40	(1)	(18)	(11)	—	—	22	(12)
FFO applicable to common shares and Common Units	8,509	10,667	17,058	18,675	3,788	3,316	29,355	32,658	(8,386)	(9,131)	(379)	(331)	20,590	23,196
Amortization of deferred financing costs	1,278	1,104	645	554	74	15	1,997	1,673	(316)	(271)	(7)	(2)	1,674	1,400
Amortization of franchise fees	88	89	81	86	—	—	169	175	(40)	(42)	—	—	129	133
Amortization of intangible assets	(8)	(8)	270	270	—	—	262	262	(132)	(132)	—	—	130	130
Equity based compensation	2,001	1,916	—	—	—	—	2,001	1,916	—	—	—	—	2,001	1,916
Non-cash lease expense, net	124	127	5	6	—	—	129	133	(2)	(3)	—	—	127	130
Casualty losses, net	293	257	29	29	6	8	328	294	(14)	(14)	(1)	(1)	313	279
Deferred tax expense	467	18	—	307	—	—	467	325	—	(150)	—	—	467	175
Other	461	—	—	—	(408)	—	53	—	—	—	41	—	94	—
AFFO applicable to common shares and common units ⁽²⁾	\$ 13,213	\$ 14,170	\$ 18,088	\$ 19,927	\$ 3,460	\$ 3,339	\$ 34,761	\$ 37,436	\$ (8,890)	\$ (9,743)	\$ (346)	\$ (334)	\$ 25,525	\$ 27,359
FFO per common share/Common Unit													\$ 0.17	\$ 0.19
AFFO per common share/Common Unit													\$ 0.21	\$ 0.22
Weighted-average diluted common shares/Common Units ⁽²⁾													120,829	124,636

1. GIC Joint Venture is 51% owned by Summit while Other Joint Ventures are 90% owned by Summit.

2. The Company includes the outstanding OP units issued by Summit Hotel OP, LP, the Company's operating partnership, held by limited partners other than the Company because the OP units are redeemable for cash or, at the Company's option, shares of the Company's common stock on a one-for-one basis.

Full Year 2026 Outlook (Unaudited)

(Amounts in thousands, except per share metrics and statistics)

The Company's outlook for the full year 2026 is based on the 94 lodging assets owned as of March 31, 2026, including the Courtyard by Marriott and Residence Inn Dallas (Arlington South) for which we have entered into an agreement to sell the two hotels. The sale is expected to close in the third quarter and will result in approximately \$500,000 of foregone Hotel EBITDA from the closing date through the end of the year, which is not reflected in the updated guidance ranges. Based on first quarter actual results and recent operating trends, the Company is increasing the low end and implied midpoint of its guidance ranges. There are no additional acquisitions, dispositions, share repurchases, or capital markets activities assumed in the Company's full year 2026 outlook.

	FYE 2026 Outlook			
	Low	High	Variance to Prior Midpoint	% Change to Prior Midpoint
Pro Forma RevPAR Growth ⁽¹⁾	0.50 %	3.00 %	0.25 %	— %
Adjusted EBITDAre	\$ 170,000	\$ 181,000	\$ 1,500	0.9 %
Adjusted FFO	\$ 90,000	\$ 102,000	\$ (250)	(0.3)%
Adjusted FFO per share of Common Stock and Common Units	\$ 0.75	\$ 0.85	\$ 0.01	1.3 %
Capital Expenditures, Pro Rata	\$ 55,000	\$ 65,000	\$ —	— %

1. All pro forma information includes operating and financial results for 94 lodging assets owned as of March 31, 2026, and excludes the financial results of hotels sold by the Company after January 1, 2025. Pro forma and non-GAAP financial measures are unaudited.

