December 2025

International Provider of Advanced Water & Wastewater Treatment Plants & Distribution Systems Overview



CONSOLIDATED

WATER

Revenue ■ Manufacturing Śmillions Construction Services services revenue to ■ Bulk \$180.2 remain below ■ Retail record set in 2023 until start of Hawaii \$134.0 \$130.8 plant construction. \$94.1 This construction to add substantially to revenue & earnings growth in 2026-27.

6.2%

70.7%

307

Senior Management

2024



2022

2023

Insider Holdings

Institutional Holdings

Employees 12/31/24

Frederick McTaggart President, CEO & Director: 20+ years public company experience as CEO, CFO & COO.



David Sasnett, EVP & CFO: 30+ years of public company senior executive experience.

Company Contact

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Investor Relations

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About Consolidated Water

- ▶ 50+ years of developing, constructing & operating water production, treatment and distribution infrastructure.
- Award-winning designs with some of the world's most energy efficient desal plants.
- Inflation-indexed contracts provide recurring revenue with margin protection.
- ▶ Synergic operating units diversify product & service offerings, provide expansion opportunities.

Śmillions 31.3 19.4

2022 2023 2024 TTM

O&M Recurring Revenue Growth

Strong balance sheet supports ability to invest in fixed assets and opportunistic acquisitions.

High Growth Markets with Strong Drivers

- U.S. desalination market growing at 8.3% CAGR to \$2.6 billion by 2028.4
- Advancements in technology propelling demand for desalination & related equipment.
- Market for water recycling and reuse technology growing at 11.0% CAGR to \$31.9 billion by 2028.2
- Droughts, scarcity of freshwater reserves and growing populations driving demand.
- ▶ At current rate, 40% gap in global water supply and demand by 2030.3

Recent News Highlights

Nov. 10: Q3 services revenue up 13% to \$14.3M; net income of \$5.6M or \$0.34/share.

Nov. 3: Awarded \$11.7 million contract to build wastewater recycling plant for San Francisco Bay Area golf club.

Oct. 6: Appointed three new independent directors.

Aug. 11: Q2 O&M recurring revenue up 17% to \$8.3M; net income of \$5.1M or \$0.32/share.

Jun. 2: Increased guarterly cash dividend 27.3% to \$0.14 per share beginning Q3 2025.

May 12: Received key approval for \$204M seawater desalination plant project in Hawaii.

May 12: Q1 revenue of \$33.7M; net income of \$4.8 million or \$0.40/share.

Consolidated Water





U.S. & International Presence

Western U.S. Florida Hawaii Bahamas

Cayman Islands

British Virgin Islands

Countries of Operation: 4 Plants in Operation: 10 Gallons per Day: 26.2M PERC Facilities in Operation: 29

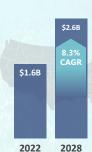
Revenue by Segment



High Growth Markets



U.S. Desalination Market⁴ Sbillions



TTM = trailing twelve months ended 9/30/25. Stock data source: Yahoo! Finance, CWCO. 1) Based on closing stock price on 12/2/25; 2) Research and Markets, July 2023; 3) Australian Strategic Policy Institute, Jan 2020. 4) Research and Markets, April 2023. Important Disclaimer: This document includes forward looking statements that involve risks & uncertainties as described in Form 10-K and other fillings available on www.sec.gov. This does not constitute an offer to sell or a solicitation of an offer to buy any security. No guarantee is made as to the reliability of this information; you should not rely on it as the basis to make any investment decision. © Consolidated Water Co. Ltd. 2022-2025. All Rights Reserved. Product of Encore. 120925