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Pro Forma Operating Results - By Ownership Interest (Unaudited)

(Amounts in thousands, except statistics)

For The Three Months Ended March 31,	INN Wholly-Owned (52 Hotels)		GIC Joint Venture (39 Hotels)		Other Joint Ventures (3 Hotels)		Pro Forma (94 Hotels)	
	2026	2025	2026	2025	2026	2025	2026	2025
Pro Forma Operating Data ⁽¹⁾								
Occupancy	70.4 %	70.5 %	72.5 %	74.7 %	87.5 %	90.5 %	71.6 %	72.5 %
ADR	\$ 170.31	\$ 164.94	\$ 178.08	\$ 180.73	\$ 306.53	\$ 286.66	\$ 176.85	\$ 174.20
RevPAR	\$ 119.87	\$ 116.26	\$ 129.14	\$ 134.94	\$ 268.07	\$ 259.41	\$ 126.57	\$ 126.28
<i>Occupancy change</i>	(0.1)%		(2.9)%		(3.4)%		(1.3)%	
<i>ADR change</i>	3.3 %		(1.5)%		6.9 %		1.5 %	
<i>RevPAR change</i>	3.1 %		(4.3)%		3.3 %		0.2 %	
Pro forma total revenues	\$ 102,337	\$ 97,716	\$ 71,909	\$ 74,525	\$ 10,200	\$ 9,530	\$ 184,446	\$ 181,771
Pro forma hotel EBITDA	\$ 30,587	\$ 29,455	\$ 28,412	\$ 31,459	\$ 4,375	\$ 4,191	\$ 63,374	\$ 65,105
<i>Pro forma hotel EBITDA Margin</i>	29.9 %	30.1 %	39.5 %	42.2 %	42.9 %	44.0 %	34.4 %	35.8 %

1. Unaudited pro forma information includes operating results for 94 hotels owned as of March 31, 2026. For any hotels sold by the Company after January 1, 2025 (the "Disposed Hotels"), the Company excludes the financial results of each of the Disposed Hotels from January 1, 2025 to the date the Disposed Hotels were sold by the Company in determining pro forma total revenues and pro forma hotel operating expenses. The pro forma information is included to enable comparison of results for the current reporting period to results for the comparable period of the prior year and are not indicative of future results.

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Capitalization - Total Enterprise Value (Unaudited)

(Amounts in thousands, except common share price & dividends)

	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025
Common Share Price & Dividends					
At quarter ended	\$ 4.42	\$ 4.87	\$ 5.49	\$ 5.09	\$ 5.41
High during quarter ended	\$ 4.97	\$ 5.79	\$ 6.00	\$ 5.56	\$ 6.96
Low during quarter ended	\$ 3.98	\$ 4.73	\$ 4.61	\$ 3.57	\$ 5.28
Common dividends per share	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.08
Common Shares & Units					
Common shares outstanding	108,414	108,799	108,803	108,812	112,222
Common units outstanding	13,009	13,009	13,009	13,009	13,009
Total common shares and units outstanding	121,423	121,808	121,812	121,821	125,231
Capitalization					
Market value of common equity at quarter end	\$ 536,690	\$ 593,205	\$ 668,748	\$ 620,069	\$ 677,500
Par value of preferred equity - 6.250% Series E	160,000	160,000	160,000	160,000	160,000
Par value of preferred equity - 5.875% Series F	100,000	100,000	100,000	100,000	100,000
Par value of preferred equity - 5.250% Series Z	50,000	50,000	50,000	50,000	50,000
Consolidated total debt	1,409,154	1,404,143	1,433,483	1,434,703	1,427,359
Less: Consolidated unrestricted cash	(44,773)	(36,110)	(41,135)	(39,490)	(48,194)
Consolidated total enterprise value	2,211,071	2,271,238	2,371,096	2,325,282	2,366,665
Noncontrolling interest in consolidated total debt - GIC JV	(319,066)	(322,735)	(327,311)	(325,460)	(325,492)
Noncontrolling interest in consolidated total debt - Other JVs	(5,800)	(5,800)	(5,800)	(5,800)	(4,559)
Noncontrolling interest in consolidated total cash - GIC JV	9,690	5,759	7,116	6,140	11,720
Noncontrolling interest in consolidated total cash - Other JVs	272	256	239	258	215
Pro rata total enterprise value	\$ 1,896,167	\$ 1,948,718	\$ 2,045,340	\$ 2,000,420	\$ 2,048,549

Debt Schedule - Part I (Unaudited)

(Amounts in thousands except for number of properties)

As of March 31, 2026	Spread	Base Rate	Interest Rate	Fixed/ Variable	Fully-Extended Maturity Date	Number of Encumbered Properties	Principal Outstanding	Non- controlling Interests	Pro Rata Principal Outstanding
Senior Credit Facility									
\$400 Million Revolver	2.15%	3.66%	5.81%	Variable	06/21/2028	n/a	\$ 25,000	\$ —	\$ 25,000
\$200 Million Term Loan	2.10%	3.67%	5.77%	Variable	06/21/2028	n/a	200,000	—	200,000
Total Senior Credit and Term Loan Facility							225,000	—	225,000
Term Loans									
Regions Bank 2024 Term Loan Facility	2.10%	3.57%	5.67%	Variable	02/26/2029	n/a	200,000	—	200,000
2025 Delayed Draw Term Loan	2.10%	3.66%	5.76%	Variable	03/27/2030	n/a	275,000	—	275,000
							475,000	—	475,000
Total Operating Partnership Debt							700,000	—	700,000
Brickell Joint Venture Mortgage Loan									
Wells Fargo Bank, N.A.	2.60%	3.67%	6.27%	Variable	05/15/2030	2	58,000	(5,800)	52,200
GIC Joint Venture Credit Facility and Term Loans									
\$125 Million Revolver	2.15%	3.67%	5.82%	Variable	09/15/2028	n/a	125,000	(61,250)	63,750
\$125 Million Term Loan	2.10%	3.67%	5.77%	Variable	09/15/2028	n/a	125,000	(61,250)	63,750
Bank of America, N.A. 2025 Term Loan	2.35%	3.67%	6.02%	Variable	07/24/2030	n/a	383,430	(187,881)	195,549
Wells Fargo	n/a	n/a	4.99%	Fixed	06/06/2028	1	12,180	(5,968)	6,212
PACE Loan	n/a	n/a	6.10%	Fixed	07/31/2040	n/a	5,544	(2,717)	2,827
Total GIC Joint Venture Credit Facility and Term Loans						1	651,154	(319,066)	332,088
Total Joint Venture Debt						3	709,154	(324,866)	384,288
Total Debt						3	\$ 1,409,154	\$ (324,866)	\$ 1,084,288

Debt Schedule - Part II (Unaudited)

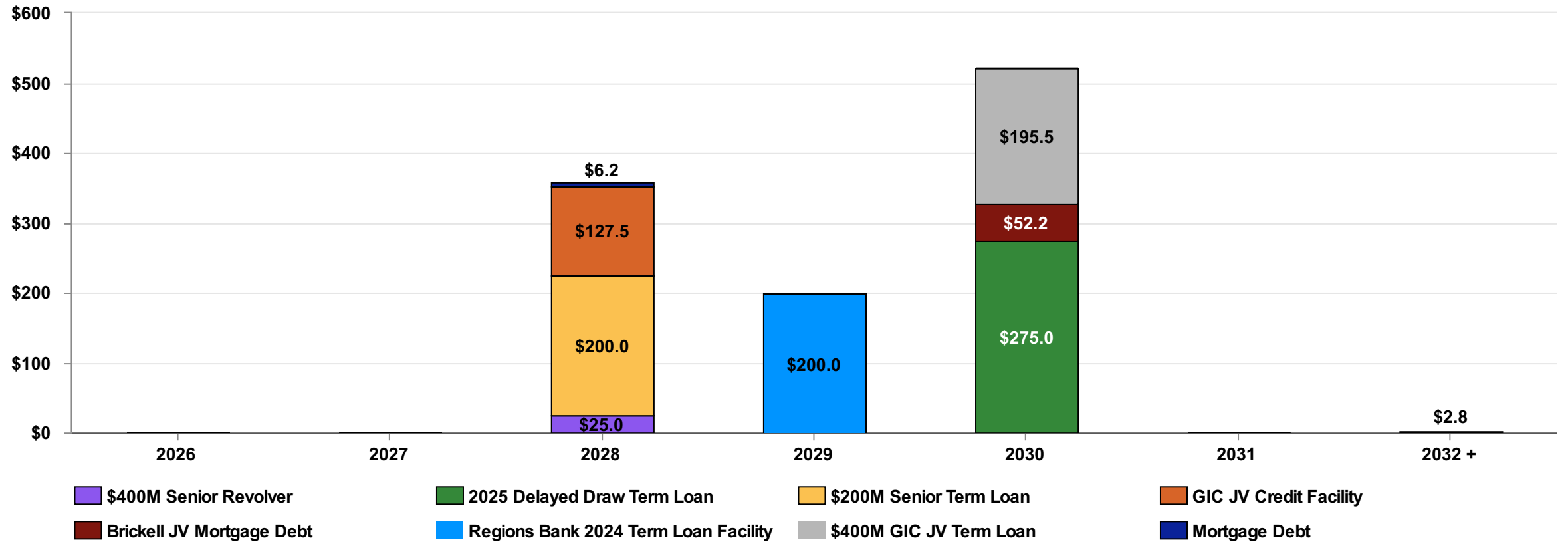
(Amounts in thousands)

As of March 31, 2026	Principal Amount Outstanding	Fixed Debt Outstanding	Variable Debt Outstanding	Effective Interest Rate
Total Debt	\$ 1,409,154	\$ 17,724	\$ 1,391,430	5.84 %
Non-controlling Interests in Joint Ventures	(324,866)	(8,685)	(316,181)	
Pro Rata Debt	\$ 1,084,288	\$ 9,039	\$ 1,075,249	5.82 %
<i>% of Pro Rata Debt</i>	<i>100 %</i>	<i>1 %</i>	<i>99 %</i>	
Pro Rata Adjustment for Swaps in Effect	—	530,200	(530,200)	
Pro Rata Debt Including Swaps	\$ 1,084,288	\$ 539,239	\$ 545,049	5.53 %
<i>% of Pro Rata Debt Including Swaps</i>	<i>100 %</i>	<i>50 %</i>	<i>50 %</i>	

Interest Rate Swaps	Notional Value	Swap Rate	Effective Date	Maturity Date
Capital One - 2022 - \$100mm	\$ 100,000	2.6000 %	January 31, 2023	January 31, 2027
Regions - 2022 - \$100mm	100,000	2.5625 %	January 31, 2023	January 31, 2029
Wells Fargo - 2025 - \$58mm	58,000	3.5740 %	June 2, 2025	May 15, 2028
Bank of America - 2025 - \$150mm	150,000	3.2605 %	January 13, 2026	January 13, 2028
Fifth-Third Bank - 2025 - \$150mm	150,000	3.2650 %	January 13, 2026	January 13, 2028
U.S. Bank National Association - 2025 - \$125mm	125,000	3.3135 %	December 31, 2025	December 31, 2027
Total Swaps	\$ 683,000	3.0989 %		

Debt Schedule - Part III (Unaudited)

Pro Rata Debt Maturity Ladder at March 31, 2026 ⁽¹⁾



(1) Amounts are in millions (\$) and assumes fully-extended maturities for all loans. Reflects pro rata debt totals.

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Asset Listing (Unaudited)

	Hotels	Rooms	STR Chain Scale	STR Location
INN Wholly-Owned (100% Ownership)				
Hyatt Place - Denver South/Park Meadows	1	127	Upscale	Suburban
Hyatt Place - Denver Tech Center	1	126	Upscale	Suburban
Hyatt Place - Scottsdale/Old Town	1	126	Upscale	Resort
Holiday Inn Express & Suites - San Francisco/Fisherman's Wharf	1	252	Upper Midscale	Urban
Courtyard - Dallas/Arlington South	1	103	Upscale	Suburban
Residence Inn - Dallas/Arlington South	1	96	Upscale	Suburban
Hyatt Place - Orlando/Convention Center	1	151	Upscale	Resort
Hyatt Place - Orlando/Universal	1	150	Upscale	Resort
Hyatt Place - Minneapolis/Downtown	1	213	Upscale	Urban
Springhill Suites - Nashville MetroCenter	1	78	Upscale	Urban
Courtyard - New Orleans Downtown Near the French Quarter	1	140	Upscale	Urban
Hyatt Place - Portland Airport/Cascade Station	1	136	Upscale	Airport
Residence Inn - Portland Airport at Cascade Station	1	124	Upscale	Airport
Courtyard - New Orleans/Metairie	1	153	Upscale	Suburban
Staybridge Suites - Denver/Cherry Creek	1	121	Upscale	Suburban
Hyatt House - Denver Tech Center	1	135	Upscale	Suburban
Courtyard - Atlanta Downtown	1	150	Upscale	Urban
Hyatt Place - Garden City	1	122	Upscale	Suburban
Residence Inn - New Orleans/Metairie	1	120	Upscale	Suburban
Hilton Garden Inn - Greenville	1	120	Upscale	Suburban
Fairfield Inn & Suites - Louisville Downtown	1	140	Upper Midscale	Urban

Asset Listing (Unaudited)

	Hotels	Rooms	STR Chain Scale	STR Location
INN Wholly-Owned (100% Ownership), (cont.)				
SpringHill Suites - Louisville Downtown	1	198	Upscale	Urban
SpringHill Suites - Indianapolis Downtown	1	156	Upscale	Urban
Courtyard - Indianapolis Downtown	1	297	Upscale	Urban
Hampton Inn & Suites - San Diego/Poway	1	108	Upper Midscale	Suburban
Hampton Inn & Suites - Camarillo	1	116	Upper Midscale	Suburban
Hilton Garden Inn - Houston/Galleria Area	1	182	Upscale	Urban
Doubletree by Hilton San Francisco Airport North Bayfront	1	210	Upscale	Airport
Hilton Garden Inn - Houston/Energy Corridor	1	190	Upscale	Suburban
Hampton Inn & Suites - Austin/Downtown/Convention Center	1	209	Upper Midscale	Urban
Hampton Inn & Suites - Minneapolis/Downtown	1	211	Upper Midscale	Urban
Residence Inn - Bridgewater/Branchburg	1	101	Upscale	Suburban
Hyatt House - Across From Universal Orlando Resort	1	168	Upscale	Resort
Residence Inn - Baltimore/Hunt Valley	1	141	Upscale	Suburban
Hotel Indigo - Asheville Downtown	1	117	Upper Upscale	Urban
Courtyard - Atlanta Decatur Downtown/Emory	1	179	Upscale	Suburban
Courtyard - Nashville Vanderbilt/West End	1	226	Upscale	Urban
Residence Inn - Atlanta Midtown/Peachtree at 17th	1	160	Upscale	Urban
Hyatt House - Miami Airport	1	163	Upscale	Airport
Marriott - Boulder	1	165	Upper Upscale	Urban
Hyatt Place - Chicago/Downtown-The Loop	1	206	Upscale	Urban
Hyatt Place - Phoenix/Mesa	1	152	Upscale	Suburban
Courtyard - Fort Lauderdale Beach	1	261	Upscale	Resort

Asset Listing (Unaudited)

	Hotels	Rooms	STR Chain Scale	STR Location
INN Wholly-Owned (100% Ownership), (cont.)				
Courtyard - Charlotte City Center	1	182	Upscale	Urban
Hampton Inn & Suites - Baltimore Inner Harbor	1	116	Upper Midscale	Urban
Residence Inn - Baltimore Downtown/Inner Harbor	1	189	Upscale	Urban
Courtyard - Fort Worth Downtown/Blackston ⁽²⁾	1	203	Upscale	Urban
AC Hotel - Atlanta Downtown	1	255	Upscale	Urban
Hilton Garden Inn - Waltham	1	148	Upscale	Suburban
Residence Inn - Cleveland Downtown	1	175	Upscale	Urban
Courtyard - New Haven at Yale	1	207	Upscale	Urban
Residence Inn - Boston/Watertown	1	150	Upscale	Suburban
INN Wholly-Owned (100% Ownership)	52	8,424		

Asset Listing (Unaudited)

	Hotels	Rooms	STR Chain Scale	STR Location
GIC Joint Venture (51% Ownership)				
Courtyard - Scottsdale North	1	153	Upscale	Resort
Springhill Suites - Scottsdale North	1	121	Upscale	Resort
Hampton Inn & Suites - Tampa/Ybor City/Downtown	1	138	Upper Midscale	Urban
Homewood Suites - Aliso Viejo/Laguna Beach	1	129	Upscale	Suburban
Courtyard - Pittsburgh Downtown	1	183	Upscale	Urban
Homewood Suites - Tucson/St. Philip's Plaza University	1	122	Upscale	Resort
Hampton Inn & Suites - Silverthorne	1	88	Upper Midscale	Resort
Hilton Garden Inn - San Jose / Milpitas	1	161	Upscale	Suburban
Residence Inn - Portland Downtown / Riverplace	1	258	Upscale	Urban
Residence Inn - Portland / Hillsboro	1	122	Upscale	Suburban
Residence Inn - Steamboat Springs	1	110	Upscale	Small Metro/Town
Embassy Suites - Tucson / Paloma Village	1	120	Upper Upscale	Resort
Residence Inn - Scottsdale North	1	120	Upscale	Resort
AC Hotel - Dallas Downtown	1	128	Upscale	Urban
Residence Inn - Dallas Downtown	1	121	Upscale	Urban
Hampton Inn & Suites - Dallas Downtown	1	176	Upper Midscale	Urban
SpringHill Suites - Dallas Downtown	1	148	Upscale	Urban
Hilton Garden Inn - Grapevine at Silver Lake Crossing	1	152	Upscale	Airport
Holiday Inn Express & Suites - DFW / Grapevine	1	95	Upper Midscale	Airport
Courtyard - Dallas DFW Airport / North Grapevine	1	181	Upscale	Airport
TownePlace Suites - Dallas / Grapevine	1	120	Upper Midscale	Airport
Hyatt Place - Dallas / Grapevine	1	125	Upscale	Airport

Asset Listing (Unaudited)

	Hotels	Rooms	STR Chain Scale	STR Location
GIC Joint Venture (51% Ownership)				
AC Hotel - Dallas / Frisco	1	150	Upscale	Suburban
Residence Inn - Dallas / Frisco	1	150	Upscale	Suburban
Canopy Hotel - Dallas / Frisco Station	1	150	Upper Upscale	Suburban
Residence Inn - Tyler	1	119	Upscale	Small Metro/Town
AC Hotel - Houston Downtown	1	195	Upscale	Urban
Homewood Suites - Midland	1	118	Upscale	Suburban
Hyatt Place - Lubbock	1	125	Upscale	Urban
Embassy Suites - Amarillo Downtown	1	226	Upper Upscale	Urban
AC Hotel - Oklahoma City / Bricktown	1	142	Upscale	Urban
Hyatt Place - Oklahoma City / Bricktown	1	134	Upscale	Urban
Holiday Inn Express & Suites - Oklahoma City Downtown / Bricktown	1	124	Upper Midscale	Urban
SpringHill Suites - New Orleans Downtown / Canal Street	1	74	Upscale	Urban
TownePlace Suites - New Orleans Downtown / Canal Street	1	105	Upper Midscale	Urban
Canopy Hotel - New Orleans Downtown	1	176	Upper Upscale	Urban
The Nordic Lodge - Steamboat Springs	1	45	Independent	Small Metro/Town
Hampton Inn Boston-Logan Airport	1	250	Upper Midscale	Airport
Hilton Garden Inn Tysons Corner	1	149	Upscale	Urban
GIC Joint Venture (51% Ownership)	39	5,503		

Asset Listing (Unaudited)

	Hotels	Rooms	STR Chain Scale	STR Location
Other Joint Ventures (90% Ownership)				
AC Hotels by Marriott - Miami Brickell	1	156	Upscale	Urban
Element - Miami Brickell	1	108	Upscale	Urban
Onera - Fredericksburg	1	35	N/A	Small Metro/Town
Other Joint Ventures (90% Ownership)	3	299		
Pro Forma ⁽¹⁾	94	14,226		

(1) Asset listing excludes two parking garages located in Dallas, TX and Frisco, TX.



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